



State of Arizona Recovery Plan

Performance Report
State and Local Fiscal
Recovery Funds

Prepared By :

**Governor's Office of Strategic
Planning and Budgeting (OSPB)**

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EXECUTIVE SUMMARY

The federal American Rescue Plan Act (ARPA), signed into law on March 11, 2021, established the State and Local Fiscal Recovery Fund (SLFRF). This fund assists state and local governments in addressing the impacts of the Coronavirus (COVID-19) pandemic. The State of Arizona was allocated \$4.2 billion from SLFRF to respond to the negative public health and economic impacts of the COVID-19 pandemic. The projects funded by this allocation serve residents, communities, schools, and businesses most impacted by COVID-19.

As an annual performance update, this report focuses on Arizona's use of SLFRF from July 1, 2023, through June 30, 2024, including updates on previously reported projects as applicable. Please reference [ARPA SLFRF Recovery Plans for annual reports](#) from previous years.

Projects that accomplished these priorities included, but were not limited to, investments in educators, schools, transitional housing, first responders, public health workers, community health services, water treatment, public safety professionals, employment training, small businesses, nonprofits, impacted industries, and the public sector.

Arizona's thoughtful and rapid response to the severe impacts of the COVID-19 pandemic and its aftermath has resulted in historic levels of state investments.



Arizona for Everyone

In the wake of the pandemic's challenges, Arizona is turning recovery into resurgence, championing a 'by-with-through' approach that ensures SLFRF programs align with an 'Arizona for Everyone' philosophy championed by Governor Katie Hobbs. This approach signifies that our decision-making is informed by the needs of Arizona's diverse communities, with input and collaboration from all stakeholders, and through transparent, accountable processes that respect the complex and diverse needs of all Arizonans.

The State of Arizona stands firm in its commitment to a sustainable and equitable recovery, ensuring that the deployment of SLFRF funds is efficient and effective while also aligning with Governor Katie Hobbs' vision for a state that thrives on the principles of unity and shared prosperity. Through this concerted effort, Arizona has and will continue to navigate the post-pandemic landscape with innovative solutions that bolster public health and economic vitality for all its residents.

Arizona has prioritized SLFRF funds, in alignment with Governor Hobbs' seven policy priorities, to address educational disparities and teacher development, improve housing resources, mitigate public health issues and protect reproductive health, support environmental sustainability, ensure safe communities, empower essential workers, create economic resiliency, and update digital and physical infrastructure.

Improving
Education

Housing and
Human Services

Reproductive
Freedom
and Health Care

Resilience,
Water, and the
Environment

Public Safety,
Border Security,
and Corrections

Affordable and
Thriving
Economy

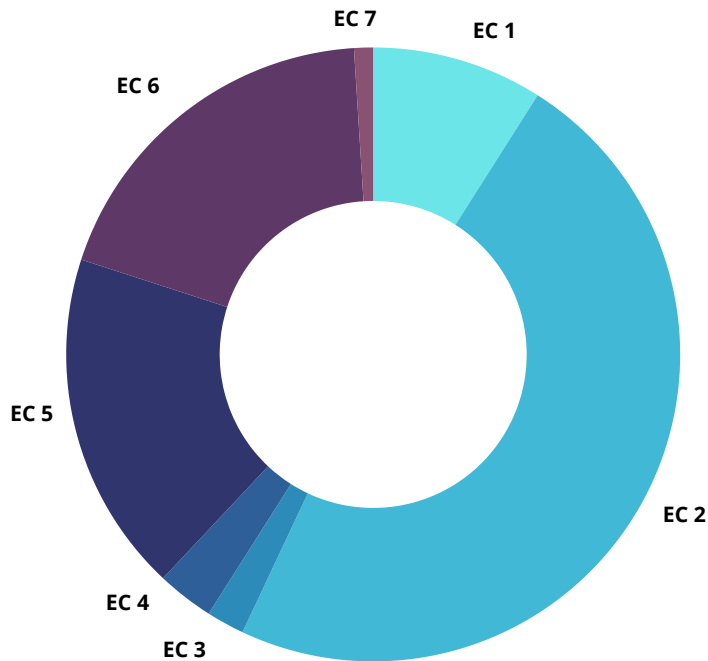
Infrastructure

USE OF FUNDS

The State of Arizona has strategically allocated its SLFRF award across seven expenditure categories (EC) to support a quick, sustainable, and equitable recovery from the COVID-19 pandemic and mitigate negative economic and educational impacts.

As of June 30, 2024, Arizona has allocated approximately 99% of the \$4.2 billion in SLFRF awards to projects that support an Arizona for Everyone. These funds have been provided to and used by various State agencies, nonprofits, businesses, households, schools, institutions of higher education, communities, and other local organizations serving the State.

Distribution of Expenditure Categories



- EC 1:** Responding to the COVID-19 pandemic and its public health impacts
- EC 2:** Responding to the negative economic impacts of the COVID-19 pandemic
- EC 3:** Providing support to the public sector workforce
- EC 4:** Providing premium pay to essential workers
- EC 5:** Investing in water, sewer, and infrastructure
- EC 6:** Revenue Replacement
- EC 7:** Administrative and Other



Expenditure Category 1: Responding to the COVID-19 pandemic and its public health impacts

Arizona has prioritized funds for public health mitigation efforts across the State. Major initiatives include resources and support for first responders and other public health workers, community health services, behavioral and mental health services, and community violence prevention.

Various State agencies and organizations, including the Arizona Health Care Cost Containment System (the State’s Medicaid agency), the Barrow Neurological Institute, and the Arizona Coalition to End Sexual and Domestic Violence, have used funding to expand the capacity of nurse clinical placements and preceptor training programs.

Expanded programs include high-quality resources for nurses transitioning from education to practice, provide research on the long-term negative impacts of COVID-19 for patients with other neurological conditions, and promote advocacy for access to physical and mental health services. This includes, but is not limited to aftercare for sexual assault survivors and crime victims.

Improving
Education

Housing and
Human Services

Reproductive
Freedom
and Health Care

Resilience,
Water, and the
Environment

Public Safety,
Border Security,
and Corrections

Affordable and
Thriving
Economy

Infrastructure

Expenditure Category 2: Responding to the negative economic impacts of the COVID-19 pandemic

The State of Arizona has invested significant pandemic relief funding resources to address the unprecedented negative economic, educational, and social-emotional impacts of the COVID-19 pandemic.

Assistance to Households

The COVID-19 pandemic disproportionately impacted low-income communities, exacerbating food insecurity and the lack of affordable housing for these vulnerable populations. To mitigate these issues, the State has invested more than \$12 million in food assistance programs, such as incentivizing the purchase of produce and other commodities by SNAP enrollees, and almost \$290 million in housing assistance programs, including bridge and affordable housing services, emergency rental assistance, eviction prevention, and legal services. These housing initiatives will serve those communities disproportionately impacted by the COVID-19 pandemic, including youth and seniors experiencing homelessness, persons with substance abuse, justice-involved youth, and survivors of domestic violence and trafficking.

Workforce Assistance and Support for High-Demand Fields

To address workforce shortages and increased demand in high-growth fields, the State of Arizona has invested significant SLFRF funding in projects that provide advanced skills and job training. For example, the State has invested funding for nurse training and placement, and infrastructure for semiconductor workforce growth and manufacturing. Additionally, funds were provided to organizations for workforce development, training, apprenticeships, and mentorship resources for students and adults entering high-demand fields. These organizations actively support Arizonans who are preparing to enter industries of the future and those who have previously experienced barriers to employment.

Local First Arizona Foundation

The foundation has expanded the Northern Arizona Good Jobs Network, which assists with workforce shortages due to the pandemic and develops a regional workforce training ecosystem.

JobPath

Focusing on strengthening the Arizona Advanced Technology Network, JobPath recruits community college students for (re)training in the high-demand healthcare, IT, logistics, and manufacturing industries.

Goodwill

The Goodwill Excel Center helps students overcome barriers to employment by supporting their high school and post-secondary education degrees and certifications and providing on-site childcare and transportation services.

Arizona Small Business Association

The association provides training, mentorship, and resources for small businesses that support workforce development and positively impact the Arizona economy.

Education and Enrichment

To address the negative educational impacts experienced by Arizonans of all ages and in line with the Governor's priority to improve educational outcomes across the State, Arizona has invested SLFRF funds to support and promote early childhood learning environments, K-12 students, and those pursuing higher education.

Upon taking office, Governor Hobbs announced three new competitive solicitations for educational investments to help ensure that schools, teachers, paraprofessionals, and students have the tools and resources they need to be successful.

Support for Schools

This grant program is designed to provide funding to more than 168 Arizona school districts and charter schools to address the negative educational disparities that are a direct result of the COVID-19 pandemic.

Summer Enrichment

This grant program is designed to provide funding for Arizona schools, nonprofits, and higher education institutions to provide summer 2023 enrichment programming to aid in the mitigation of negative impacts of the COVID-19 pandemic on students' academic success and social-emotional effects.

Educational Disparities and Teacher Development

This grant program is designed to address COVID-19 learning loss arising from educational disparities, inclusive of academic, social, and emotional services and programs provided to the Kindergarten through Grade 12 population. The grant also provides funding for teacher and paraprofessional professional development programming.

[Assistance to Nonprofits](#)

Recognizing the critical role that nonprofit organizations across the State play in enriching communities and providing direct client services, the State of Arizona has provided nearly \$117 million in SLFRF funds to nonprofits. These funds helped economically devastated nonprofits meet increased demand for services, remain open despite losing their typical sources of revenue, and ensure their workers remained employed.

The nonprofits that received SLFRF funding include those that serve veterans, individuals experiencing homelessness, and victims of domestic violence; provide safe and enriching environments for youth after school and during school breaks; support pregnant women and families with young children; support children and young adults in foster care; and strengthen communities through arts and cultural offerings.

[Strong Healthy Communities](#)

To promote healthy and safe communities, the State of Arizona has invested over \$41 million in projects that improve state and local parks, trails, neighborhood features, and outdoor spaces. These projects have created jobs in Tribal and rural communities, revitalized public spaces, created lasting outdoor spaces for communities, and ensured that Arizonans had access to safe, open-air environments to improve physical and mental health.

Housing and
Human Services

Public Safety,
Border Security,
and Corrections

Affordable and
Thriving
Economy

Expenditure Category 3: Providing support to the public sector workforce

To promote effective State and local government service delivery that meets the needs of Arizona's communities, the State of Arizona has invested SLFRF funding in critical upgrades of State government infrastructure and first responders.

Major initiatives include upgrading the State’s 9-1-1 infrastructure to improve public safety, reduce outages, and improve response timeframes and providing funding to local fire districts to help defray the costs associated with their extraordinary response to the pandemic. Further, to address the significant backlogs created by the COVID-19 public health emergency on the State’s and municipalities’ court systems, SLFRF funds were invested to implement COVID-19 safety measures to facilitate court operations, upgrade courts’ technology to facilitate and promote virtual hearings, and enable document organization to improve case resolution timeliness.



Public Safety,
Border Security,
and Corrections

Expenditure Category 4: Providing premium pay to essential workers

To stabilize turnover and vacancy rates across the State, both within government and externally, the State invested over \$98 million in premium pay for essential employees. This funding helped to ensure critical government services continued to be performed and delivered.



Housing and
Human Services

Resilience,
Water, and the
Environment

Public Safety,
Border Security,
and Corrections

Infrastructure

Expenditure Category 5: Investing in water, sewer, and infrastructure

The State of Arizona has made strategic investments to promote stewardship of its natural resources and to expand and improve infrastructure. In response to the disastrous impacts of the COVID-19 pandemic, the State has adopted more sustainable practices that foster inclusive growth, environmental resilience, and economic activity.

In partnership with Arizona’s Departments of Water Resources and Environmental Quality, universities, local and Tribal government, and the Water Infrastructure Finance Authority, the water and sewer projects, the State has undertaken using SLFRF funds to date total approximately \$552 million.

These projects include investments to improve access to and protect clean drinking water, upgrade wastewater infrastructure, strengthen conservation efforts, advance research, and construct drought and groundwater-resilient infrastructure. By making these critical investments, Governor Hobbs is enhancing the state's capacity to plan for and address water challenges in the future, ensuring Arizona is leading the nation in climate resilience.

Broadband expansion advances several priorities for Arizonans. Importantly, it bridges the digital divide between rural, tribal, and urban Arizona; and promotes digital equity, providing unserved and underserved communities, including low-income and elderly individuals, with essential digital access. Moreover, it addresses affordability, whereby broadband infrastructure expansion ensures quality, accessible, and affordable internet services for all. To this end, the State of Arizona has invested nearly \$178 million in SLFRF funds for broadband infrastructure projects.

PROMOTING EQUITABLE OUTCOMES

Governor Hobbs' administration has laid a robust foundation for a sustainable and equitable response to the COVID-19 pandemic. The U.S. Treasury supports the use of funds to foster strong, inclusive growth throughout Arizona. This goal aligns with Governor Hobbs' commitment to enhancing educational opportunities and stimulating economic prosperity. The Governor's primary objective is to leverage SLFRF support to bolster Arizona's economic resilience by targeting investments in communities disproportionately affected by the pandemic, ensuring a swift and fair recovery for all residents.

These initiatives demonstrate Arizona's commitment to promoting equitable outcomes and supporting diverse communities. By targeting low-income households, underserved rural areas, and marginalized populations, these programs aim to close service gaps and ensure a resilient recovery for all Arizonans. Further details about each initiative are available in the Project Inventory section.

Arizona is Home

To promote equitable outcomes, Arizona has implemented several key programs aimed at supporting underserved, marginalized, and adversely affected groups. The Arizona is Home initiative addresses housing instability worsened by the pandemic, which severely impacted low and moderate income families. This program helps homebuyers statewide, including metropolitan and rural areas, fostering economic stability and growth by providing down payment assistance and mortgage interest rate relief. This initiative enables families to achieve long-term financial well-being and secure stable housing, strengthening community ties and fostering economic resilience.



Affordable Arizona

Tackling Medical Debt for Working Families alleviates the financial instability caused by medical debt, a significant burden for many Arizonans, exacerbated by the pandemic. Using up to \$30 million in SLFRF funds, the State of Arizona partnered with Undue Medical Debt to purchase and forgive up to \$2 billion in medical debt. This initiative is the largest medical debt relief effort by a state government in history, and highlights the severity of the problem and the magnitude of the solution. By forgiving substantial medical debt, this program reduces financial strain on residents, improves financial stability, and enhances health outcomes by removing barriers to accessing necessary medical care and allowing individuals to seek timely and preventative healthcare services.



” *Arizonans deserve a break, and they deserve a government that fights for them, helping to ensure that medical debt is not going to torpedo their lives.*

-Governor Katie Hobbs

Nurses for a Healthy Arizona

The Nurses for Healthy Arizona program, established under ARS 36-1803, addresses the pandemic-worsened nursing shortage, which led to delays in care and increased mortality rates, particularly in rural and underserved areas. This initiative is complemented by the Arizona Transition to Practice program, which supports new nurses as they transition into the workforce, collectively enhancing healthcare outcomes and equitable access to care statewide.



Nurses for a Healthy Arizona' funds healthcare institutions to improve training for nursing students, new graduates, and specialty nurses. By enhancing the state's healthcare capacity and ensuring equitable distribution of training opportunities, this program not only addresses the nursing shortage affecting Arizona patients, but also improves healthcare access and outcomes in underserved areas. Rural medical centers now have the necessary professionals on-site, reducing the need for patients to travel long distances for care and enhancing community health resilience.

Arizona Transition to Practice Program

The Arizona Transition to Practice Program administered in collaboration with the Arizona Hospital and Healthcare Association (AzHHA), supports and develops new nurses. The program provides evidence-based professional development, accelerates the transition from novice to competent nurse, and addresses resilience and emergency preparedness. Partnering with a national vendor, this initiative implements a 12-month statewide transition program, offering new nurses additional structure and support beyond their clinical immersion.



As the chief nursing officer of a rural hospital, I am thrilled by the success of the Arizona Transition to Practice Program. This funding has been instrumental in supporting our new graduate nurses, providing them with support, resources and training necessary to help them transition smoothly into their new role in healthcare. We are seeing the structured mentorship and professional development opportunities as having a great effect on their confidence and overall competence level. The grant is truly helping transform our hospital, and I am deeply grateful for the positive impact it is having on our patients and staff, and ultimately, the larger impact it will have on our community.

-Joy Peery BSN, RN

The COOLtainers

Arizona's extreme heat disproportionately affects the state's lower-income populations and disadvantaged communities, who often lack the adequate resources to combat the heat's effects. Many residents face significant challenges in affording cooling, leading to increased heat-related illnesses and fatalities. In 2023, Maricopa County reported 645 heat-associated deaths, a dramatic rise from 61 in 2014. The majority of the victims were over the age of 50, many of whom live on fixed incomes, limiting their capacity to afford air conditioning or adequate healthcare. Among indoor fatalities where air conditioning units were present, 85 percent were non-functioning.

In response to these challenges, Arizona has expanded its network of cooling centers, including new solar-powered centers made from repurposed shipping containers originally used for border security.

The COOLtainers are staffed with community navigators who assist with access to human services, provide life-sustaining supplies, and support individuals in connecting with local shelter options and other resources. These measures address the urgent need for heat mitigation and support the health and safety of Arizona's residents. By tackling the dual challenges of climate change and the pandemic's public health impact, this initiative underscores Arizona's commitment to protecting its most vulnerable residents and promoting resilience in the face of multiple crises.



Mobile cooling centers provide essential heat relief to vulnerable populations, especially those experiencing homelessness, who accounted for 45 percent of heat-related fatalities in 2023.

COMMUNITY ENGAGEMENT

Governor Hobbs is committed to providing an Arizona for everyone and her Administration's community engagement and outreach approach supports this vision. The activities undertaken through the use of SLFRF to support the vision to empower Arizona's voices through connection and collaboration to create positive impact through reliable advocacy and inclusivity.

Governor Hobbs, the Governor's Office, and state agencies maintain close communication with stakeholders, community leaders, local and Tribal government entities, and business partners to facilitate effective collaboration and implementation of SLFRF. Roundtables, listening sessions, and workshops have allowed the Governor's Office to receive and respond to feedback from communities across Arizona.

The African American community, persons with disabilities, Latina, minority and women only business owners, and small business and entrepreneurship roundtables have driven agency-wide efforts to improve and personalize communication, training, and resources to better address the unique concerns and needs of historically underserved, marginalized, or adversely affected Arizona residents. These efforts include office restructuring, updating websites and other applicable resources, and increasing community training to better address common questions and concerns including where to find and apply for grants, challenges on allowable expenses and/or uses of funds, and ongoing support throughout grant cycles.

Plans are currently in place to strengthen and adapt outreach efforts to prepare and support grantees in their efforts to ensure programs vital to our communities continue to operate post ARPA awards. OSPB has begun hosting Communities of Practice that consist of main sessions with topics focused on fiscal actions and best grant practices and then transition to breakout groups which provide an opportunity for grantees to apply main session content to their grant systems through networking and discussion.

As the needs of Arizona residents evolve, the Governor's office is committed to reflecting those needs in its funding operations. Governor Hobbs will continue to focus on building relationships to connect citizens with ARPA funded services, elevate diverse and underrepresented community voices, and ensure feedback from the community is effectively translated into successful outreach and continued support.

LABOR PRACTICES

The infrastructure projects funded by the State of Arizona are operated under a strict set of labor practices. These projects are monitored, in part, by the Labor Compliance team within the Arizona Department of Transportation (ADOT). This team monitors and investigates contractors engaged in construction projects to ensure compliance with Davis-Bacon and related Acts. ADOT, as part of its Disadvantaged Business Enterprise Program, works to ensure compliance with 49 CFR Part 26 that there is an equal opportunity to participate in federal contracts. The State of Arizona promotes effective and efficient delivery of all infrastructure projects in compliance with all relevant rules and regulations.

USE OF EVIDENCE

Prioritization for evidence-based programs closely follows the priority areas and expenditure categories identified by Governor Hobbs and the U.S. Treasury, respectively. The State of Arizona has included the Use of Evidence in the Project Inventory section. Use of evidence is utilized to explain and support specific grants and programs that cite literature and evidence-based interventions to support the project's creation. The State ensures projects follow sound evidence-based intervention principles and are reasonably justified. The State of Arizona has encouraged competitive applicants for SLFRF projects to consider and utilize evidence-informed strategies.

As reflected in the Project Inventory, based on current reports from grantees, 82 of 168 projects contain some elements of evidence-based programming. Additionally, the State of Arizona has highlighted certain programs dedicated to Program Evaluation and funding for Institutional Review Board (IRB) studies. IRB studies lead to further evidence the State uses to inform future grants.

PERFORMANCE REPORT

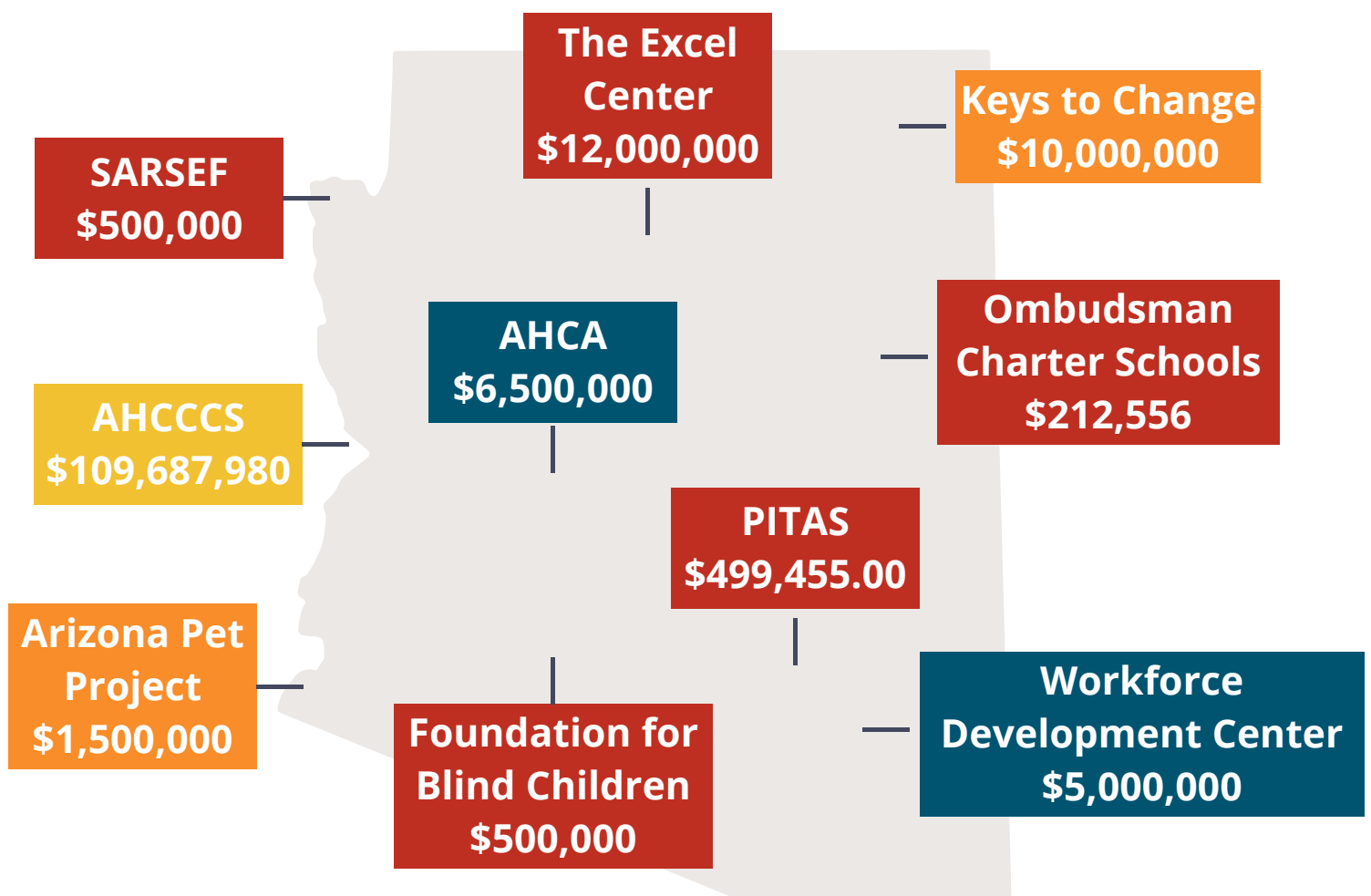
Arizona continues to monitor fiscal and programmatic performance measures to help ensure SLFRF funds are used to support a quick, sustainable, and equitable recovery from the COVID-19 pandemic and mitigate its negative economic and educational impacts. Grantees and subrecipients have collected and reported data for their Key Performance Indicators. Metrics include individuals served and demographic data for projects and subrecipients reported prior to June 30, 2024.

The report also seeks to illustrate the continued response and positive impacts undertaken by the State to help communities recover from the negative impacts of the COVID-19 pandemic. Qualitative data was collected from grantees and subrecipients to help tell the story of continuing to build an Arizona for everyone by highlighting projects' successes within Arizona communities.

The Project Inventory, located in the next section of this document, provides more specific information on each of the projects that have been executed in the following areas: Timeline, Overview, Major Activities, Goals, and Key Performance Indicators

Building an Arizona for Everyone

The stories highlighted in the report represent the voices of those served through SFLRF funded projects and programs. The map highlights the projects' alignment with Governor Hobbs' policy priorities to address educational disparities and teacher development, improve housing and human services resources, mitigate public health issues and protect reproductive health, and support an affordable and thriving economy. The selected projects are also highly representative of investments in the Public Health, Public Sector Workforce, and Negative Economic Impacts expenditure categories.



Improving Education

Housing and Human Services

Reproductive Freedom and Health Care

Resilience, Water, and the Environment

Public Safety, Border Security, and Corrections

Affordable and Thriving Economy

Infrastructure

Improving Education

PREPARING THE NEXT GENERATION OF PROBLEM-SOLVERS IN STEM

SARSEF focuses on engaging student populations underrepresented in the fields of STEM. We prioritize creating opportunities for students in designated Title I schools, schools with higher percentages of low-income families, at no cost to the schools. With ARPA funding, we were able to scale up our summer camps in a meaningful way that will allow us to build up camps as a cornerstone of our programming.

Our camps serve kids in grades 4 through 8 in the Tucson area with intentional marketing specifically to Title I populations. Through SARSEF's summer camps, we have been able to offer additional engagement and encouragement for students in science and engineering, helping them not only recognize themselves as the amazing scientists and engineers that they are, but also helping them feel more comfortable on college campuses and other professional spaces where the camps are held.



SARSEF STUDENTS SERVED

Grade	Number of Students
Grade 4	35
Grade 5	30
Grade 6	24
Grade 7	30
Grade 8	21

In the process, we have engaged partners across Tucson to collaborate with us as host sites to minimize transportation barriers for families across the city. We have also provided more thorough and robust counselor training that has improved the quality of our camps. We had a 300% increase in camp participation thanks to the ARPA funding we received. We will be feeling the positive impact of this funding for years to come!

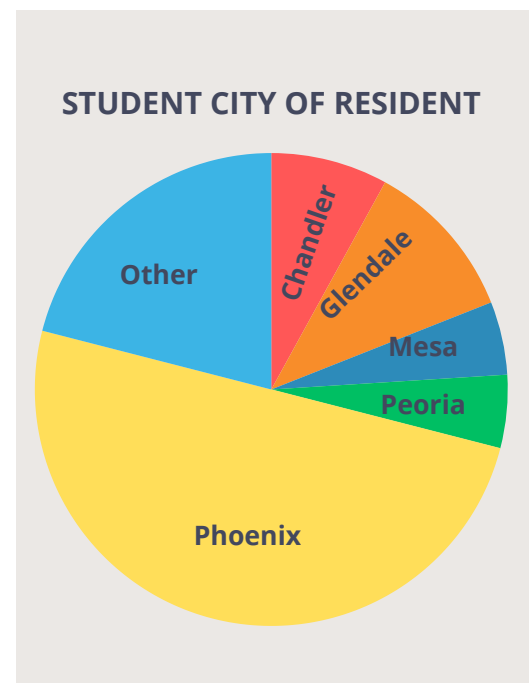
ARPA funding gave us a summer to build proof of concept that we then shared with other funders who are now committed to keeping SARSEF summer camps available to local students. This allowed us to run camps in the summer of 2024 using a pay-what-you-can model, a more equitable pay structure that would not have been possible without the opportunity to measure impact in 2023 for presentation to our philanthropic partners.

Julie Euber, CEO
SARSEF

ADDRESSING TEACHER SHORTAGE TO SUPPORT VISUALLY IMPAIRED POPULATIONS

Foundation for Blind Children (FBC) provides education, tools, and services that enable all persons with vision loss to achieve greater independence. Working in partnership with Arizona State University (ASU), ARPA funding has been instrumental in addressing the shortage of Teachers of Students with Visual Impairments (TVIs) across Arizona. More specifically, ARPA funding has enabled us to execute our program goals and services to comprehensively support ASU TVI students through enhanced mentorship, supportive clinical experiences, and program recruitment. This funding has been pivotal in achieving our goal of mitigating the shortage of TVIs and ensuring the continuous improvement and sustainability of our program.

One milestone our organization is most proud of is the annual graduation ceremony we host for Arizona State University seniors each May. This event has become a significant tradition for us, as it celebrates the achievements of the students we support. Each year, during the same week as ASU's official graduation, we hold a ceremony in the FBC gymnasium. Seeing the graduates walk in with their caps and gowns, accompanied by their families and mentor teachers, is a special moment that recognizes their hard work and dedication. During the ceremony, mentor teachers speak about the graduates, sharing personal reflections and offering words of encouragement. They also present each graduate with a gift from FBC, symbolizing our support as they transition into their professional careers. Foundation for Blind Children takes great pride in this event, as it highlights the culmination of our efforts and the success of our students.



The TVI shortage still exists, and FBC will continue to work to address the shortage across Arizona, ensuring that every student receives quality vision services regardless of their zip code. We will continue our partnership with ASU as vision experts. We will also work with ASU to evaluate the program to ensure it meets community needs and effectively prepares students for careers as TVIs. We have established partnerships with out-of-state teacher preparation programs, such as Kutztown University, to provide their seniors with immersive experiences on our campus; these experiences can sometimes convert an out-of-state student to a future Arizona TVI. Many school districts are eager to partner with FBC to offer exceptional student teaching experiences in traditional K-12 settings. These partnerships not only provide valuable hands-on experience for future TVIs but also help to address immediate staffing needs.

Brianna Makos
Foundation for Blind Children



CREATING OPPORTUNITIES AND REMOVING BARRIERS FOR ADULT LEARNERS

The Goodwill Excel Center provides an opportunity for students 18 and older to earn their high school diploma by offering a standards-aligned instructional program, at no cost to students. ARPA funding has allowed The Excel Center to execute our program goals and services by assisting with building renovations to ensure our students can attend a school made for adults, assisting with operational expenses so our students do not need to worry about the supplies necessary for the program, and by supporting barrier removal such as transportation assistance and free drop-in childcare so they can focus on their education.

ARPA funding enabled The Excel Center to effectively serve adult learners on a pathway to achieving a high school diploma. The Excel Center has enrolled upwards of 350 students and has averaged an 80% retention rate during the first two years of operation. The Excel Center is uniquely positioned to provide funding for students to get a high school diploma past the age of 21, a population historically underserved due to state laws and age restrictions. Students with a high school diploma earn, on average, \$12,000 to \$15,000 more annually for the rest of their working careers.

The Excel Center is proud of the students who graduate with not only a high school diploma, but also with industry recognized workforce credential or certification. The Excel Center flagship campus marks a true milestone. It is the first of many campuses across Arizona that will provide greater opportunities and generational change ultimately for thousands of working-age adults who would not have had the opportunity without The Excel Center's existence.

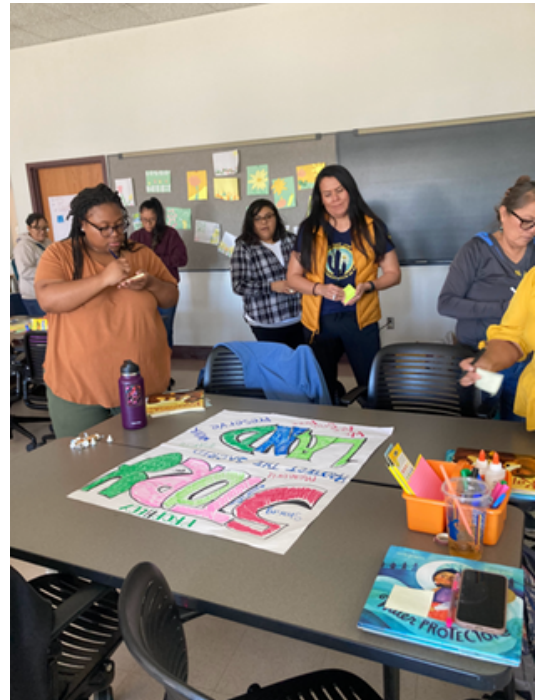
Alexis Rico, Compliance & Operations Director
Arizona Goodwill Education Services

ADOPTING CULTURALLY RESPONSIVE EDUCATIONAL PRACTICES

Housed in Northern Arizona University's College of Education, Preparing Indigenous Teachers for Arizona Schools (PITAS) is designed for paraprofessionals, educational assistants, and others in Native-serving schools across Arizona who want to become certified K-8 teachers. PITAS is designed for students to stay in their home communities while also earning their degrees to become Arizona-certified teachers!

Prior to receiving ARPA funding, the PITAS program was just an idea. We knew there was a significant need for more culturally responsive, certified teachers in Native-serving schools, and we knew the most pressing barriers that were preventing Indigenous people from enrolling in teacher preparation programs.

Receiving ARPA funding allowed us to implement the idea of PITAS, which meant creating a program that was accessible to paraprofessionals around the state and that was deeply informed by culturally responsive principles, materials, and practices.



The ARPA funding has allowed us not only to launch this brand-new teacher preparation pathway, but also to recruit a second cohort of PITAS students, and to prove that the model is effective and should be sustained beyond the life of this funding.

Angelina Castagno
Chair, Department of Educational Leadership
Professor, COE: Educational Leadership
Northern Arizona University College of Education

ENHANCING LEARNING ENVIRONMENTS TO MEET THE DIVERSE NEEDS OF STUDENTS

Ombudsman Arizona Charter Schools is a nationally recognized alternative learning option that provides personalized, evidence-based educational services for non-traditional learners in collaboration with families and public school districts. The impact of ARPA-funded programs on the Ombudsman Charter Schools community has been profound, particularly in providing opportunities for students facing significant challenges. By targeting individuals who have experienced learning gaps, dropped out of high school, or encountered obstacles due to various circumstances such as COVID-related issues, work commitments, or family responsibilities, these programs serve a population that often falls through the cracks of traditional education systems.

ARPA funding played a crucial role in enabling Ombudsman Charter Schools to carry out their program goals effectively. By providing financial resources to hire staff, we were able to implement various outreach initiatives, conduct home visits, organize school-based orientations, engage students and families, and offer wrap-around services. This kind of support is essential for the Ombudsman to create a conducive environment for learning and to address the diverse needs of students and their families.

ARPA funding has enabled Ombudsman Charter Schools to implement interventions and support systems tailored to the unique needs of these students. This includes resources for academic support, mentorship, counseling, technology infrastructure, and specialized programming aimed at re-engaging disengaged learners. By addressing the root causes of disengagement and providing personalized pathways to graduation, these programs have helped students change the trajectory of their futures.

The impact is not just about academic achievement but also about empowering students to overcome barriers, build confidence, and develop the skills needed for success beyond high school. By preventing dropouts and fostering graduation, ARPA-funded initiatives have a ripple effect on the broader community, contributing to a more educated workforce, reduced economic disparities, and increased social mobility.

Ultimately, the primary population served by these ARPA-funded programs at Ombudsman Charter Schools are students who have historically been underserved or overlooked by traditional educational approaches. Through targeted interventions and support, these programs strive to level the playing field and provide every student with the opportunity to thrive academically and personally.

Binky Jones, Senior Vice President, Operations
Ombudsman Educational Services

Highlight Performance Data: Improving Education

Evidence-based Tutoring	
Students participating in evidence-based tutoring programs	Total Students
Educational Disparities and Teacher Development	14,543
Local Education Agency Support 2023	29,756
State Fiscal Recovery Fund: Aid to Impacted Industries	739
Summer Enrichment Programming 2023 (SLFRF)	4,018
Total	49,056

High Impact Tutoring	
Total number of high-impact tutoring hours provided to participants	Total Tutoring Hours
Dysart Community Center	169
ICAN: Positive Programs for Youth	24
Academia del Pueblo	789
Osborn School District	94
Read Better Be Better	404
Total	1,480

Free/Reduced Lunch Students Served	
Number of students eligible for free and reduced lunch	Total Students
Sonoran Science Academy - Tucson Elementary	271
Arizona Science Center	292
Creighton Community Foundation, Inc.	40
Be A Leader Foundation	15
Enriching Education Foundation	22
New Pathways for Youth, Inc.	286
Neighborhood Ministries	82
Southern Arizona Research Science and Engineering Fair (SARSEF)	10
Enriching Education Foundation	34
ICAN: Positive Programs for Youth	155
Lifeology AZ, Inc	200
Mountain Oak School	87
Total	1474

Improve Housing and Human Services Resources



CONNECTING VULNERABLE PET-OWNERS TO VETERINARY RESOURCES

The Arizona Pet Project keeps pets with the people who love and need them most by connecting our vulnerable community members and families in crisis with services and resources to prevent the unnecessary surrender of their beloved companions. ARPA funding has allowed us to expand services throughout the state to specific vulnerable populations to promote and protect the human-animal bond by providing more boarding, veterinary care, pet-deposits, transportation, and referrals to unhoused populations, veterans, seniors etc. This has been accomplished through the ARPA by hiring grant funded social workers focused on the unhoused communities and those disproportionately impacted by COVID 19.

As of the end of March 2023, we hit our target of serving 1700 people and pets throughout the State of Arizona. We have served 1807 individuals and 1619 pets. Additionally, we are expanding the understanding of the importance of the human/animal bond with respect to the overall health and welfare of our community.

The Arizona Pet Project has made significant strides in normalizing the human/animal bond.

Services Provided by the Arizona Pet Project	2023	2024
New Hires	7	0
New Foster Homes Secured	31	78
Households Served	1,034	935
Non-profits Served	89	62
Pets Served	1,074	1,028
Individuals Served	1,235	1,199
Average Cost of Care per Client	\$546.53	\$608.00

This is a priority bond in the health and welfare of our community through education, research and building partnerships.

Because of our recent work, human services agencies have sought our services to build our program within the context of their human services program as some human service agencies are beginning to acknowledge the critical role that the human/animal bond plays in our everyday lives.

Chadwick Connors
Grants Manager
The Arizona Pet Project



PROVIDING SUPPORT TO INDIVIDUALS EXPERIENCING HOMELESSNESS

Keys to Change is a collaborative force of 15 partner organizations with the shared outcome of ending homelessness for people every day. As an organization working at the epicenter of the homeless and unsheltered crisis in Arizona, it is apparent to us that in order to solve the problem of homelessness, work beyond our "front door" is required. Our mission to solve and end homelessness, both individually and systemically, requires an approach that works across the county, because it is a problem that lives beyond 12th Avenue and Madison. To meet this need, Keys to Change expanded our Multidisciplinary Outreach Team from six staff to a team of 20 outreach workers working in Downtown Phoenix, Western Maricopa County, and Eastern Maricopa County. This has allowed us to

greatly increase the number of clients we touch and to connect clients in other areas of the county to the other 40 access points beyond the Brian Garcia Welcome Center on the Key Campus.

In addition to the expansion of our outreach efforts, Keys to Change also expanded our Bridge Housing efforts to include an additional 200 beds where clients can be engaged, receive services, and transition to stable permanent housing. ARPA funding has allowed Keys to Change to add critical bridge housing capacity in Maricopa County. Our overarching goals are to reduce the length of time people experience homelessness and to reduce returns to homelessness once people are housed. We have been able to make progress on these goals through outreaching to unsheltered individuals and adding the capacity for indoor, non-congregate shelter.

2024 OUTREACH TEAM SUPPORT	
Staff Actively Working on Services	452
Individuals Moved into Housing	77
Exits to Permanent Housing	111
Clients Served	849

The impact of this program has allowed for increased collaboration in outreach efforts across Maricopa County. Whether that has been working with municipal efforts to build their capacity to engage difficult to reach populations, working with law enforcement in Central Phoenix, Tempe, and Avondale partnering to enhance engagement efforts to decrease the likelihood of those that are unsheltered being criminalized. Furthermore, in the areas where our Bridge Communities have been established, property owners and law enforcement have reported decreased rates of violence and a greater sense of stability and decreased transience in the area.

Keys to Change achieved several milestones in the last 10 months that our entire team is incredibly proud of, such as implementing new bridge housing programs at two sites with a 60-day ramp up window. As a result of this grant, our organization has been able to do the work that most organizations are not doing. When funding for diversions dissipated, we have been able to enlist our outreach team to take clients to difficult to reach places (San Carlos Apache Reservation, North Rim of Grand Canyon, and more) to reunite clients to their families and end their homelessness. Furthermore, each of those outreach workers connects with approximately 200 clients a month, allowing us to connect to thousands of clients that otherwise would not have the opportunity to work with someone dedicated to supporting them to end their homelessness. Keys to Change recognizes that it will be immensely challenging to raise \$10M to continue all of the impactful work that is being executed currently. We have made targeted requests for funding to be able to support the ongoing operations of components of the current work.

Amy Schwabenlender, CEO
Human Services Campus, Inc. dba Keys to Change

Highlight Performance Data: Improve Housing and Human Services

Arizona Humane Society (EC: 2.34) \$762,000	
	2023-2024
Number of Pet Owners Receiving Aid	2,916
Nonprofits Served	4
Number of Pets Receiving Temporary Housing/Medical Care	39

Arizona Department of Housing (EC: 2.18) \$40,760,000	
	2023-2024
How many households received affordable housing?	495
How many households received assistance for Unemployed or Underemployed Workers?	55
How many households received mental health services?	120
How many households received other assistance from nonprofit organizations?	5,350
How many households received other housing assistance?	11
How many households received services for unhoused persons?	14,835
Number of individuals served:	16,071

Central Arizona Shelter Services (EC: 2.34) \$10,000,000		
	2023	Q1 2024
Clients who utilize shelter services & completed an initial housing plan	4,756	1,529
Clients who will participate in case management services	219	62
Clients who will return to permanent housing	82	8
Clients who will utilize rapid rehousing, eviction prevention, and financial assistance support service	739	26

International Rescue Committee (EC: 2.10)	
\$200,000	
	2022-2023
Number of Clients that Complete Job-Readiness Training (JRT)	95
% of JRT Clients that Pass Assessment	96%
Number of Clients that Obtained Employment	109
% of Clients Employed Within 180 Days of Arrival	61%

Ryan House (EC: 2.11)	
\$250,000	
	Jan-Dec 2022
Number of Days Respite Care Provided	1,206
Number of Children Provided Respite Care	228
Percent of Caregivers Reporting Less Stress/Anxiety	99%
Percent of Families Below Poverty Line	14%

Mitigate Public Health Issues and Protect Reproductive Health

ADDRESSING NURSING SHORTAGE IN ARIZONA TO MEET HEALTHCARE NEEDS

Arizona Health Care Cost Containment System (AHCCCS) is Arizona's Medicaid agency offering health care programs to serve Arizona residents. ARPA funding has allowed us to expand services through the Student Nurse Clinical Rotation and Licensed or Certified Nurse Education Investment Pilot Program. The grant program's purpose is to increase the placements of student nurses/new grad nurses and nursing assistants in clinical rotations, increase/enhance preceptor training, and increase the number and retention of nurses and nursing assistants in Arizona.

The Nurse Education Investment Pilot Program has made significant progress toward its goal of increasing the number of seats for nursing students and increasing the number of students completing nursing programs in Arizona. The community colleges and universities are establishing the infrastructure needed to accept and graduate more students by hiring faculty members and purchasing the technology and equipment needed for their training.

The Student Nurse/New Graduate Clinical Placements & Preceptor Training Pilot Grant Program began its launch with preceptor sites in July 2023 and is beginning to see growth in the objectives with the participating sites. In the first year of the program, schools were successful in hiring 84 additional nursing faculty members and enrolling 812 nursing students. These students would go on to join a total of 5,005 nurse graduates in the State of Arizona. Participating schools now have the capacity to improve and update their infrastructure for classroom education by purchasing new simulation equipment and updating outdated classrooms and lab equipment providing them with the resources and the potential to increase their enrollment and graduate more nurses.

Additionally, these programs have been enhancing their staff training and capacity by investing in the professional development needed for nurse education. Based on feedback received from the schools, the impact can be seen in the environment physically and also in student and staff appreciation and morale. The agency is confident that the investment in nurse education and its infrastructure will continue to positively impact the nursing field in Arizona in future years.

Brandi Howard
Medical Management Manager
AHCCCS

Highlight Performance Data: Mitigate Public Health Issues and Protect Reproductive Rights

American Heart Association (EC: 1.12) \$400,000	
	2022
Number of AZ Families Empowered with Infant CPR/Choking Relief Skills	14,200
Kit Distribution by County/Community	Number of Kits Placed
Colorado City	100
Flagstaff	1,350
Fort Defiance	500
Gilbert	500
Glendale	2,000
Maricopa County	3,005
Page	100
Phoenix	930
Pima County	1,250
Scottsdale	550
Springerville	100
Tucson	600
White River	250
Wickenburg	40
Window Rock	2,830
Yuma County	100
Total	14,205
Infant Kit Distribution Demographic of Select Locations	% Below Poverty Line
Coconino County	18%
Colorado City	39%
Flagstaff	18%
Pima County	15%
Springerville	32%
Whiteriver	45%

Total Number of Nonprofits Served by Expenditure Category	
	Total Nonprofits
1.12 Mental Health Services	6
2.10 Assistance to Unemployed or Underemployed Workers	50
2.14 Healthy Childhood Environments: Early Learning	20
2.34 Assistance to Impacted Nonprofit Organizations	1,109
2.36 Aid to Other Impacted Industries	9
2.37 Economic Impact Assistance: Other	19
<i>Total</i>	1,213

Arizona Department of Health (EC: 1.5)	
\$840,000	
	2023-2024
Number of organizations served:	41
Number of units of PPE distributed:	544,301

Support an Affordable and Thriving Economy

EXPANDING WORKFORCE CAPACITY IN HEALTHCARE

The Arizona Health Care Association (AHCA) takes pride in being the state’s largest professional long term care association and advocacy organization, representing skilled nursing facilities and assisted living communities. ARPA funding was provided at a critical time in the post- pandemic long term care sector. It addressed a crippling workforce shortage, exacerbated by the ravaging impact of COVID-19 in health care. It has been an essential resource in rebuilding the long-term care frontline workforce in Arizona. Our success has been based upon the receipt of these additional monies to shore up the recruitment, training and retention of Arizona’s care force in skilled nursing and assisted living settings.

The impact is both significant and inestimable. Staffing is a key component of care. We have increased staffing resources and introduced over 2,000 new Certified Nursing Assistants (CNAs) and caregivers into the provider network. This is especially critical in providing care to Arizona’s most vulnerable citizens, the frail elderly. Considering the compelling demographic growth of the aging population in Arizona, this influx of newly trained members of the frontline is a powerful resource. The impact of this funding will resonate throughout the years to come.

AHCA Workforce Expansion	2022	2023	2024
How many workers enrolled in any sectoral job program?	342	1145	292
How many workers completed any sectoral job program?	322	895	220
Number of CNAs and Caregivers that have been recruited	342	1145	292
Number of CNAs and Caregivers that have been trained and placed	342	1145	292
Number of trained CNAs and Caregivers that have been retained	276	855	220

We are also proud of the development of our state-of-the-art refugee training program for long-term care. It is a very successful community partnership, one that we believe will continue to grow and will stand the test of time. It has benefited greatly from the seed money provided by ARPA. We are setting the standard nationally in creating this international model of recruitment and training and have generated a great deal of interest from other states. Two cohorts of students from across the globe have now graduated as CNAs in Arizona and will be a valued resource in serving the needs of our diverse long term care population.

We believe that we have set the stage for sustaining workforce development through the successful partnerships established with facilities and educational institutions. Firstly, many long-term care facilities have had haphazard recruitment and training programs, historically. Limited financial resources and clinical leadership contributed to this problem. AHCA WORKS has helped “build muscle” for these facilities by providing training supplies and a programmatic model that is successful. Funding for training support will continue to be a challenge in the absence of ARPA funds, but we have helped build organizational capacity which supports sustainability. Sustainability is also increased by the growth of new external training partners. AHCA WORKS has guided community colleges and vocational training programs in the development of programs serving long term care. They now see this as a viable avenue for growth. Some are even developing ancillary and advanced long term care training programs and certifications in specialty areas, such as behavioral and ventilator care. This is an exciting pathway that will support sustainability and future growth and development of the long-term care workforce.

Jeffreys Barrett, Director of Workforce Development
Arizona Health Care Association

REVIVING THE HOSPITALITY INDUSTRY

The Mesa Workforce Development Center (MWDC) provides high-quality education and training, equipping students for success in the hospitality industry. ARPA funding has been instrumental in advancing the objectives and services of the MWDC. Here are crucial ways in which the funding has facilitated the execution of our program goals:

- Enhanced Marketing and Outreach Initiatives
- Development of Curricular Pathways
- The creation of high school HRM AAS (Hotel and Restaurant Management Associate of Applied Science)
- Dual enrollment options added to ABUS (Associate of Business) pathways

This initiative, supported by ARPA, provides high school students with clear pathways to higher education in hospitality management. Moreover ARPA has funded facility design and hiring five essential staff members.

Our ARPA-funded program has significantly impacted the community by helping us address critical workforce needs in the hospitality industry, which is vital due to the robust economic and tourism activities in the East Valley. The groundbreaking event in March 2024 attracted over 70 attendees, including East Valley residents, city officials (from Gilbert, Queen Creek, Apache Junction, Chandler, Mesa, and Tempe), high school and community college administrators, representatives from the hospitality businesses and various associations, Northern Arizona University (NAU) alumni, and a member of the Arizona Board of Regents.

The overwhelming support for this initiative is evident. Key stakeholders, such as the City of Mesa, Visit Mesa, the Downtown Mesa Association, hotels like Delta Hotels by Marriott Phoenix, Mesa, Cannon Beach, and high schools like East Valley Institute of Technology (EVIT), have expressed their excitement about the new facility. They recognize its potential to fill workforce gaps, meet the high demand for hospitality employees, strengthen hospitality businesses, and help students and working professionals with their career aspirations. The establishment of this facility has fostered a strong sense of community collaboration and optimism for the future because the center will provide affordable, accessible, and high quality educational and training programs.

MWDC's objectives are closely aligned with NAU's vision to be the nation's preeminent engine of opportunity, vehicle of economic mobility, and driver of social impact. By focusing on equitable postsecondary value, the center aims to meet workforce needs in the East Valley and beyond, fostering economic and social development. MWDC will continue to develop and update its curriculum to reflect the evolving needs of the hospitality industry and other sectors. This adaptability ensures that the education and training provided remain relevant and valuable, helping students and workers stay competitive in the job market.

**Galen Collins, Ph.D., Professor at the School of Hotel and Restaurant Management (SHRM) at Northern Arizona University
NAU- Mesa Workforce Development Center (MWDC) at Skybridge**

Highlight Performance Data: Support an Affordable and Thriving Economy

Total Number of Nonprofits Served by Organization	
	Total Non-profits
A Stepping Stone Foundation	6
ACCEL	6
Arizona Association for the Education of Young Children	8
Arizona Career Pathways	7
Arizona Foundation for Human Service Providers	50
Arizona Humane Society	8
Arizona Opera	3
Arizona Theatre Company	6
Arizona Voice for Crime Victims	4
Ballet Arizona	5
Ballet Tucson	4
Boulder Crest Foundation	6
Center for the Rights of Abused Children	2
Central Arizona Shelter Services	9
Childhelp, Inc	8
Circle Road Foundation	4
Community Options, Inc.	6
Cortney's Place	6
Lutheran Social Services of the Southwest	5
Maggie's Place	3
Summit Wellness Foundation	7
The Arizona Pet Project	151
The Humane Society of Southern Arizona, Inc	8
The Phoenix Theatre Company	11
Tucson Symphony Society	4
Women's Foundation for the State of Arizona	876
<i>Total</i>	1,213

Arizona Small Business Association (EC: 2.30)			
\$3,556,003			
	2022	2023	Q1/Q2 2024
Number of Users Trained	118	141	132
Small Businesses Served	52	69	75
Number of Mentee Participants	52	68	37

Administrative Courts Technology (EC: 3.5)	
\$2,000,000	
	2022-2023
Number of Employees Hired	132
Number of Backlogged Cases Resolved	12,407

Maggie's Place (EC: 2.34)		
\$130,000		
	2022	2023
Number of Moms Served (unduplicated)	13	47
Number of Sessions Held	16	55
Demographic Breakdown of Moms Served		
Black, African American, or African American Indian, Alaska Native, or Indigenous	31%	24%
White	62%	64%
<i>Total</i>	100%	100%
Hispanic	46%	48%
Non-hispanic	54%	52%
Percentage of participants preparing to transition to independent living	100%	85%
Percentage of participants without legal documentation for employment that will apply for employment verification (i.e. Social Security Card, Driver's License, etc.)	100%	71%
Percentage of participants that report increased knowledge, skills, and/or quality of life (job attainment, retention, and increased income)	100%	56%

YWCA (EC: 2.34) \$250,000	
	2022-2023
Total Number of Clients Served	957
Program Breakdown	
Number of Clients Served Through Women's Economic Advancement Center Program (WEAC)	48
Number of Clients Served Through Women's Business Center (WBC) Programs	396
Number of Clients Improving Financial Capability Knowledge	110
Number of Clients Improving Business Management Knowledge	228
Number of Business Plans Completed	55
Number of Businesses Created/Launched	6
Number of Jobs Created	12
Number of Jobs Retained	102

Back to Work (EC: 2.29) \$16,123,350	
	2022
Number of Small Businesses Assisted	203
Number of Employees Retained	1,883

PROJECT INVENTORY

Expenditure Category 1: Public Health

Project	Arizona Department of Administration: Vax and Test
Funding Amount	\$12,625,523.40
Award Number	ISA-ARPA-ADOA-030321-01
Project Expenditure Category	1.2 COVID-19 Testing
Timeline	3/3/2021 - 6/30/2022
Overview	In response to the public health emergency caused by COVID-19, the State health insurance program administered by ADOA incurred significant expenses to test, treat, and vaccinate State employees, retirees, and their dependents.
Major Activities	Provide funding for unanticipated loss due to treatment, testing, and vaccines administered by providers that were not incorporated into premium rates.
Goal	To minimize the negative financial impact to the State and our health insurance program members.
Key Performance Indicators	Total number of claims identified as eligible for reimbursement; Total amount of funding reimbursed
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Department of Health Services: COVID-19 Testing
Funding Amount	\$8,815,757.90
Award Number	ISA-DHS-ARPA-111921-07
Project Expenditure Category	1.2 COVID-19 Testing
Timeline	12/17/2021 - 6/30/2022
Overview	To support continued COVID-19 community testing throughout Arizona with the saliva-based testing method utilized by Arizona State University (ASU).
Major Activities	Provide COVID-19 saliva-based testing services, including the collection of samples, testing, and reporting of results.
Goal	To assist in combating the public health crisis of COVID-19 by supporting COVID-19 testing services in order to prevent the spread of COVID-19 in the community.
Key Performance Indicators	Number of specimens tested per month

Use of Evidence Research shows that the most effective way to prevent the spread of COVID-19 is through accurate testing because if individuals are able to identify the illness and self-isolate, there is a reduced chance in spread of the disease, and it also likely reduces the disease severity and risk of long-term disability or death.

Disproportionately Impacted Communities Affected Yes

Research Link <https://www.nia.nih.gov/news/why-covid-19-testing-key-getting-back-normal>

Project **University of Arizona Yuma Center of Excellence for Desert Agriculture (YCEDA)**

Funding Amount \$315,000.00

Award Number ISA-ARPA-UA-030122-01

Project Expenditure Category 1.2 COVID-19 Testing

Timeline 3/1/2022 - 2/28/2023

Overview The YCEDA lab in Yuma County works to provide community-wide surveillance for trends of COVID-19 prevalence and variants of concern.

Major Activities Water testing surveillance, localized estimates of number of infected persons, further research and monitor into COVID-19 and potential variants.

Goal Yuma County has been considered to be a COVID-19 hotspot, so YCEDA will work to take the data and results from wastewater testing in order to inform preparedness and public health response plans for the community.

Key Performance Indicators Number of communities assisted; Detection of new/novel SARS-CoV-2 variants in border community wastewater samples; Modeling to provide estimated prevalence of disease in communities that are otherwise difficult to obtain in the absence of community-wide clinical testing

Disproportionately Impacted Communities Affected Yes

Project **Arizona Department of Health Services: PPE**

Funding Amount \$840,000.00

Award Number ISA-ARPA-DHS-010123-02

Project Expenditure Category 1.5 Personal Protective Equipment

Timeline 1/1/2023 - 12/31/2023

Overview There was a nationwide shortage of PPE during the COVID-19 pandemic. In order to support Arizona's healthcare system and protect staff and patients, hospitals and other partners providing healthcare services receive no-cost PPE.

Major Activities	ADHS's PPE resources would aid the protection of healthcare staff, public health workers, and those supporting the community, as the community is learning to adapt with endemic COVID-19 variants and various rising infectious diseases.
Goal	To ensure Arizona's healthcare system and public health partners can obtain no-cost PPE for its staff and patients
Key Performance Indicators	Number of organizations served, number of units of PPE distributed, locations in which the PPE was sent, types of PPE distributed, delivery time frames
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Department of Health Services: COVID-19 Communications
Funding Amount	\$2,150,000.00
Award Number	ISA-DHS-ARPA-010122-01
Project Expenditure Category	1.7 Other COVID-19 Public Health Expenses
Timeline	1/1/2022 - 6/30/2022
Overview	Improve COVID-19 vaccination and booster vaccination rates through targeted messaging and outreach to specific communities.
Major Activities	Provide targeted COVID-19 vaccine messaging and outreach.
Goal	Ensure that certain target communities identified by DHS as communities with a high social vulnerability index (SVI) and low vaccination coverage.
Key Performance Indicators	Rate of change of vaccination coverage of targeted communities at baseline and following the targeted outreach

Project	Arizona Department of Health Services: Technology Projects
Funding Amount	\$3,492,184.00
Award Number	ISA-ARPA-DHS-010123-01
Project Expenditure Category	1.7 Other COVID-19 Public Health Expenses
Timeline	1/1/2023 - 1/31/2024
Overview	The Arizona Department of Health Services (ADHS) continues to be a source of COVID-19 information for the public, thus increasing their site traffic and exacerbating a need to review the site and ensure accurate information.
Major Activities	Conduct COVID-19 related information assistance, including GIS mapping for where to receive a vaccine, case data information, safety information, school health information, and CDC guidance to mitigate disease spread.
Goal	Evaluate the ADHS website for positive user experience and facilitate the updating of relevant COVID-19 information.
Key Performance Indicators	Number of site visits to the site; User experience survey results; Completion of standard work
Disproportionately Impacted Communities Affected	Yes

Project	Ama Doo Alchini Bighan (ADABI)
Funding Amount	\$230,000.00
Award Number	GA-ARPA-ADABI-010122-01
Project Expenditure Category	1.11 Community Violence Interventions
Timeline	1/1/2022 - 10/31/2023
Overview	As the COVID-19 pandemic continues, Navajo people are required to stay home to protect themselves and their communities. However, the home may not be safe for many families experiencing domestic violence, which may include both intimate partners and especially the children. COVID has caused major economic devastation, disconnected many community resources and support systems and created a widespread uncertainty and panic. Such conditions may stimulate violence in families where it didn't exist before and worsen situations in homes where mistreatment and violence has been a problem.
Major Activities	Administer direct victim services and promote prevention of domestic violence
Goal	Empowering individuals, families and communities to be free of abuse through collaboration prevention, awareness and support.
Key Performance Indicators	Percentage of victims who receive services that report they have an increased knowledge of services available to them through ADABI; Percentage of victims served that report they have gained control of their lives through healing; Percentage of victims served that have reported having increased knowledge feelings of well-being; Percentage of victims served that know how to plan for their continued safety.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	The extent of domestic violence in tribal communities is particularly overwhelming at this time due to COVID, many victims can't leave home due to being quarantined with their abusers and can't seek help. In spite of the high rates of violence experienced by victims, only a small percentage reached out for assistance during the pandemic. ADABI's advocacy centers the resiliency of Navajo survivors.

Project	Arizona Coalition to End Sexual and Domestic Violence
Funding Amount	\$500,000.00
Award Number	GR-ARPA-102022-13
Project Expenditure Category	1.11 Community Violence Interventions
Timeline	1/1/2022 - 12/31/2024
Overview	The project will reimburse survivors of sexual assault for medical care costs related to their incident.

Major Activities	The program will create an administrative process to ensure no duplication of reimbursement, adequate financial documentation of payments, and limitations of reimbursement; Create outreach materials for victims to be provided at the time of the forensic medical exam; outreach and educate all Sexual Assault Nurse Examiners (SANEs) in the state of Arizona; Create a web submission process and documentation storage process to ensure compliant submission of all requests; Issue payments to medical providers and/or survivors for medical services obtained in response to injuries received during a sexual assault.
Goal	To ensure sexual violence victims access medical services in response to their assault, including forensic medical exams, after care, and assessment and treatment for injuries.
Key Performance Indicators	Number of survivors receiving program support; Number of SANE's participating in the program; Amount of dollars distributed to survivors; Number of workers enrolled in sectoral job programs; Number of workers completing sectoral job programs; Number of people participating in summer youth employment programs.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project Arizona Department of Public Safety (Victim of Crime Act)

Funding Amount	\$19,000,000.00
Award Number	ISA-ARPA-DPS-050123-01
Project Expenditure Category	1.11 Community Violence Interventions
Timeline	10/1/2023 - 9/30/2024

Overview The purpose of the VOCA funding is to promote efforts that: respond to the emotional, psychological or physical needs of crime victims; assist victims to stabilize their lives after victimization; assist victims to understand and participate in the criminal justice system; or restore a measure of security and safety for the victim.

Major Activities VOCA funding enables a wide variety of services to crime victims including: information and referral services, such as information related to the criminal justice process, victim rights, and victim service programs; personal advocacy and accompaniment services, such as emergency medical care and immigration and transportation assistance; emotional support and/or safety services, such as counseling and therapy; shelter and/or housing services, such as: transitional housing and relocation assistance; and criminal and/or civil justice system services, such as criminal justice events, victim impact statement assistance, restitution assistance, etc.

Goal The mission of the Arizona Department of Public Safety's VOCA Administration Unit is to effectively administer VOCA Assistance funds by ensuring appropriate and accessible services are available to crime victims, enhancing the delivery of those services through technical

assistance, training opportunities, and promoting a continuum of care for every victim in every community.

Key Performance Indicators Number of households served ; Number of workers enrolled in sectoral job training programs; Number of workers completing sectoral job training programs; Number of people participating in summer youth employment programs

Project Prevent Child Abuse Arizona

Funding Amount \$100,000.00

Award Number GR-ARPA-PCAA-030122-01

Project Expenditure Category 1.11 Community Violence Interventions

Timeline 3/1/2022 - 9/30/2022

Overview Prevent Child Abuse Arizona's Yavapai Family Advocacy Center (YFAC) serves Arizona's citizens who are victims of domestic violence. YFAC saw a substantial increase in both new domestic violence victims and the number of victims utilizing services amid the COVID-19 pandemic.

Major Activities Administer YFAC services, including team case review and case tracking, advocacy program, sexual assault nurse examinations, forensic interview services, and immediate access via DCS/law enforcement/etc.

Goal Because of the increase in the severity of cases since the pandemic, the goal is to increase support for victims in the severe cases, increase support for the YFAC team to prevent trauma and burnout, and to ensure access to these services in rural areas of Yavapai County.

Key Performance Indicators Percentage of victims expressing an increased knowledge of resources that enhance safety and security assessed through client surveys; Percentage of victims who have safety concerns that will demonstrate how to plan for their continued personal safety assessed based on the number of safety plans created; Percentage of victims that will report an increased knowledge and understanding of violence, abuse and neglect and its effect on their lives assessed through client surveys; Impact stories- reports of qualitative client impact stories to the funder for this project time period; Number of clients supported/referred to find shelter/housing services; Number of workers enrolled in sectoral job training programs; Number of workers completing sectoral job training programs; Number of people participating in summer youth employment programs

Use of Evidence Yes

Disproportionately Impacted Communities Affected Yes

Project	The Central Arizona Center for Therapy and Imaging Services (CACTIS) Foundation
Funding Amount	\$255,089.20
Award Number	GR-ARPA-CACTIS-010122-01
Project Expenditure Category	1.11 Community Violence Interventions
Timeline	1/1/2022 - 12/31/2022
Overview	During the COVID-19 pandemic, Arizona has experienced an increase in domestic violence cases. The Central Arizona Center for Therapy and Imaging Services (CACTIS) Foundation partners with other agencies to serve Arizona's victims of domestic violence through Maricopa County.
Major Activities	Investigate and address the impact of traumatic brain injury (TBI) in domestic violence cases, train first responders and record information, connect victims to shelters and further assistance needed, provide resources and education on this particular threat to victims
Goal	Address the issue of TBI in victims of domestic violence, the Maricopa County Collaboration on Concussions in Domestic Violence (MC3DV) program. Elevated risk for concussion is evident in victims of domestic violence, and amid the pandemic, there has been an increase in domestic violence cases. The funding provided through this Agreement will be utilized to expand the MC3DV services provided by The CACTIS Foundation and to complete an IRB Study.
Key Performance Indicators	Number of educational engagements and seminars; Attendance of providers at educational engagements and seminars; 5-point Likert Scale summaries/questionnaires responses regarding usefulness of the educational materials and seminars; Number of victims/survivors assisted; Percent of victims remaining within the system of care; Percent of victims attaining independence (every 6 months)
Use of Evidence	It is estimated that ~90% of victims of Intimate Partner Violence will have sustained at least one concussion, but rigorous and comprehensive analysis of the frequency and characteristics in this population do not exist, which is why MC3DV is working to fill in these gaps of information.
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Child and Family Advocacy Network (ACFAN)
Funding Amount	\$1,000,000.00
Award Number	GR-ARPA-ACFAN-090122-01
Project Expenditure Category	1.12 Mental Health Services
Timeline	9/1/2022 - 6/30/2023

Overview	The COVID-19 pandemic exacerbated the need for mental health support for children, families, and professionals suffering vicarious traumas. This finding will allow ACFAN to further provide mental health services to meet the need.
Major Activities	Administer treatment and other services to survivors of abuse and mental illness.
Goal	To improve and expand comprehensive advocacy, treatment, identifications, support and services for victims of abuse in urban, rural, under-served communities in Arizona including tribal lands there have been twenty four facilities established to serve all 15 counties.
Key Performance Indicators	Number of additional mental health services to victims of child abuse; Number of additional mental health services to victims of child sexual abuse; Number of additional mental health services to victims of domestic violence; Number of additional mental health services provided to victims of sexual assault; Number of additional mental health services to victims of human trafficking.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project Arizona Health Care Cost Containment System (AHCCCS)

Funding Amount	\$20,000,000.00
Award Number	ISA-ARPA-AHCCCS-011523-01
Project Expenditure Category	1.12 Mental Health Services
Timeline	12/15/2022 - 12/31/2026
Overview	Supplement existing \$28.25 million in State General Fund monies to support six Secure Behavioral Health Residential Facilities, to provide secure on-site supportive treatment to individuals with a Serious Mental Illness (SMI) designation, who are placed in the facility pursuant to a court order. This vulnerable population has experienced other challenges including frequent hospitalization, incarceration or legal involvement, or housing instability that complicate health treatment or service plan goals. These challenges have all been exacerbated by the COVID-19 pandemic.
Major Activities	AHCCCS designated the funds to support the construction or renovation of 6 S-BHRFs due to rising costs of real estate, construction, materials, and operating expenditures such as labor.
Goal	To construct and/or renovate a facility (or facilities), identify an ongoing operator of the facility, ensure facility and operation comply with all relevant licensure and standards; establish benchmarks/milestones to complete the development of the facility; ensure facility is safe, secure and provides the least restrictive, programmatically appropriate environment for members, and ensure owner/operator has adequate plan for ensuring ongoing appropriate service delivery
Key Performance Indicators	Number of facilities; Number and location of S-BHRF beds in the State; Number of members served

Use of Evidence Yes
Disproportionately Impacted Communities Affected Yes

Project **Arizona State University: Missing and Murder of Indigenous Peoples (MMIP) Research**

Funding Amount \$425,231.00
Award Number ISA-ARPA-ASU-080122-01
Project Expenditure Category 1.12 Mental Health Services
Timeline 8/1/2022 - 7/31/2024

Overview In the US, Indigenous women and girls go missing at a rate of 10 times the national average. Arizona has the 3rd highest rate of MMIP, which underscores the vital importance of addressing this crisis at the state-level, a crisis that was negatively impacted by the COVID-19 pandemic because violence quarantine and stay-at-home orders increased indigenous people's risk of violent victimization, becoming missing, and being murdered. The sudden removal of Indigenous peoples has devastating and long-term ripple effects for families and entire communities.

Major Activities Conduct research to investigate the extent, the causes, and potential solutions to address MMIP, the missing and murder of indigenous peoples.

Goal Partner with Tribal Nations to educate, train, and document crimes against Indigenous peoples and disseminate our research findings in culturally-appropriate ways that benefit Tribal Nations and Indigenous peoples.

Key Performance Indicators Interviews documenting the experiences of indigenous people who experience MMIP and evaluation of the mental health impact; Identify characteristics and trends of indigenous homicides from medical examiner files; Number of entities that receive dissemination of culturally-appropriate research on this issue

Use of Evidence Yes
Disproportionately Impacted Communities Affected Yes

Project **Cortney's Place**

Funding Amount \$250,000.00
Award Number GR-ARPA-CP-010122-01
Project Expenditure Category 1.12 Mental Health Services
Timeline 1/1/2022 - 6/30/2023

Overview Cortney's Place provides day programming to adults with Intellectual and Developmental Disabilities.

Major Activities	Daily programs for individuals with developmental disabilities (IDD), including music therapy, healthy cooking, hydrotherapy, pet therapy, health and wellness, art classes, community outings, a multi-sensory room, and technology class utilizing SMART Boards.
Goal	Provide daytime activities and skills and training to those with developmental disabilities that were disproportionately impacted by the pandemic, improving confidence and self-esteem and overall social interaction skills and life satisfaction.
Key Performance Indicators	Number of hydrotherapy sessions in the funding period; Number of Healthy Cooking classes in the funding period; Individual/Guardian Surveys; Number of individuals served
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project **Heal the Hero Foundation (Statewide Project)**

Funding Amount	\$40,000,000.00
Award Number	GR-ARPA-HHF-030122-01
Project Expenditure Category	1.12 Mental Health Services
Timeline	1/1/2022 - 11/27/2024
Overview	This grant money will allow the Heal the Hero Foundation to replicate and expand on the success provided by a previous grant to Arizona First Responders in 2020.
Major Activities	To administer education, training, onboarding, oversight of the program delivery, and coordination of progress and needs between Vitanya Brain Performance and the First Responders.
Goal	To provide neuro-science-driven programs to first responders that will target specific areas of the brain, in order to assist in combating the negative effects of COVID-19 on their line of work and ensuring overall greater public safety in Arizona communities.
Key Performance Indicators	Number of officers participating in the program; Impact stories from participants
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project **Heal the Hero Foundation (Tempe/Arizona State University Study)**

Funding Amount \$609,632.00

Award Number GR-ARPA-HH-090121-01

Project Expenditure Category 1.12 Mental Health Services

Timeline 5/1/2021 - 2/28/2023

Overview First responders are facing a mental health crisis due to the impact of COVID-19. First responders saw their roles change in many ways and their stress levels have duly increased. HTHF provides innovative and well-utilized brain performance and wellness programs to increase stress resilience and performance for military and law enforcement communities.

Major Activities Research study of participants from the City of Tempe Police Department.

Goal To complete an Institutional Review Board Study (IRB) of police mental resilience led by Arizona State University’s (ASU) College of Criminology and Criminal Justice. The study will include 100 members of the City of Tempe Police Department to develop and utilize a design for a randomized controlled trial (RCT) and conduct qualitative interviews providing a final report with the (IRB) findings, testing improvement of stress and performance of first responders through a neuroscience technology-driven solution.

Key Performance Indicators Number of participants; Participant updates

Use of Evidence ASU has stated that this study is the first of its kind that can definitively show the quantitative and qualitative impact of innovative, technology-driven improved mental health solutions for law enforcement.

Disproportionately Impacted Communities Affected Yes

Project **Herozona**

Funding Amount \$1,250,000.00

Award Number GR-ARPA-HZ-040122-01

Project Expenditure Category 1.12 Mental Health Services

Timeline 10/1/2022 - 10/31/2023

Overview The program will provide technology-based mental health support to Veterans, Law Enforcement, and Children due to the effects of the COVID-19 pandemic impacts on mental health, PTSD, and Systemic Trauma.

Major Activities Partner with Vitanya Brain Performance to provide 20,000+ remote mental health sessions for veterans, first responders, and abuse survivors.

Goal To provide access to mental health solutions to deal with effects of COVID-19

Key Performance Indicators	Total number of participants impacted, number of veterans served, number of law enforcement served, number of abuse survivors served in the foster care system, and percentage improvement in sleep, psychological health, depression reduction, trauma reduction, absenteeism, & work error, executive function, and suicide reduction
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Mental Health Center of America, LLC
Funding Amount	\$1,800,000.00
Award Number	GR-ARPA-102022-08
Project Expenditure Category	1.12 Mental Health Services
Timeline	1/1/2022 - 6/28/2024
Overview	With the impact of the COVID-19 pandemic on mental health symptoms for individuals across the State, there is an increased need for multidisciplinary mental health care facilities, like MHCA.
Major Activities	Open a second mental health clinic in the greater Phoenix area of Arizona in order to continue administering mental health services.
Goal	Provide further support amid Arizona's mental health crisis and increase the number of individuals receiving the mental health care that they need.
Key Performance Indicators	Number of persons served each quarter; Demographics of person served each quarter; Number of appointments/patients seen per day
Use of Evidence	Yes

Project	Axiom Care - Substance Use Services
Funding Amount	\$4,500,000.00
Award Number	GR-ARPA-AX-100121-01
Project Expenditure Category	1.13 Substance Use Services
Timeline	3/3/2021 - 6/30/2022
Overview	The AXC Community Campus model of treatment will provide all levels of needed care for patients including detox residential outpatient services and sober-living housing.
Major Activities	Running a 24/7 Substance Abuse Crisis Intervention Center, detoxification treatments, outpatient treatments, sober housing, and evolving needs due to the COVID-19 pandemic.
Goal	There was an increased need for addiction treatment services during the pandemic and a lack of services available, so Axiom is working to staff a new treatment center and continue to meet the rising demand for addiction treatment.

Key Performance Indicators	Number of patients served including key demographic data such as gender, homelessness, etc. The effect that treatment has had on recidivism for the patients treated; and number of homeless individuals treated who were placed in supportive sober housing.
Use of Evidence	According to the Center for Disease Control and Prevention, as of June 30, 2020, 13% of Americans reported starting or increasing substance use as a way of coping with stress or emotions related to COVID-19, and the effects of that are already more than apparent. The early months of the pandemic brought an 18% increase to the national overdose numbers, and 2021 has seen over 100,000 overdoses in the US for the first time in history. Thus, the need for intervention services like Axiom provides has never been greater.
Disproportionately Impacted Communities Affected	Yes
Research Link	https://www.apa.org/monitor/2021/03/substance-use-pandemic

Project	Arizona Department of Health Services (Nursing Family Partnership)
Funding Amount	\$2,500,000.00
Award Number	ISA-ARPA-DHS-070123-01
Project Expenditure Category	1.14 Other Public Health Services
Timeline	7/1/2023 - 6/30/2024
Overview	Nurse-Family Partnership works by having specially trained nurses regularly visit young, first-time moms-to-be, starting early in the pregnancy, continuing through the child's second birthday. Mothers, babies, families and communities all benefit.
Major Activities	The National Service Office contracts with a national network to deliver Nurse-Family Partnership to impacted communities.
Goal	Provide funding to administer the Nursing Family Partnership program.
Key Performance Indicators	Number of households served

Project	Arizona Department of Health Services: Nursing Staff Augmentation
Funding Amount	\$90,910,104.85
Award Number	ISA-DHS-ARPA-082421-01
Project Expenditure Category	1.14 Other Public Health Services
Timeline	8/30/2021 - 6/30/2022
Overview	To provide funding for nursing contracts in areas experiencing nursing shortages throughout the state.
Major Activities	Recruit, retain, hire and provide funding for nurses.

Goal	To ensure recruitment and retention of nurses by further funding the Department of Health Services (DHS) in order to combat the nursing shortage across the state due to negative impacts caused by COVID-19.
Key Performance Indicators	Hourly rate of nursing staff; Balance of the transfer; Number of nurses contracted; Number of staffed inpatient & ICU beds; Number of hospitals/areas that are receiving staffing assistance
Use of Evidence	Ensure that the organizations receiving nurses or funding for nurses are reducing hospitalizations by implementing systems to offer COVID-19 vaccinations and monoclonal antibodies as medically appropriate.
Disproportionately Impacted Communities Affected	Yes

Project	Barrow Neurological Institute
Funding Amount	\$9,994,276.00
Award Number	GR-ARPA-BNF-010123-01
Project Expenditure Category	1.14 Other Public Health Services
Timeline	1/1/2023 - 12/31/2026
Overview	The COVID-19 pandemic resulted in a 15% greater mortality rate for Alzheimer's Disease (AD) patients than the general aging population, thus the need to better understand this correlation.
Major Activities	Administer Alzheimer's Disease and COVID-19 related cognitive impairment research study.
Goal	Elucidate the link between COVID-19 infections and AD by sponsoring a research study.
Key Performance Indicators	Number of participants; Percent completion of research study; Number of peer-reviewed specialty medical journal articles submitted; Number of peer-reviewed specialty medical journal articles published
Disproportionately Impacted Communities Affected	Yes

Project	Brain Injury Alliance
Funding Amount	\$225,000.00
Award Number	GR-ARPA-BIA-030122-01
Project Expenditure Category	1.14 Other Public Health Services
Timeline	3/1/2022 - 2/28/2023
Overview	The COVID-19 pandemic has caused substantial neurological complications, Long COVID, for many survivors. The Brain Injury Alliance seeks to address these complications by gathering data to facilitate the development of a statewide Long COVID response team.

Major Activities	Educate patients on services and support available to them, Relocation to affordable housing and achieving access to state and local housing assistance programs, Post-COVID workforce coaching and assistance with finding and establishing employment.
Goal	This project will allow for the deployment of a statewide Long COVID Neurological Brain Health Response Team to serve those who are referred to by medical systems (such as Banner, Barrow, Abrazo, Honor Health), following discharge after COVID. The program will assist them in entering the maze of services provided to them, as these individuals battle extreme fatigue and “brain fog” from long COVID symptoms ensuring successful recovery
Key Performance Indicators	Life satisfaction in relationships and community involvement than their counterparts as measured by the FLOURISH scale; Outcomes in maintaining housing; Outcomes in maintaining employment at a higher rate than their peers with LONG COVID; Family/ care partners of those with LONG COVID life satisfaction as measured by the Satisfaction with Life Scale (SWLS) and Life Satisfaction Scale for Caregivers (LSSC) than their unassisted counterparts; Rates of re-entering the hospital for co-occurring conditions, instead seeing specialists and their primary care doctor; Total number of individuals served.
Disproportionately Impacted Communities Affected	Yes

Project	CND Life Sciences
Funding Amount	\$4,217,450.00
Award Number	GR-ARPA-102022-63
Project Expenditure Category	1.14 Other Public Health Services
Timeline	5/1/2023 - 4/30/2025
Overview	As we emerge from the COVID-19 pandemic, post-infectious complications are increasingly affecting global, national, and state health systems and populations, including Arizona, leading to the need for further research.
Major Activities	Study sensory and autonomic nerves in the peripheral-nervous system in patients with Long COVID syndrome.
Goal	Leverage and apply CND's neurocutaneous biosignatures to these patients to uncover changes in the peripheral nervous system that can elucidate the causes of Long COVID-19 syndrome and potentially provide a basis for therapeutic interventions.
Key Performance Indicators	Milestone completion of IRB Study; Number of Long Covid patients studied; AI analysis results of neurocutaneous biosignature patterns; Demographic information on population served.
Disproportionately Impacted Communities Affected	Yes

Project	Special Olympics Arizona, Inc.
Funding Amount	\$1,000,000.00
Award Number	GR-ARPA-SOAZ-022622-01
Project Expenditure Category	1.14 Other Public Health Services
Timeline	1/1/2022 - 12/31/2024
Overview	The COVID-19 pandemic has caused increased physical and mental health difficulties to Arizonans with intellectual and developmental disabilities (IDD). Individuals with IDD are uniquely susceptible to COVID-19 risks because their health needs can remain unknown and unaddressed.
Major Activities	Expand health programming outreach and capacity to facilitate health screenings for additional IDD individuals, provide health education via the Health Lifestyles, Education, and Practice (LEAP) Fitness program, and provide training and experience to health care students and professionals.
Goal	SOAZ went from hosting over 3,000 health screenings in 2019 to less than 800 screenings in 2020 and 2021 combined due to the impact of COVID-19. The goal for this funding is to increase levels back to pre-pandemic and to assist the IDD community which has been impacted by COVID-19.
Key Performance Indicators	Number of health screenings and education across 8 disciplines (audiology, optometry, podiatry, mental health, physical therapy, dentistry, sports physicals, and general health and wellness), Network of providers across various disciplines (audiology, optometry, podiatry, mental health, physical therapy, dentistry, sports physicals, and other specialties) extended; Number of providers or health students trained.
Disproportionately Impacted Communities Affected	The IDD population, including SOAZ athletes, was significantly impacted as they experienced increased mortality and an increased need for mental health support as a result of the pandemic.
Research Link	https://www.rand.org/news/press/2021/08/18/index1.html

Project	The University of Arizona: Center for Advanced Molecular and Immunological Therapies (CAMI) Facility
Funding Amount	\$150,000,000.00
Award Number	ISA-ARPA-1022022-47
Project Expenditure Category	1.14 Other Public Health Services
Timeline	1/1/2023 - 12/31/2026
Overview	During the COVID-19 pandemic, the University of Arizona has become increasingly aware that there were a number of people vulnerable to COVID-19 infection with large investments into a new immunotherapy facility called the Center for Advanced Molecular and Immunological Therapies (CAMI). This project will study the underlying causes of increased susceptibility among vulnerable individuals and develop an immune profile of individuals at high risk,

which will help public health officials identify opportunities to mitigate the increased risk of disease in highly susceptible groups. The increased understanding of how certain immune profiles place individuals at high risk for infection, including severe or “long COVID”, will allow health care providers to predict and prepare those who require special protection in order to prevent exposure to COVID-19 today and to other illnesses in the future.

Major Activities	CAMI will invest in research to continue to address ongoing effects of COVID-19 and to prepare for the challenges of future health crises
Goal	To respond to future threats by having the local expertise needed to mitigate public health emergencies and minimize economic impact more quickly
Key Performance Indicators	Date of beginning design phase; Date of beginning pricing and construction phase; Date of construction start; Date of construction completed
Disproportionately Impacted Communities Affected	Yes

Project **Town of Prescott Valley**

Funding Amount	\$5,000,000.00
Award Number	GR-ARPA-102022-49
Project Expenditure Category	1.14 Other Public Health Services
Timeline	1/1/2023 - 12/31/2024
Overview	Yavapai County has the second highest ratio of deaths to confirmed COVID-19 cases in the State, and it is twice the national average at 2.27%. These funds will reduce the potential spread in Town facilities to combat this concern.
Major Activities	Upgrade fan motors and airflow-control systems, install high-performance air purification systems, replace old HVAC equipment, and install automation systems to accurately control the HVAC improvements.
Goal	Improve indoor air quality in an effort to mitigate the COVID-19 pandemic and make buildings healthier in the long-term for all Town citizens.
Key Performance Indicators	Number of residents impacted; Number of employees impacted; Number of Event Center attendees impacted; Number of library visitors impacted
Disproportionately Impacted Communities Affected	Yes

Project **Valleywise Health**

Funding Amount	\$5,000,000.00
Award Number	IGA-WIOA-ARPA-VWH-070121-01

Project Expenditure Category	1.14 Other Public Health Services
Timeline	7/1/2021 - 12/31/2024
Overview	As Arizona's only publicly funded healthcare system dedicated to providing quality care for all patients in need, Valleywise Health disproportionately cares for those vulnerable populations negatively impacted by COVID-19.
Major Activities	Support excess contract labor costs.
Goal	Because Valleywise Health has to operate at a low or negative margin, it suffered significant operating losses during COVID-19. Therefore, this funding will help to offset excess contract labor costs experienced by Valleywise Health that exceeded pre-pandemic levels.
Key Performance Indicators	Percentage reduction in contract labor usage

Project	Valleywise Health
Funding Amount	\$10,000,000.00
Award Number	IGA-ARPA-VWH-020323-01
Project Expenditure Category	1.14 Other Public Health Services
Timeline	2/1/2023 - 12/31/2026
Overview	The healthcare industry was severely impacted by the COVID-19 pandemic and recruiting and retaining critical positions has been extremely difficult.
Major Activities	Provide sign-on and retention bonuses for hard-to-fill staffing positions that are critical to continuing needed services at Valleywise Health.
Goal	Allow for Valleywise Health to offer sign-on bonuses to attract new staff for positions difficult to recruit and retain due to the pandemic.
Key Performance Indicators	Number of new hires in qualifying positions; Voluntary turnover rates in affected departments
Disproportionately Impacted Communities Affected	Yes

Expenditure Category 2: Negative Economic Impacts

Project	Arizona Department of Economic Security: Supplemental Nutrition Assistance Program (SNAP)
Funding Amount	\$4,000,000.00
Award Number	ISA-ARPA-DES-070122-03
Project Expenditure Category	2.1 Household Assistance: Food Programs
Timeline	7/1/2022 - 6/30/2024
Overview	COVID-19 has disproportionately affected low-income communities, therefore this produce incentive program will allow for SNAP enrollees to purchase Eligible Arizona Grown Fruits and Vegetables at authorized SNAP vendors
Major Activities	Plan, prepare and develop the infrastructure necessary to implement a produce incentive program for SNAP enrollees
Goal	To implement a produce incentive program and to conduct research and evaluate the impact of the program on purchases for SNAP enrollees and producers of eligible arizona grown fruits and vegetables
Key Performance Indicators	Annual total incentive redemption, annual total of matching funds disbursed
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Department of Economic Security: Temporary Emergency Food Assistance Program
Funding Amount	\$3,812,020.00
Award Number	ISA-ARPA-DES-070122-04
Project Expenditure Category	2.1 Household Assistance: Food Programs
Timeline	7/1/2022 - 6/30/2024
Overview	COVID-19 has disproportionately affected low-income communities, therefore the Temporary Emergency Food Assistance Program (TEFAP) will allow for income-eligible individuals and recipient agencies statewide access to TEFAP commodities.
Major Activities	Partner with specific food organization, such as Community Food Bank, Saint Mary's Food Bank, United Food Bank, and Yuma Community Food Bank to provide the coordination, storage, handling, and distribution of TEFAP commodities statewide
Goal	To provide expanded access in food programs to income eligible and agency recipients including congregate meal sites, community food banks, food pantries, and homeless and domestic violence shelters

Key Performance Indicators	Annual total of households served, annual total of individuals served, annual total of TEFAP boxes distributed
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project **Diana Gregory Outreach Services**

Funding Amount	\$100,000.00
Award Number	GR-ARPA-DGOS-030122-01
Project Expenditure Category	2.1 Household Assistance: Food Programs
Timeline	3/1/2022 - 11/30/2022
Overview	The Diana Gregory Outreach Services (DGOS) program delivers food and provides health education services to Arizona's senior citizens who are among the most at-risk for COVID-19. While the program already existed, due to the pandemic, it switched to a deliver-only model to continue providing to those citizens.
Major Activities	Food delivery, harvesting of own organic produce for delivery, nutrition education, and cooking resources.
Goal	This project will positively impact the lives of approximately 416 low-income senior grandparents and grandchildren by providing fresh produce, nutrition education, and cooking resources. DGOS leverages volunteers and community partnerships to serve a large population of folks no one else can.
Key Performance Indicators	Number of people served; Number of facilities; Number of pounds of produce distributed; Volunteer hours provided; Pieces of literature on high blood pressure, cholesterol, and recipes provided
Use of Evidence	With respect to program outcomes, for FY2020, DGOS provided 150,000 pounds of fresh fruit and vegetables to an estimated 10,000 low-income and under-served individuals in Maricopa County. On average, each recipient received approximately 15 pounds of fresh produce. With increased funding, the program hopes to reach even more individuals.
Disproportionately Impacted Communities Affected	The program will specifically work to serve senior citizens and veterans, groups that were disproportionately impacted by the COVID-19 pandemic.

Project **Emergency Rental Assistance Program (ERAP) Expansion**

Funding Amount	\$163,908,338.00
Award Number	ISA-ARPA-DES-021623-01
Project Expenditure Category	2.2 Household Assistance: Rent, Mortgage, and Utility Aid
Timeline	2/1/2023 - 6/30/2023

Overview	Amid the COVID-19 pandemic, the need for emergency rental assistance was exacerbated, and continues to be so. This funding will ensure the state can continue to provide these emergency rental assistance funds to ensure there is no drop-off in aid to households.
Major Activities	Utilize funding to administer and extend the Emergency Rental Assistance Program (ERAP).
Goal	Mitigate the negative impact of support declining for the ERAP program by continuing to fund the program through the Department of Economic Security.
Key Performance Indicators	Number of households served; Household demographics
Disproportionately Impacted Communities Affected	Yes

Project **Arizona Commerce Authority: Semiconductor Workforce Development**

Funding Amount	\$100,000,000.00
Award Number	ISA-ARPA-102022-47
Project Expenditure Category	2.10 Assistance to Unemployed or Underemployed Workers
Timeline	1/1/2023 - 12/31/2026
Overview	Semiconductor shortages continue to significantly impact industry supply chains, from automotive to aerospace to healthcare/medical devices and more. In addition to strengthening supply chain resiliency in these core economic sectors, this effort will help grow U.S. leadership in semiconductors by re-shoring technical and manufacturing capabilities and jobs
Major Activities	Collaboration spaces and shared innovation facilities for industry and academic research, labs, create jobs, cybersecurity, medical devices, mobility, renewable and clean energy transition
Goal	Boost U.S. semiconductor competitiveness through a focus on the workforce, supply chain and infrastructure to support semiconductor research and development, design, manufacturing as a response to the negative economic impacts of the industry from the pandemic
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project **Arizona Commerce Authority: Workforce Accelerator**

Funding Amount	\$30,000,000.00
Award Number	ISA-ARPA-ACA-1120722-01
Project Expenditure Category	2.10 Assistance to Unemployed or Underemployed Workers
Timeline	1/1/2022 - 12/31/2026

Overview	The onset of the COVID-19 pandemic led to disruptions across virtually all industries with several industry sectors hit harder than others. For instance, Arizona experienced more than a 50% drop in Arts and Recreation jobs, and 43% in Hospitality jobs. The Workforce Accelerators will create a network of state-of-the-art training facilities designed to prepare workers that are unemployed or underutilized in the current labor market for next generation jobs in growing industries within Arizona.
Major Activities	The funds will be used for construction of 6 new training facilities in partnership with community colleges and private industries to create curriculum and resources that will be needed to provide training for underemployed and unemployed individuals to specialize in the growing industries in Arizona.
Goal	Enable the provision of workforce development and training across a variety of industries.
Key Performance Indicators	The extent and the type of harm exacerbated or caused by the public health emergency, such as the number of individuals or entities affected; An explanation of why existing equipment and facilities, or policy changes or additional funding to pertinent programs or services, would be inadequate; Identify expected total costs, including pre-development costs, against at least two alternative capital expenditures.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Department of Economic Security: Adult Education Services
Funding Amount	\$1,500,000.00
Award Number	ISA-DES-ARPA-070121-04
Project Expenditure Category	2.10 Assistance to Unemployed or Underemployed Workers
Timeline	7/1/2021 - 6/30/2022
Overview	Provide educational assistance, GED and Community college for unemployed individuals that have been impacted by the COVID-19 pandemic.
Major Activities	Implement voucher programs and assist individuals via vouchers with furthering their education and eventual economic independence.
Goal	Currently, there are 235,000 individuals collecting unemployment benefits that do not have a high school diploma or High School Equivalent (HSE). In order for these claimants to have an equal opportunity to return to work in a position that will allow them to become self-sufficient, DES will implement a HSE voucher program on a first-come, first- served basis.

Key Performance Indicators	Total number of applicants; Number of individuals that receive a voucher; Number of voucher recipients that are enrolled in education programs (GED, Community College, etc.); Number of workers enrolled in sectoral job training programs; Number of workers completing sectoral job training programs; Number of people participating in summer youth employment programs
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Department of Economic Security: Return to Work
Funding Amount	\$65,508,412.16
Award Number	ISA-DES-ARPA-070121-02
Project Expenditure Category	2.10 Assistance to Unemployed or Underemployed Workers
Timeline	7/1/2021 - 12/31/2021
Overview	This program works to remove barriers from individuals in transition from unemployment and return to the workforce due to COVID-19 and its negative impacts. Rather than rely on the Federal Pandemic Unemployment Compensation, Arizona instead offers one-time bonuses to returning workers, along with offering child care support, educational opportunities, and rental assistance. This allows the State to get as many Arizonans as possible to return to the workforce and reinvigorate the economy following the negative economic impacts of the pandemic. The bonus for full-time jobs is \$2,000, and for part-time work is \$1,000. To be eligible, individuals must make \$25 per hour or less, begin working by September 6, 2021, and complete at least 10 weeks of work.
Major Activities	Develop and oversee the portal for program claimants to submit for and receive bonuses under the Return to Work Bonus program.
Goal	The goal for this job training program is to ensure that the Arizona workforce is able to return to pre-pandemic levels and to remove certain barriers from individuals to assist in this economic recovery.
Key Performance Indicators	Amount of funding distributed to eligible claimants; Number of individual claimants that receive funding; Number of workers enrolled in sectoral job training programs; Number of workers completing sectoral job training programs; Number of people participating in summer youth employment programs
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Foundation for Human Service Providers
Funding Amount	\$4,000,000.00
Award Number	GR-ARPA-AFHS-030122-01
Project Expenditure Category	2.10 Assistance to Unemployed or Underemployed Workers
Timeline	3/1/2022 - 9/30/2024
Overview	The Arizona Foundation for Human Service providers will seek to address workforce shortages of behavioral health and child welfare workers caused by COVID-19.
Major Activities	Distribute funds to behavioral health and child welfare service providers.
Goal	The foundation team will plan, track, monitor, educate, and distribute monies to be distributed to behavioral health and child welfare providers across Arizona in order to address the worker shortage that currently exists.
Key Performance Indicators	Number of provider organizations that receive relief; Determine impact of the funding on these provider organizations; Establishment of long-term recruitment and retention strategies based on collected data.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Health Care Association (AHCA)
Funding Amount	\$6,500,000.00
Award Number	GR-ARPA-AHCA-050122-01
Project Expenditure Category	2.10 Assistance to Unemployed or Underemployed Workers
Timeline	5/1/2022 - 6/30/2024
Overview	The healthcare industry has been severely impacted by COVID-19, and Arizona Healthcare Association seeks to provide relief to providers in skilled nursing environments.
Major Activities	Recruit, train, and retain healthcare workers and grow the workforce to increase the ranks of the frontline workforce in response to the negative impacts that COVID-19 has had on the healthcare industry.
Goal	To address the industry's need for frontline healthcare workers by developing the Certified Nurse Assistant and Caregiver education programs with the goal to train 1,500 new CNAs and Caregivers in Arizona over a two-year period.
Key Performance Indicators	Number of CNAs and Caregivers that have been recruited; Number of CNAs and Caregivers that have been trained and placed; Number of trained CNAs and Caregivers that have been retained; Number of days each CNA and Caregiver has been retained in a licensed facility; Whether recipients have been impacted or disproportionately impacted by the pandemic.; Number of workers enrolled in sectoral

job training programs; Number of workers completing sectoral job training programs; Number of people participating in summer youth employment programs

Use of Evidence Yes
Disproportionately Impacted Communities Affected Yes

Project **Arizona Healthcare Cost Containment System (AHCCCS): Clinical Nurses**

Funding Amount \$81,000,000.00
Award Number ISA-ARPA-AHCCCS-110122-01
Project Expenditure Category 2.10 Assistance to Unemployed or Underemployed Workers
Timeline 11/1/2022 - 6/30/2023
Overview The COVID-19 pandemic has dramatically impacted the healthcare system, and resulted in an increasing shortage of nurses, which this funding seeks to address.
Major Activities Distribute funds to licensed healthcare institutions to expand the capacity of preceptor training programs.
Goal Increase the placement of student nurses in clinical rotations, increase the number of nurses trained as preceptors, and increase the quality of nurses entering the profession in the State of Arizona.
Key Performance Indicators Number and identification of participating entities in each program; Number of nurses and nursing assistants who complete each program; Percent Improvement in retention/turnover rates of new hires in grant-funded programs; Number of new preceptors at each grant-funded institution; Number of students trained by this expansion program; Number of graduate student nurses completing a qualified preceptorship
Use of Evidence Yes
Disproportionately Impacted Communities Affected Yes

Project **Arizona Opportunities Industrialization Center (AZOIC)**

Funding Amount \$4,302,600.00
Award Number GR-ARPA-AZOIC-010122-01
Project Expenditure Category 2.10 Assistance to Unemployed or Underemployed Workers
Timeline 4/1/2022 - 10/31/2024
Overview Arizona Opportunities Industrialization Center aims to address the COVID-19 pandemic and its adverse effects on the Arizona job market.
Major Activities Train individuals in hospitality work, digital skills, and other employability training to prepare for and succeed in the evolving Arizona job market.

Goal	AZOIC will aim to offer training jobs for hotel, food, and beverage sectors through the creation of a new OIC training division, Arizona Hospitality Academy.
Key Performance Indicators	Number of students trained; Number of students employed with community partners; Percent of students employed with community partners; Average length of employment for students after completion of the program; 5 point Likert Scale survey from students after completion of the program; 5 point Likert Scale survey from community partners; Impact stories from students; Number of workers enrolled in sectoral job training programs; Number of workers completing sectoral job training programs; Number of people participating in summer youth employment programs
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project **Dress for Success Phoenix**

Funding Amount	\$250,000.00
Award Number	GR-ARPA-DFS-010122-01
Project Expenditure Category	2.10 Assistance to Unemployed or Underemployed Workers
Timeline	1/1/2022 - 12/31/2022

Overview The COVID-19 pandemic has caused increased difficulty for unemployed or underemployed women seeking to support themselves and their families. Dress for Success seeks to break the cycle of poverty and assist these women and their families in achieving economic independence.

Major Activities Providing one-on-one shopping at the Boutique, the second-hand clothing store run by Dress for Success, to select professional attire for women, Career Center offering professionalism coaching, traveling to women across the region via the Mobile Career Center, job retention programming and international networking association.

Goal The goal is to serve women in Maricopa County that have either never been in the workforce or are returning to work following the COVID-19 pandemic by supporting their success in returning to high-paying jobs and achieving economic independence.

Key Performance Indicators Percent of Fast Track to Success participants secure employment within 90 days of the program; Percent of the clients we serve through the Mobile Career Center that find employment; Percent of Professional Women’s Group members receive a raise within one year of joining; Number of Professional Women’s Group members who secured a job at a higher wage since agreement inception; Percent of teens in the Teen Workforce Initiative find employment within 90 days of the program.

Use of Evidence 75% of Fast Track to Success participants secure employment within 90 days of the program. 45% of the clients we serve through the Mobile Career Center will find employment. 93% of Professional Women’s Group members receive a raise within one year of joining. The average wage of participants in our Professional Women’s Group at the 3-month mark is \$16.50 per hour, \$17.60 at the 6-month mark, and \$23.33 at the one-year mark; 50% of teens in the Teen Workforce Initiative find employment within 90 days of the program. The average hourly wage of a Professional Women’s Group member is \$24/hour, compared to \$15/hour average wage of a non-member.

Disproportionately Impacted Communities Affected Yes

Project International Rescue Committee

Funding Amount \$200,000.00

Award Number GR-ARPA-IRC-040122-01

Project Expenditure Category 2.10 Assistance to Unemployed or Underemployed Workers

Timeline 4/1/2022 - 3/31/2023

Overview The International Rescue Committee (IRC) administers the Workforce Development Program for those refugees living in Arizona. The program provides COVID-19 education and safety training, alongside workplace and life skills education.

Major Activities Provide training, education, and other services to 100 newly-arrived refugee clients.

Goal The goal for this funding is to further support the Workforce Development Program in assisting refugees with becoming settled, receiving job counseling to ensure their employment opportunities, and providing them with financial education training to provide them with pathways for success. The refugee situation has been exacerbated by COVID-19 and travel requirements, thus the need for further financial support.

Key Performance Indicators Number of clients that complete Job Readiness Training; Percent of JRT clients with passing score on JRT assessment; Percent of clients employed within 180 days of arrival; Number of households who receive two financial education lessons; Number of workers enrolled in sectoral job training programs; Number of workers completing sectoral job training programs; Number of people participating in summer youth employment programs

Use of Evidence Yes

Disproportionately Impacted Communities Affected Yes

Project**JobPath Inc**

Funding Amount	\$2,999,992.00
Award Number	GR-ARPA-JP-030122-01
Project Expenditure Category	2.10 Assistance to Unemployed or Underemployed Workers
Timeline	3/1/2022 - 12/31/2024
Overview	JobPath is a workforce development support and advocacy agency that recruits students at Cochise, Central Arizona, and Pima Community colleges for (re)training in the high-demand industries of healthcare, IT, logistics, and manufacturing - focusing on strengthening the Arizona Advanced Technology Network.
Major Activities	Recruitment of potential trainees, support of those enrolled students, workshops, addressing financial needs, and providing overall support throughout program completion.
Goal	With a focus on training and recruiting for careers in the Arizona Advanced Technology Network JobPath seeks to expand its current service levels from 400 to 1000 students being served.
Key Performance Indicators	Number of new participants from identified areas (Cochise, Pinal, and Santa Cruz counties); A % rate of students who complete a degree or credential program on schedule.; % rate of graduates will be employed in their field of study within 6 months of graduation.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project**Local First Arizona Foundation: Northern Arizona Good Jobs Network**

Funding Amount	\$7,500,000.00
Award Number	GR-ARPA-102022-28
Project Expenditure Category	2.10 Assistance to Unemployed or Underemployed Workers
Timeline	11/1/2022 - 12/31/2026
Overview	Creation of a program to assist in addressing workforce shortages that persist due to impacts of the pandemic.
Major Activities	Fund the Northern Arizona Good Jobs Network to develop a regional workforce training ecosystem.
Goal	Utilize ARPA funding for the Northern Arizona Good Jobs Network (NAGJN) to address unemployment and workforce shortages.
Key Performance Indicators	Number of communities served; Number of individuals served; Impact stories; Number of workers enrolled in sectoral job training programs; Number of workers completing sectoral job training programs; Number of people participating in summer youth employment programs
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Ryan House
Funding Amount	\$250,000.00
Award Number	GR-ARPA-RH-010122-01
Project Expenditure Category	2.11 Healthy Childhood Environments: Child Care
Timeline	1/1/2022 - 12/31/2022
Overview	Ryan House provides respite care to children with complex medical needs, to prevent family fatigue and caregiver breakdown. New challenges have arisen for these families due to COVID-19, including increased health risks, financial hardship, and increased caregiver burnout.
Major Activities	Respite care provisions, including tube feedings, bathing treatments, and tracheostomy care.
Goal	Ryan House aims to provide 479 days of respite care to 120 children with complex medical needs in Arizona throughout the duration of this funding in order to provide caregivers and family members with “time off” from this 24/7 care.
Key Performance Indicators	Number of days of respite care provided; Number of children who have been provided respite care services; Percentage of parents/caregivers of a child with complex medical needs who reported that they experienced less stress and anxiety due to their child’s respite stay at Ryan House; Percent of families with a child with complex medical needs receiving respite care at Ryan House who are below the federal poverty line.
Use of Evidence	Research from the Journal of the American Medical Association indicated that parents of terminally ill children suffer from psychological and economic distress over their child’s diagnosis, prognosis, and the increasing costs (co-pays) involved in medical and respite care. This is a population already at risk and COVID-19 has exacerbated the stress these parents have been under, so Ryan House is aiming to make their lives a bit easier by offering such respite care free of charge.
Disproportionately Impacted Communities Affected	Yes
Research Link	https://jamanetwork.com/journals/jamanetworkopen/fullarticle/2787264

Project	ACCEL - Bista Center
Funding Amount	\$300,000.00
Award Number	GR-ARPA-ACCEL-010122-01
Project Expenditure Category	2.14 Healthy Childhood Environments: Early Learning
Timeline	1/1/2022 - 6/30/2023
Overview	Accel's Bista Center serves Arizona's disabled citizens through a broad range of therapeutic behavioral vocational and other services.

Major Activities	Early intervention therapy for toddlers, school readiness programs for four and five-year olds preparing for kindergarten, out-of-school support services for primary grade children, social skills groups, parent training, and intensive applied behavior analysis (ABA) programming.
Goal	According to Autism Speaks, 23 agencies provide ABA services in Maricopa County, but only 3 have a site in the South, West, or Northwest Valley. Therefore, the goal for this funding is to expand the Center's services to the West Valley and create the West Valley Bista Clinic to address the disparity.
Key Performance Indicators	Number of children served; Number of internal staff trained; Percent increase of skills based on assessment (how many goals were mastered/attained out of the total number of assessment items in the assessment); Percent reduction of problem behavior (from start of services to end of reporting date or discharge).
Use of Evidence	Evidence shows that early intervention is critical to ensuring children meet their full potential. The Bista Center is built on the idea that early childhood interventions, such as applied behavior analysis (ABA) will allow children to meet this potential.
Disproportionately Impacted Communities Affected	Yes
Research Link	https://www.sbsaba.com/aba-the-most-effective-treatment-for-autism/

Project	Arizona Association for the Education of Young Children (AzAEYC)
Funding Amount	\$570,000.00
Award Number	GR-ARPA-AZAEYC-010122-01
Project Expenditure Category	2.14 Healthy Childhood Environments: Early Learning
Timeline	1/1/2022 - 12/31/2023
Overview	The COVID-19 pandemic has had negative impacts on child care services with 84% of Arizona's child care centers reporting a staffing shortage. The Arizona Association for the Education of Young Children (AzAEYC) is dedicated to promoting quality learning for all children.
Major Activities	Recruit and retain qualified preschool educators, Administer childcare workforce development training services, professional development offerings for educators.
Goal	Targets these staffing shortages by providing child care provider training.
Key Performance Indicators	Total number of child care staff who completed the professional development sessions; Total percent of child care staff retained through the program resources and incentives; Total satisfaction rate of participants; Total satisfaction rate of child care programs whose staff participated in the sessions; Total number of children benefiting from what participants learned in the series; Geographical dispersion of targeted population in accordance with US Treasury guidelines.

Use of Evidence Using the evidence-based Project Extension for Community Healthcare Outcomes (ECHO) model, AzAEYC’s program will increase equitable access to professional development through a virtual network and empower child care providers in local communities through shared knowledge building. This innovative model for improving educational outcomes aims to amplify educator capacity across Arizona, specifically in rural and underserved areas, by connecting experts with child care workers to train through guided practice.

Disproportionately Impacted Communities Affected Yes

Project **Stepping Stone Foundation**

Funding Amount \$490,000.00

Award Number GR-ARPA-SSF-010122-01

Project Expenditure Category 2.14 Healthy Childhood Environments: Early Learning

Timeline 1/1/2022 - 6/30/2024

Overview A Stepping Stone Foundation requests funding to expand their Literacy Elevates Arizona Families (LEAF) program. LEAF supports Arizona’s Latino children and families by providing family literacy education to parents and preschoolers and part-time sibling childcare.

Major Activities Daily preschool (M-TH) at a minimum of 4 hours each day, 4 hours of monthly parenting education, 4 hours of weekly adult education, classroom work, monthly visits.

Goal With this funding, the goal is to expand the 30-year old LEAF program, add family literacy slots at a new expansion site, as well as fund COVID-19 mitigation efforts in these programs.

Key Performance Indicators Number of preschoolers and their families who have completed six months or more of the LEAF program at the expansion site; Number of preschoolers and their families who have completed six months or more of the LEAF program at existing sites; Number of enrolled preschool children who meet at least 80% of their Teaching Strategies Gold (TSG) academic, psycho-educational and social benchmarks; Total number of preschoolers served at the expansion site; Total number of preschoolers served at all sites.

Use of Evidence Two studies and follow-up testing show that children who go through the LEAF program for six months or more test at or above their peers in Reading and Math at the school and district level and have better social interactions with their teachers and peers than those who did not attend our program. This is remarkable knowing that only the most at-risk children enter our program. Studies provided upon request.

Disproportionately Impacted Communities Affected Using data from the Arizona Department of Health Services, the zip codes we serve (85015, 85017, 85009) have higher COVID-19 infection rates than the general population in Maricopa County. Additionally, the population The Stepping Stone Foundation serves is 90% non-English speaking, Latino and 100% of the families have one or more parents or full-time guardians that have either never completed high school or are learning English. Most families have both. All attend Title I school sites.

Research Link <https://heckmanequation.org/resource/research-summary-lifecycle-benefits-influential-early-childhood-program/>;
<https://www.firstthingsfirst.org/early-childhood-matters/early-literacy/>

Project **The Literacy Lab**

Funding Amount \$1,600,000.00

Award Number GR-ARPA-LL-080321-01

Project Expenditure Category 2.14 Healthy Childhood Environments: Early Learning

Timeline 8/1/2021 - 7/31/2024

Overview Pre-pandemic, too few students were reading at an appropriate grade level, and this issue was worsened by the learning loss associated with the COVID-19 pandemic. This funding seeks to improve student achievement in literacy while diversifying the educator pipeline.

Major Activities Established cohort of Leading Men Fellows in Arizona that provide early childhood and early literacy efforts and are coached by Literacy Lab team members.

Goal Provide support to Arizona students in improving their literacy rates while also diversifying the field of future educators.

Key Performance Indicators Number of fellows in program; Number of contracted hours per week

Use of Evidence One way to help improve student achievement is to recruit an educator workforce whose demographics mirror those of the student body. The Leading Men Fellowship recruits and trains young men of color to implement an evidence-based literacy and social-emotional framework in these kindergarten classes.

Disproportionately Impacted Communities Affected Yes

Research Link <https://journals.sagepub.com/doi/pdf/10.3102/0162373717714056>

Project **Arizona Department of Housing: Affordable Housing Initiatives**

Funding Amount \$10,000,000.00

Award Number ISA-ADOH-ARPA-020422-01

Project Expenditure Category 2.15 Long-Term Housing Security: Affordable Housing

Timeline 10/1/2021 - 6/30/2024

Overview	Negative impacts of COVID-19 have led to a variety of housing-related issues in communities throughout Arizona which this funding will be utilized to mitigate.
Major Activities	Preserve up to 500 units of affordable housing.
Goal	Arizona lost over 4,200 units of funded affordable housing in the last 10 years, and the COVID-19 pandemic exacerbated the need for affordable housing units.
Key Performance Indicators	Describe how funds are being used to provide services to communities disproportionately impacted by the COVID-19 public health emergency; Number of people or households receiving eviction prevention services (including legal representation); Number of affordable housing units preserved or developed; Identify the amount of the total funds that are allocated to evidence-based interventions; Percent of people who successfully exit the bridge housing into permanent housing; Average length of stay for individuals in the bridge housing; Report on whether projects are primarily serving disadvantaged communities.
Use of Evidence	This program will build off of the success of CASS’s Project Haven in Phoenix. This program was open for 15 months, served 230 homeless seniors, and had a 70% successful exit to permanent housing of those individuals.
Disproportionately Impacted Communities Affected	Yes
Research Link	https://www.abc15.com/news/uplifting-arizona/phoenix-hotel-turned-homeless-shelter-is-seeing-success#:~:text=Project%20Haven%20has%2070%25%20success%20rate%20for%20homeless%20seniors.&text=PHOENIX%20%E2%80%94%20Project%20Haven%2C%20a%20new,to%20quickly%20stabilize%20their%20lives

Project	Goodwill of Central and Northern Arizona
Funding Amount	\$5,000,000.00
Award Number	GR-ARPA-GCNA-121522-01
Project Expenditure Category	2.17 Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities
Timeline	12/15/2022 - 3/30/2024
Overview	In 2022, unsheltered homelessness exceeded sheltered homelessness in Arizona and across many other states as a lasting impact of the COVID-19 pandemic, thus there is a need for increased housing stability for homeless individuals.
Major Activities	Creation of hotel voucher program, delivery of case management and navigation services, and move-in cost assistance provisions.
Goal	Create a solution that immediately shelters unsheltered families through hotel vouchers, then custom building case management and navigation services to address the issue of unsheltered individuals head-on.

Key Performance Indicators	Number of households receiving eviction prevention services; Number of affordable housing units preserved or developed; Number of families served; % of successful exits from temporary housing to permanent housing placements; % of referrals from Coordinated Entry; Average length of stay for families in temporary housing; % of households receiving income growth; % of households receiving earned-income growth; % of households receiving health insurance at program completion
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project **Arizona Healthcare Cost Containment System (AHCCCS): Bower Park Arizona State Hospital Campus**

Funding Amount	\$4,600,000.00
Award Number	ISA-AHCCCS-ARPA-070121-01
Project Expenditure Category	2.18 Housing Support: Other Housing Assistance
Timeline	7/1/2021 - 9/30/2025
Overview	Amid COVID-19, emergency shelters had reduced capacity due to public health emergency actions that were meant to mitigate the virus spread for the homeless population, but this meant there was insufficient space for homeless individuals in need.
Major Activities	Invest in shelter staffing, operational expenses, and other related costs to ensure successful start-up operation of the transitional shelter.
Goal	To provide funding in order to allow AHCCCS to house homeless members in a transitional setting as a bridge to permanent housing, hopefully addressing current demand and mitigating the risk of insufficient capacity in the future.
Key Performance Indicators	Number of homeless persons served and demographics; Number of additional services provided at the transitional shelter; Number and percentage of transitional shelter residents who exit to permanent supportive housing or other longer-term housing destination; Percent increase of AHCCCS members who receive a Title XIX behavioral health service (including SMI evaluation) as a result of placement in the transitional shelter; Percentage of goals attained in the individual's treatment plan at the co-located behavioral health outpatient clinic per individual (how many goals were mastered/attained out of the total number of items in the assessment based on the individual's goals); Households receiving eviction prevention; Affordable housing units preserved
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Department of Economic Security (Civil Legal Aid)
Funding Amount	\$5,000,000.00
Award Number	ISA-ARPA-DES-050123-01
Project Expenditure Category	2.18 Housing Support: Other Housing Assistance
Timeline	1/1/2023 - 12/31/2024
Overview	The purpose of this project is to authorize the use and transfer of funds to the Arizona Department of Economic Security for the administration of a civil legal assistance program for households that have been disproportionately impacted by the pandemic.
Major Activities	Administer a program that provides legal assistance to households
Goal	Utilize funding to administer a program for civil legal aid to disproportionately impacted households.
Key Performance Indicators	Number of households served; Number of households receiving eviction prevention services (including legal representation); Number of affordable housing units preserved or developed; Type of civil legal service aid provided; Number of civil legal cases funded through this program
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Department of Economic Security: Homeless Youth
Funding Amount	\$4,000,000.00
Award Number	ISA-DES-ARPA-070121-05
Project Expenditure Category	2.18 Housing Support: Other Housing Assistance
Timeline	7/1/2021 - 6/30/2023
Overview	Many community programs that offered youth homelessness services were discontinued during the COVID-19 pandemic, so the ADOH is attempting to support the population with this funding.
Major Activities	Expand and establish street outreach and drop-in services; include services such as provision of food, clothing, hygiene items, emergency shelter, and assistance in enrolling for public assistance programs.
Goal	The goal is to provide outreach services, Drop-In Centers, and increased beds to unaccompanied youth 18-24 who are experiencing homelessness.
Key Performance Indicators	Number of homeless youth served through outreach services; Number of homeless youth receiving drop-in center/eviction prevention services; Number of new crisis, host home, shelter, and transitional housing beds established; Percent of homeless youth referred to shelter/housing programs and other mainstream services

Use of Evidence The services will utilize evidence-based practices, including Positive Youth Development and Trauma-informed Care with a focus on special populations, including pregnant and/or parenting youth, LGBTQ+ youth, youth of color, young people recently transitioned from the child welfare and juvenile/adult justice systems, and immigrant youth.

Disproportionately Impacted Communities Affected Yes

Project **Arizona Department of Housing: Arizona Is Home Program**

Funding Amount \$3,000,000.00

Award Number ISA-ARPA-DOH-031524-01

Project Expenditure Category 2.18 - Long-term Housing Security: Other Housing Assistance

Timeline 4/4/2024 - 6/30/2024

Overview The Arizona Is Home program will create and implement a Down Payment Assistance (DPA) and Interest Rate Reduction (IRR) program that shall be used to serve first time homebuyers in the purchase of owner occupied eligible properties (Single Family Residences, One to Four Unit Dwellings, Condos and Townhomes)

Major Activities Serve eligible individuals and families whose incomes are between 80% and 120% AMI utilizing \$3,000,000 of American Rescue Plan Act (ARPA) federal funds. The amount of financial assistance for eligible individuals and families at this income level is capped at \$20,000.

Goal Assist first time home buyers in obtaining a home who have been unable to purchase due to the lingering effects of the COVID 19 pandemic. The funds will assist those applicants who now have sustained employment and are in need of affordable housing options while considering their lower income limits and assistance to buy down their interest rate when economically they have risen to all time highs.

Key Performance Indicators Number of Clients Receiving Down Payment Assistance (DPA); Number of Clients Receiving Interest Rate Reduction (IRR); Number of Clients Receiving DPA / IRR Combined

Disproportionately Impacted Communities Affected Yes

Project **Arizona Department of Housing: Bridge Housing Initiatives**

Funding Amount \$40,000,000.00

Award Number ISA-ADOH-ARPA-020422-01

Project Expenditure Category 2.18 Housing Support: Other Housing Assistance

Timeline 10/1/2021 - 6/30/2024

Overview Negative impacts of COVID-19 have led to a variety of housing-related issues in communities throughout Arizona which this funding will be utilized to mitigate

Major Activities	Acquire up to 6 hotels/motels to create Homeless Bridge Housing.
Goal	There are approximately 10,000 unsheltered homeless in Arizona and the number continues to grow, especially in response to COVID-19. A key to solving the housing crisis is to offer bridge housing in order to realize higher rates of stabilization and permanent housing placement.
Key Performance Indicators	Number of people or households receiving eviction prevention services (including legal representation); Number of affordable housing units preserved or developed; Total funds that allocated to evidence-based intervention; Percent of people who successfully exit the bridge housing into permanent housing; Average length of stay (in days) for individuals in the bridge housing.
Use of Evidence	This program will build off of the success of CASS’s Project Haven in Phoenix. This program was open for 15 months, served 230 homeless seniors, and had a 70% successful exit to permanent housing of those individuals.
Disproportionately Impacted Communities Affected	Yes
Research Link	https://www.abc15.com/news/uplifting-arizona/phoenix-hotel-turned-homeless-shelter-is-seeing-success#:~:text=Project%20Haven%20has%2070%25%20success%20rate%20for%20homeless%20seniors.&text=PHOENIX%20%E2%80%94%20Project%20Haven%2C%20a%20new,to%20quickly%20stabilize%20their%20lives

Project	Arizona Department of Housing: General Housing Support
Funding Amount	\$42,406,216.00
Award Number	ISA-ADOH-ARPA-100121-01
Project Expenditure Category	2.18 Housing Support: Other Housing Assistance
Timeline	10/1/2021 - 12/31/2026
Overview	Negative impacts of COVID-19 have led to a variety of housing-related issues in communities throughout Arizona which this funding will be utilized to mitigate. These funds will be used to provide strategic housing investments to reduce the number of unsheltered individuals in Arizona, to increase the number of affordable housing units, and provide bridge housing in order to transition citizens to more permanent housing solutions. The initiatives will specifically support: youth and seniors experiencing homelessness, persons with substance abuse issues, justice-involved youth, and survivors of domestic violence or sex trafficking.
Major Activities	Strategic housing funding investments, including: bridge housing, affordable housing, domestic violence shelters, rental assistance, childcare solutions, and expansion of mental and behavioral health services.
Goal	To reduce the number of unsheltered individuals experiencing homelessness in Arizona and increase the number of affordable housing units in Arizona by providing funding to various housing grant proposals.

Key Performance Indicators	Describe how funds are being used to provide services to communities disproportionately impacted by the COVID-19 public health emergency; Number of households receiving eviction prevention services (including legal representation); Number of people of affordable housing units preserved or developed
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Human Services Campus
Funding Amount	\$10,000,000.00
Award Number	GR-ARPA-102022-31
Project Expenditure Category	2.18 Housing Support: Other Housing Assistance
Timeline	3/1/2023 - 9/30/2024
Overview	Human Services Campus, Inc. is a project where essential workers serve the vulnerable population of people experiencing homelessness.
Major Activities	Human Services Campus (HSC) will look for additional motel/hotel properties to operate as bridge housing; HSC will build four additional teams across Maricopa County to address the regional dispersion of people who are unsheltered; including, but not limited to, case management, mental health services, legal assistance, and benefits access.
Goal	HSC will utilize the award to provide quick responses with short and long-term options for addressing the increasing number of people who are unhoused and unsheltered.
Key Performance Indicators	Number of unhoused people served; Length of stay in program; Number of exits to permanent housing; Number of unhoused people contacted by outreach; Number of staff actively working on services
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Adelante Healthcare Inc.
Funding Amount	\$1,100,000.00
Award Number	GR-ARPA-AHC-040122-01
Project Expenditure Category	2.19 Social Determinants of Health: Community Health Workers or Benefits Navigators
Timeline	4/1/2022 - 3/31/2023
Overview	Adelante Health provides health resources to Arizona's communities, in partnership with local community-based organizations. Included in these resources is COVID testing and COVID vaccines.

Major Activities	Utilize funding to support four current staff and hire thirteen additional staff in order to expand the Community Development Team and offer further support, education, and outreach with the community, including testing and vaccination, due to the COVID-19 pandemic.
Goal	This funding will be utilized to expand the Community Development Team in order to deliver and grow the existing partnerships and expand the staff so that in times of public health crises, like COVID-19, Adelante can assist the community.
Key Performance Indicators	Total Number of community members serviced at events per Service Area Zip Code and Demographic; Total Number of eligibility and enrollment applications processed.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Arizona State Parks Board: ADA Projects
Funding Amount	\$10,300,000.00
Award Number	ISA-ARPA-PARKS-010122-01
Project Expenditure Category	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
Timeline	1/1/2022 - 12/31/2022
Overview	Amid the COVID-19 pandemic, it has become increasingly essential for populations to recreate outdoors to ensure public safety. In order to ensure this is available to all populations, improvements are necessary to ensure ADA-accessibility.
Major Activities	Administer American Disability Act (ADA) projects, including trail access, remediation projects, building upgrades, etc.
Goal	To ensure that the ADA population is able to gain access to open-air environments that provide them a safe outdoor recreational opportunity to improve their physical and mental health well-being.
Key Performance Indicators	Number of ADA-accessibility projects completed
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	City of Bisbee: Camp Naco
Funding Amount	\$4,600,000.00
Award Number	GR-ARPA-1022022-01
Project Expenditure Category	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
Timeline	1/1/2023 - 12/31/2026

Overview	The COVID-19 pandemic caused the Turquoise Valley Golf Club (TVGC) to permanently close and identified the rehabilitation of several buildings. This caused significant economic impact due to loss of jobs and winter visitors no longer relocating. The revitalization of Camp Naco will promote tourism and deliver community space for large meetings and events to its residents.
Major Activities	Utilize the funding for personnel to lead the planning and construction of 14 buildings, equipment funding, and contractual costs for architect and engineering fees
Goal	To reconstruct 14 buildings and the grounds
Key Performance Indicators	Number of buildings renovated, Number of construction jobs, Number of area jobs generated, Number of jobs on site generated, number of volunteers, number of individuals using space, number of annual visitors, economic impact per year
Disproportionately Impacted Communities Affected	Yes

Project	NavajoYES
Funding Amount	\$500,000.00
Award Number	GR-ARPA-YESDB-041522-01
Project Expenditure Category	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
Timeline	4/15/2022 - 4/14/2024
Overview	Youth Empowerment Services for Dine' Bikeyah, dba NavajoYES, provides healthy outdoor activities for Navajo Nation Youth in response to the concerns of community health amid the COVID-19 pandemic.
Major Activities	Support of the Trail Building and Maintenance Project, includes improving community trails, facilitating events on the trails, and improving health and economic outcomes post-pandemic.
Goal	The project aims to provide meaningful training and employment, to endow the NAvajo Nation with a well-maintained network of recreational trails, and to overall support youth in the area in maintenance of the trails, thus serving as an overall community service project by revitalizing these public spaces.
Key Performance Indicators	Miles of trails completed; Community surveys; Number of individuals utilizing the trails
Disproportionately Impacted Communities Affected	Native American communities were hit especially hard by the COVID-19 pandemic. This project will offer healthy outdoor activities for the Navajo Nation to ensure that they can continue to seek outdoor activities amid the COVID-19 pandemic.
Research Link	https://www.cdc.gov/media/releases/2020/p0819-covid-19-impact-american-indian-alaska-native.html

Project	Arizona State Parks Board: Heritage Fund
Funding Amount	\$5,000,000.00
Award Number	ISA-ASPB-ARPA-070121-01
Project Expenditure Category	2.23 Strong Healthy Communities: Demolition and Rehabilitation of Properties
Timeline	7/1/2021 - 6/30/2022
Overview	ASPB will support the reopening and/or maintenance of recreational, historical, or other outdoor sites promoting travel and tourism.
Major Activities	Distribution and monitoring of funding
Goal	Ensuring the safe reopening of Arizona will occur by providing grants to local, regional, and state entities that are responsible for operating such sites so that they receive the monetary support necessary to do so.
Key Performance Indicators	Number of grants given; Number of unique local, regional, or state entities that receive money
Disproportionately Impacted Communities Affected	Yes

Project	Arizona State Parks Board: HVAC
Funding Amount	\$1,030,000.00
Award Number	ISA-ARPA-PARKS-010122-02
Project Expenditure Category	2.23 Strong Healthy Communities: Demolition and Rehabilitation of Properties
Timeline	1/1/2022 - 12/31/2022
Overview	Due to COVID-19, measures are needed to ensure safe environments for citizens, including upgraded HVAC filtration systems.
Major Activities	Administer and issue grants to nonprofit and public entities with historic and/or outdoor recreational facilities to replace or upgrade their HVAC/air filtration systems
Goal	Ensure that nonprofit and public entities are able to provide a safe and healthy environment for visitors during the current environment.
Key Performance Indicators	Number of grants issued; Number of unique grantees that were awarded funds
Disproportionately Impacted Communities Affected	Yes

Project	Go With the Flow
Funding Amount	\$561,000.00
Award Number	GR-ARPA-GWTF-010122-01
Project Expenditure Category	2.24 Addressing Educational Disparities: Aid to High-Poverty Districts
Timeline	1/1/2022 - 12/31/2025

Overview	Go With the Flow has served Arizona girls and women since 2018 providing essential menstrual supplies, educational resources, and workshops about menstrual health, serving the most vulnerable women in the community that have faced additional social and economic stresses as a result of COVID-19.
Major Activities	Provide educational institutions with supply of menstrual products, provide service providers with supply of products sufficient to meet needs of residents in shelters or community members receiving other support services, provide educational programming and materials about menstrual health through youth programs, workshops, and classes.
Goal	Because of supply-chain and inflationary impact caused by the COVID-19 pandemic, feminine hygiene products have increased in cost and at the same time low-income families are facing financial struggles making everyday necessities an increasing burden on household budgets. The goal is to ensure every female in Arizona has access to the menstruation projects that they need.
Key Performance Indicators	Amount of product being provided to students and community members; Schools' and Community Partners' determination of the impacts of increased access to period products on recipients; Tracking of geographical, racial, and income demographics of students and community members; Number of students participating in evidence-based tutoring programs
Disproportionately Impacted Communities Affected	Yes

Project	100 Day In-Person Reimbursement Grant Program
Funding Amount	\$39,452,003.46
Award Number	Multiple contracts were awarded
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Timeline	3/3/2021 - 6/30/2023
Overview	The 100-Day program is designed to mitigate learning loss that occurred during the COVID-19 pandemic for Pre-K through 12th grade public school students.
Major Activities	Fund various nonprofits and school districts as they administer learning and assist them in additional costs due to COVID-19 mitigation efforts.
Goal	This program aims to combat the learning loss for Arizona students as a result of the COVID-19 pandemic to ensure that these students are prepared to be successful.

Key Performance Indicators	Number of school districts served; Basic demographic information such as: a. student age, b. grade level anticipated for academic year 2022/23 c. is the anticipated school for academic year 2022/23 a Title 1 school (yes/no); Student race/ethnicity; The zip code of student's residence; Number of students participating in evidence-based tutoring programs
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	ARPA Support for Arizona Local Education Agencies (LEAs)
Funding Amount	\$81,936,738.42
Award Number	Multiple contracts were awarded
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Timeline	6/21/2021 - 6/30/2023
Overview	This grant program provides funding to 178 Arizona school districts and charter schools that are working to address the negative educational disparities that are a direct result of the COVID-19 pandemic.
Major Activities	Arizona school districts and charter schools will use grant funds to address the negative educational outcomes and disparities caused by the COVID-19 pandemic.
Goal	To address educational disparities through academic supports, tutoring, and enrichment programming that provides academic, social, and emotional services.
Key Performance Indicators	Number of students served.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	AZ OnTrack Summer Camps
Funding Amount	\$82,423,117.19
Award Number	Multiple contracts were awarded
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Timeline	4/7/2022 - 6/30/2023
Overview	The AZ OnTrack Summer Camp program is designed to mitigate learning loss that occurred during the COVID-19 pandemic for Pre-K through 12th grade public school students.
Major Activities	Fund various nonprofits and school districts as they administer summer camp programs serving qualified campers throughout Arizona.

Goal	The AZOn Track Summer Camp program aims to combat the learning loss for Arizona students as a result of the COVID-19 pandemic to ensure that these students are prepared to be successful upon return to the 2022/20223 academic school year. It does so by offering funding for various organizations to offer summer camps throughout the Summer of 2022.
Key Performance Indicators	The number of unduplicated individual summer camps taking place; Total number of students served by a summer camp program; Basic demographic information such as: a. student age, b. grade level anticipated for academic year 2022/23 c. is the anticipated school for academic year 2022/23 a Title 1 school (yes/no); Student race/ethnicity; The zip code of student's residence; Number of students participating in evidence-based tutoring programs;
Use of Evidence	The AZ OnTrack program has set aside \$3,000,000.00 of the SLFRF funding in order to pay for vendor contracts in regards to a program evaluation of AZ OnTrack Summer Camps. The contractors will work to identify the key outcomes of the summer camp programs and collect data in order to quantify the learnings and successes of these programs. The specifics of the program evaluation will be updated as the contractor begins to fully develop the research.
Disproportionately Impacted Communities Affected	Yes

Project	Black Mothers Forum, Inc.
Funding Amount	\$1,810,000.00
Award Number	GR-ARPA-102022-07
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Timeline	10/1/2022 - 9/30/2024
Overview	Providing safe, supportive, challenging and innovating learning environments for our Pre-K-8th grade students through micro-schools.
Major Activities	Establish new and support current micro-schools that focus on helping students recover academic and social emotional learning loss.
Goal	Establish and support 5 new microschoools
Key Performance Indicators	Number of students showing academic growth and engagement; Number of parents/caregivers actively engaged in their students progress; Parent/caregiver satisfaction ratings; Student satisfaction ratings; Student emotional/Social satisfaction ratings
Disproportionately Impacted Communities Affected	Yes

Project	Camp Catanese Foundation
Funding Amount	\$466,000.00
Award Number	GR-ARPA-102022-30
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Timeline	11/1/2022 - 10/30/2024
Overview	Camp Catanese witnessed the need to offer wrap-around camper services amid the COVID-19 pandemic and seeks to expand their services in order to offer further support.
Major Activities	Support junior and senior high school students with college applications and expand programs to support all campers year-round.
Goal	To decrease the barriers of entry for underserved students to college and confront the learning losses due to the COVID-19 pandemic.
Key Performance Indicators	Number of campers that graduate high school in 4 years; Number of campers admitted to college; Number of camp alumni enrolled in college annually; Number of students participating in an out-of-school tutoring program.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	In Maricopa County, only 37% of underserved students are enrolling in college the semester after graduation. These are the students Camp Catanese primarily serves, including a high population of Hispanic/Latino students.
Research Link	https://educationforwardarizona.org/progress/

Project	COVID-19 Educational Recovery Benefit Program
Funding Amount	\$410,473.87
Award Number	Multiple contracts were awarded
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Timeline	8/20/2021 - 10/3/2021
Overview	The COVID-19 Educational Recovery Benefit (ERB) will fund up to \$7,000 per student for needs related to child care, transportation, online tutoring, and tuition. In addition to meeting income requirements (household income must be at or below 350% of the Federal Poverty Level), parents and families applying for program funding must demonstrate that their current school is requiring the use of face coverings during instructional hours and on school property (with the exception of CDC transportation guidelines).
Major Activities	Platform provision; Management of applications; Distribution of funds
Goal	Fund up to \$7,000.000 per student for needs related to child care transportation tutoring tuition and school supplies.
Key Performance Indicators	Creation of application system; Fiscal Management and Payment system; Reporting; Training

Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Throughout the pandemic, low-income students and families have suffered from distance learning, as not all families have access to a reliable internet connection. In a recent study published by the National Bureau of Economic Research, scholars found that children living in the poorest 20% of U.S. neighborhoods will experience the most damaging and long-lasting effects of school closures. Their model predicts that one year of school closures will cost ninth graders in the poorest communities a 25% decrease in their post-educational earning potential, even if followed by three years of normal schooling. In contrast, their model shows no substantial losses for students from the wealthiest 20% of neighborhoods.
Research Link	https://www.nber.org/papers/w28264

Project	Education Plus Up
Funding Amount	\$94,617,864.85
Award Number	Multiple contracts were awarded
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Timeline	3/15/2022 - 5/31/2023
Overview	The program is designed to further aid in the mitigation of the negative economic impacts of COVID-19 and further ensure financial stability to Arizona Local Education Agencies LEAs in preparation for the 2021-2022 school year by providing additional funds to LEAs that received less than \$1,800 per pupil from ESSER funds.
Major Activities	Monitor program solicitation for the Education Plus Up Program, including monitoring the application and distribution of funds processes.
Goal	To provide additional funds to LEAs that received less than \$1,800.00 per pupil under the Enrollment Stabilization Grant ESG Elementary and Secondary School Emergency Relief ESSER Fund I ESSER Fund II and/or ESSER Fund III. There have currently been 121 schools that have received funding from this initiative.
Key Performance Indicators	Amount of reimbursable expenses received by program entities.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Educational Disparities and Teacher Development
Funding Amount	\$50,000,000.00
Award Number	Multiple contracts were awarded
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services

Overview	This program provides funding to schools for K-12 teachers and teacher paraprofessionals to receive professional development programming to not only increase their knowledge, skills, and abilities but also to demonstrate a positive impact upon the student. The pandemic exacerbated teacher shortages that impact K-12 students. This funding will be provide for schools to develop evidence-based professional development programming.
Major Activities	Aid in the mitigation of negative economic impacts of COVID-19 in addressing learning loss arising from educational disparities, inclusive of academic, social, and emotional services and programs provided to the Kindergarten through Grade 12 population.
Goal	To re-engage students in learning by meeting academic, social, and emotional needs and/or engaging in teacher professional development activities.
Key Performance Indicators	Number of students served; Number of educators receiving professional development including paraprofessionals; Hours of professional development provided; Number of high-impact tutoring hours provided to participants
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Elevated Education
Funding Amount	\$5,000,000.00
Award Number	GR-ARPA-EE-120121-01
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Timeline	2/1/2022 - 1/30/2023
Overview	The COVID-19 pandemic has negatively impacted students' education, and Educated Elevation is working to address this by a mentoring program.
Major Activities	Administer statewide reengagement program for 3,000 teens between the ages of 13-21. Includes marketing, community outreach, and Elevated Education mentorship services.
Goal	To reach disengaged teens and young adults through paid advertising campaigns and outreach efforts in order to re-engage them in educational activities and provide other wrap-around services to holistically support these teens in managing the impacts of COVID-19.
Key Performance Indicators	Average number of mentor sessions per teen; Number of teens contacted; Percent of teens successfully enrolled in the program; Percent of individualized learning plans developed; Percent of teens reengaged in school; Number of students participating in evidence-based tutoring programs
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Goodwill Excel Centers: Goodwill Education Services
Funding Amount	\$12,000,000.00
Award Number	GR-ARPA-GEC-030321-01
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Timeline	3/3/2021 - 12/31/2024
Overview	The COVID-19 pandemic has drastically altered the labor market and impacts of education with a disproportionate impact on low-income communities. Goodwill Education Services (GEC) will enhance the career access and potential for Arizona's adults.
Major Activities	Help students earn a high school diploma, begin working towards post-secondary education, and complete job-specific training certification to advance their career paths. Free, onsite childcare services, free transportation to and from school, dedicated life coach and college and career coach, adult-friendly education model.
Goal	Goodwill Excel Centers will enhance the career access and potential for Arizona's adults by offering the opportunity to earn a high school diploma, begin working towards post-secondary education, and complete job-specific training/certification to advance their career paths in order to combat the COVID-19 pandemic's impact on low-income communities and their economic viability.
Key Performance Indicators	Average number of students enrolled (point-in-time); Percent of enrolled students who graduate; Percent of graduates earning an industry certification or dual enrollment credit; Percentage of graduates completing employment readiness training (e.g. digital literacy, soft skills, etc.); Wages earned by graduates-to-date; Number of students participating in evidence-based tutoring programs
Use of Evidence	The Excel Center model has been successful in five other states, with 70% of graduates having found employment and 97% of students having graduated with workforce credentials, certifications, or college credit. The Goodwill Education Initiative will continue to release annual Excel Center Reports to the Nation in order to continue to track and monitor the success of newly-established programs.
Disproportionately Impacted Communities Affected	The COVID- 19 pandemic has drastically altered the labor market and impacts of education, with a disproportionate impact on low-income communities. The Goodwill and Excel Center work with these communities in order to offer further education and career access to give these communities a chance in a post-COVID labor market
Research Link	https://excelcenter.org/wp-content/uploads/2018/06/A-statistical-look-at-the-excel-center-exploring-excel-center-data-and-research.pdf

Project	McKnight
Funding Amount	\$500,000.00
Award Number	GR-ARPA-102022-05
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Timeline	1/1/2023 - 9/30/2024
Overview	McKnight Educational Consulting for College Admissions will be a one-stop shop (hub) for college admissions educational resources. Our main focus will be providing workshops to support families in the areas of career assessment, post-secondary options, FAFSA/CSS profile completion, scholarship opportunities, college essay brainstorming, etc.
Major Activities	Assist underrepresented parents and students in middle and high school to college matriculation; increase academic performance and post-secondary preparation for students of color; increase high school graduation and postsecondary enrollment rates for students of color; increase educational expectations for students of color; increase knowledge of postsecondary options for students and families of color.
Goal	Host a series of workshops about college admissions via a mobile app and podcasts/videos each week to better assist students and parents.
Key Performance Indicators	Number of students provided with college-preparatory workshops; number of students provided tips and guidance on FAFSA/scholarship applications, resume/college essays, letters of recommendation, etc.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Morning Star Leaders, Inc.
Funding Amount	\$50,000.00
Award Number	GR-ARPA-MSLI-123122-01
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Timeline	12/1/2022 - 12/31/2023
Overview	This funding seeks to address the disparate impact of COVID-19 on tribal nations by offering funds to implement a program focused on preparation, training, and consolidation of resources to Native American youth.
Major Activities	Offer free workshops to Native American youth, educating them on issues spanning from job interview preparation to critical thinking and problem solving.
Goal	Create "Upward and Forward," a program designed to offer workshops to Native American youth living in areas of Arizona in which they may face unemployment or underemployment issues.

Key Performance Indicators	Number of Native American Youth enrolled by Tribal membership; Number of nonprofit community partners engaged in the workshops; Number of program participants per workshop; Number of program participants who secure employment post-program
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Open For Learning Recovery Benefit
Funding Amount	\$71,000.10
Award Number	Multiple contracts were awarded
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Timeline	1/14/2022 - 6/30/2022
Overview	The Open For Learning Recovery Benefit (OFLRB) will fund up to \$7,000 per student for needs related to child care, transportation, tutoring, tuition, and school supplies. In addition to meeting income requirements (household income must be at or below 350% of the Federal Poverty Level), parents and families applying for program funding must demonstrate that their current school or classroom has closed in-person instruction on or after January 3, 2022.
Major Activities	Platform provision; Management of applications; Distribution of funds
Goal	Fund up to \$7,000.000 per student for needs related to child care transportation tutoring tuition and school supplies.
Key Performance Indicators	Number of students participating in evidence-based tutoring programs
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Throughout the pandemic, low-income students and families have suffered from distance learning, as not all families have access to a reliable internet connection. In a recent study published by the National Bureau of Economic Research, scholars found that children living in the poorest 20% of U.S. neighborhoods will experience the most damaging and long-lasting effects of school closures. Their model predicts that one year of school closures will cost ninth graders in the poorest communities a 25% decrease in their post-educational earning potential, even if followed by three years of normal schooling. In contrast, their model shows no substantial losses for students from the wealthiest 20% of neighborhoods.
Research Link	https://www.nber.org/papers/w28264

Project	Project Momentum
Funding Amount	\$10,860,285.07
Award Number	Multiple contracts were awarded

Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Timeline	6/15/2021 - 8/30/2023
Overview	Due to the COVID-19 pandemic, public schools were impacted in a variety of financial and operational ways which has impacted the educational outcomes of Arizona's youth, which Project Momentum works to counter these negative impacts.
Major Activities	Create pilot program by which the State awards the District funding for professional training support, certain grants to teachers, and stipends to Direct Administrators in exchange for developing and implementing the school improvement actions specified within the Project Momentum Arizona Framework.
Goal	To ensure that Arizona educators have shared understanding and the full capacity to adopt and implement the Project Momentum Arizona Framework, ensuring all Arizona youth receive a quality education.
Key Performance Indicators	Student achievement before, after, and during the program
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Summer Enrichment Programming 2023
Funding Amount	\$10,000,000.00
Award Number	Multiple contracts were awarded
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Timeline	5/15/2023 - 8/11/2023
Overview	This grant program provides funding for Arizona school districts and charter schools to provide summer 2023 enrichment programming to help mitigate the negative impacts of the COVID-19 pandemic on students' academic, social, and emotional success.
Major Activities	Arizona school districts and charter schools will use grant funds to address the negative educational outcomes and disparities caused by the COVID-19 pandemic.
Goal	To address educational disparities through enrichment programming that provides academic, social, and emotional services.
Key Performance Indicators	Number of students served.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	The Foundation for Blind Children (FBC)
Funding Amount	\$500,000.00
Award Number	GR-ARPA-102022-4
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Timeline	1/1/2023 - 12/31/2024
Overview	As with all teaching positions in Arizona amid the COVID-19 pandemic, there is a chronic shortage of teachers of the visually impaired. This funding will work to fill this gap while the Foundation partners with Arizona State University (ASU).
Major Activities	Support the Teacher of the Visually Impaired (TVI) program at ASU in creating curriculum, instructing students, offering clinical hours, student teaching, and recruitment of new students to the program.
Goal	Address the ongoing shortage of instructors for the visually impaired by partnering with ASU in the creation of a TVI program in Arizona.
Key Performance Indicators	Number of certified teachers of the visually impaired that complete the program; Number of enrolled students in the program; Number of blind and visually impaired students served; Demographics of students served; NCES ID
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	70% of blind adults are unemployed, whereas the FBC graduate rate is just 11%.
Research Link	https://seeitourway.org/

Project	Arizona Center for Afterschool Excellence (AZCASE)
Funding Amount	\$2,656,807.57
Award Number	GR-ARPA-AZCASE-020122-01
Project Expenditure Category	2.27 Addressing Impacts of Lost Instructional Time
Timeline	2/1/2022 - 2/28/2023
Overview	The Arizona Center for Afterschool Excellence (AZCASE) program targets the negative impacts of COVID-19 on Arizona's youth with an emphasis on serving communities' schools whose youth are struggling to recover from the pandemic. AZCASE addresses issues including lower-than-typical academic scores, increased acting out classroom management issues and substance abuse.
Major Activities	Create and run out-of-school time programs providing socialization, innovative content, and reliable support for students, assist other programs with resources and quality assurance to ensure quality programs throughout the state.
Goal	Provide formalized quality structure for school aged childcare providers in order to increase positive youth outcomes that have been negatively impacted by COVID-19, provide additional support for working families, elevate staff competencies.

Key Performance Indicators	Increased access to after school programs (with geographic/demographic tags); Number of families and students served (with geographic/demographic tags).; Increased quality (as measured by Arizona Quality Standards Assessment Tool scores range of 42-126); Increased quality (as measured by number of accredited programs).; Increased opportunity for staff training for afterschool; Increased attendance to staff training for afterschool.
Use of Evidence	National research shows that students that participate in local out-of-school time programs are able to boost their own math and reading grades, and nearly 70% in some cases improve their school attendance and classroom participation efforts. There is an increased need for these programs to assist children in returning to school and dealing with the emotional turmoil that the pandemic has also caused.
Disproportionately Impacted Communities Affected	Yes
Research Link	https://afterschoolalliance.org/documents/deeper_dive_into_afterschool.pdf

Project	ScholarPath: Counselor Training
Funding Amount	\$2,000,000.00
Award Number	GR-ARPA-102022-06
Project Expenditure Category	2.27 Addressing Impacts of Lost Instructional Time
Timeline	12/1/2022 - 9/30/2024
Overview	Provide aid for the negative impacts of the COVID-19 pandemic, this grant allows for the implementation of a workforce development, social network tool for Arizona high school students.
Major Activities	Creation of three platform phases, a Discovery Phase, Exploring Phase, and Creating Phase.
Goal	The goal of this online platform is to directly support Arizona high school students, parents, counselors, teachers and participating school districts by connecting them to training, opportunities for jobs, internships, etc. and for college admissions assistance.
Key Performance Indicators	Number of students served; Number of school districts served ; Demographics of students being served; Levels of student stress and anxiety Pre and Post-ScholarPath Platform use; % of students reaching their after-graduation goals identified in their ScholarPath Platform; Number of students participating in evidence-based tutoring programs
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Department of Economic Security: Restore Unemployment Insurance (UI) Trust Fund
Funding Amount	\$758,826,752.00
Award Number	ISA-DES-ARPA-070121-01
Project Expenditure Category	2.28 Contributions to UI Trust Funds
Timeline	7/1/2021 - 6/30/2022
Overview	Restore the State's Unemployment Insurance (UI) Trust Fund to pre-pandemic levels.
Major Activities	Deposit funding from this agreement into the UI Trust Fund and manage required expenses of that fund as it relates to monies provided.
Goal	To ensure a lower estimated average employer tax rate and restore the UI Trust Fund in order to combat negative financial impacts caused by COVID-19, as well as to keep this critical social safety net solvent to support Arizona's future.
Key Performance Indicators	Amount of funding deposited into the UI Trust Fund, Solvency of the UI Trust Fund, Employer UI Trust Fund Tax Rate
Disproportionately Impacted Communities Affected	Yes

Project	Back-to-Work Small Business Rehiring & Retention Program Round 1
Funding Amount	\$10,000,000.00
Award Number	Multiple contracts were awarded
Project Expenditure Category	2.29 Loans or Grants to Mitigate Financial Hardship
Timeline	8/20/2021 - 4/18/2022
Overview	The Back-to-Work Small Business Hiring and Retention Program is designed to assist small locally owned or operated businesses hire and retain employees.
Major Activities	Small businesses (5-25 employees) looking to attract and retain workers as a result of the pandemic.
Goal	The program will fund up to \$10,000.00 per eligible small business in expenditures for employee hiring, signing bonuses, relocation bonuses for employees that are moving to take an open position, and employee retention bonuses.
Key Performance Indicators	Number of small businesses assisted by the program; Number of employees retained
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Small Business Association
Funding Amount	\$3,556,003.00
Award Number	GR-ARPA-ASBA-110121-01
Project Expenditure Category	2.30 Technical Assistance, Counseling, or Business Planning
Timeline	1/1/2022 - 9/30/2024
Overview	Provide training mentorship resources and support to grow the small business community in Arizona.
Major Activities	Provide training, mentorship, resources, and support to assist program participants in the Growing Opportunities Grant program with launching their own small businesses.
Goal	Support the Small Business Association and Arizona's economy by training and motivating future Arizona entrepreneurs that have been disproportionately impacted by the pandemic and their life circumstances in real skills so that they can positively impact the Arizona economy.
Key Performance Indicators	Number of training users from the Journeyage training module, number of mentee participants, data analytics associated with success stories (including social media, public relations, email, website analytics), total number of individuals supported, number and amount of stipends disbursed
Use of Evidence	According to recent economic impact analysis performance by the ASBA, small business operations in Arizona generated an estimated \$191.4 billion in direct economic activity. Due to this significant economic impact, it is essential to nurture the pipeline of future Arizona entrepreneurs and ensure long-term success and diversification of the Arizona economy, and ensuring COVID-19 does not stall this progress.
Disproportionately Impacted Communities Affected	This grant will specifically focus on assisting individuals that are in, or released from, state correctional facilities who are socially disadvantaged, which has been exacerbated by the pandemic.

Project	Back-to-Work Small Business Rehiring & Retention Program Round 2
Funding Amount	\$2,859,401.00
Award Number	GR-ARPA-LFAF-030122-01
Project Expenditure Category	2.30 Technical Assistance, Counseling, or Business Planning
Timeline	4/18/2022 - 5/31/2022
Overview	The Back-to-Work Small Business Hiring and Retention Program is designed to assist small locally owned or operated businesses hire and retain employees.
Major Activities	Distribution of funds; Management of applications; Tracking of hiring and retention of workers

Goal	The program will fund up to \$10,000.00 per eligible small business in expenditures for employee hiring, signing bonuses, relocation bonuses for employees that are moving to take an open position, and employee retention bonuses.
Key Performance Indicators	Number of small businesses assisted by the program; Number of employees retained
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project **Local First Arizona Foundation: AZ Navigator Pilot**

Funding Amount	\$2,186,003.75
Award Number	GR-APRA-LFAF-013022-01
Project Expenditure Category	2.30 Technical Assistance, Counseling, or Business Planning
Timeline	1/30/2022 - 12/31/2024
Overview	According to recent economic impact analysis performance by the Arizona Small Business Association (ASBA), small business operations in Arizona generated an estimated \$191.4 billion in direct economic activity. Due to this significant economic impact, it is essential to nurture the pipeline of future Arizona entrepreneurs and ensure long-term success and diversification of the Arizona economy, and ensuring COVID-19 does not stall this progress.
Major Activities	Administer the Hub and Spoke Model to train and empower 10 organizations to deliver technical assistance, coined the “AZNavigator” program.
Goal	The goal of AZNavigator is to increase the capacity of these 10 regional organizations so that they can deliver quality small business technical assistance.
Key Performance Indicators	Provide training and become the Hub for Arizona’s Community Navigator Pilot Program (CNPP) that will train 10 local entities to deliver technical assistance and improve their capacity utilizing a Hub and Spoke model.
Use of Evidence	The U.S. Small Business Association identifies that technical assistance is critical to small businesses, particularly those that were hit hard during the economic downturn that resulted from the Covid-19 pandemic. In addition, many minority-owned and smaller businesses found themselves at the end of the line in receiving federal economic relief, whereas larger, well connected businesses accessed programs right away. As research shows, small rural businesses are critical to the economic development of rural communities. Providing technical assistance will enable these businesses to grow their businesses and survive the negative impacts of COVID-19.
Disproportionately Impacted Communities Affected	The Navigator will specifically target those businesses most hurt by COVID-19, including minority, veteran, and LGBTQ-owned businesses and those in more rural areas.

Research Link <https://www.sba.gov/localassistance/community-navigators> ;
<https://www.brookings.edu/research/whymain-streets-are-a-key-driver-of-equitable-economic-recovery-in-rural-america/>

Project **Aid to Nonprofit Organizations**

Funding Amount \$30,665,400.00

Award Number Multiple contracts were awarded

Project Expenditure Category 2.34 Assistance to Impacted Nonprofit Organizations

Timeline 1/1/2022 - 9/30/2024

Overview The State of Arizona is providing funds to various nonprofit organizations across the State that were negatively impacted by the COVID-19 pandemic.

Major Activities Provide funding to nonprofits that were negatively impacted by the pandemic.

Goal To ensure nonprofit organizations are sufficiently assisted by the State of Arizona.

Key Performance Indicators Number of unique individuals served each quarter; Demographics of individuals served

Disproportionately Impacted Communities Affected Yes

Project **Ajo Center for Sustainable Agriculture**

Funding Amount \$99,436.00

Award Number GR-ARPA-ACSA-010122-01

Project Expenditure Category 2.34 Assistance to Impacted Nonprofit Organizations

Timeline 1/1/2022 - 12/31/2022

Overview The current pandemic has exacerbated existing food supply problems in Arizona and the Ajo Center for Sustainable Agriculture works to provide sustainable solutions to these issues.

Major Activities Apprenticeship and community education on farming and gardening to the Ajo and surrounding communities.

Goal The goal for this funding is to offer a year of intensive, hands-on agricultural apprenticeship and to target food desert intervention that has been an ongoing issue in Arizona, which is now exacerbated by COVID-19.

Key Performance Indicators Number of individuals trained; Number of training participants who become self-employed, get a job with a food organization, or increase their current profits from an existing food operation.

Use of Evidence

Disproportionately Impacted Communities Affected Yes

Project	Arizona Humane Society
Funding Amount	\$762,000.00
Award Number	GR-ARPA-AHS-030122-01
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
Timeline	3/1/2022 - 12/31/2023
Overview	The Home Away From Home program was established to prevent pet surrenders due to loss of family employment or stable housing caused by the COVID-19 pandemic. The Arizona Humane Society (AHS) provides short-term housing and critically-needed medical care to owned pets whose families are facing temporary crises.
Major Activities	Provide housing, supplies, medical treatment, and boarding to animals of families impacted by COVID-19. Assist with staffing expenses associated with the program and offer some financial assistance to impacted families.
Goal	Purchases mobile pop-up animal shelter system to better house pets in the field, increase number of pets and owners that benefit from these programs, overall assist the community in dealing with economic impact of COVID-19.
Key Performance Indicators	Number of pet owners receiving aid,; Number of pets that receive temporary housing and medical care, Number of pets assisted by emergency housing due to aid of pop-up shelter.
Use of Evidence	Per the Humane Society, in one year, 124 pet owners and 202 owned pets benefit from this program, and the numbers are expected to increase further in 2022 and 2023.
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Voice for Crime Victims
Funding Amount	\$639,644.95
Award Number	GR-ARPA-AVCV-100121-01
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
Timeline	10/1/2021 - 9/38/22
Overview	The need for victim assistance increased during the COVID-19 pandemic. This program will supplement current resources to address the increased need.
Major Activities	Representing child victims in Arizona Department of Child Safety (DCS) custody or receiving services from DCS. Arizona Voice for Crime Victims (ACV) asserts and enforces victims' rights on behalf of the child victims in these criminal proceedings. ACV also makes home visits to the home of the child, or virtually.
Goal	Due to the pandemic, there is evidence that child abuse activity increased and more cases were underreported. As children return to school, ACV will work to handle the anticipated increase in cases.

Key Performance Indicators	Number of victims served, victimization type, service provided, results of satisfaction surveys
Use of Evidence	Due to COVID-19, many cases have not been able to move through the criminal justice system and become resolved. In addition, there is a fear that cases of child abuse have become more severe and were underreported, thus post-COVID there will likely be an increased need for these kinds of services.
Disproportionately Impacted Communities Affected	ACV gives children from rural communities special priority in taking their cases.
Research Link	https://www.edweek.org/leadership/child-abuse-cases-got-more-severe-during-covid-19-could-teachers-have-prevented-it/2021/06 ; https://www.ucsf.edu/news/2021/03/419961/child-abuse-surges-times-crisis-pandemic-may-be-different ; https://pediatrics.aappublications.org/content/147/4/e2020038489

Project

Diaper Bank of Southern Arizona

Funding Amount	\$250,000.00
Award Number	GR-ARPA-DBSA-030121-01
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
Timeline	3/3/2021 - 12/31/2023
Overview	The Diaper Bank of Arizona offers support to Arizona communities by providing diapers to low-income families and individuals. Families have faced additional social and economic stresses as a result of the COVID-19 pandemic, so the demand for assistance in providing such essentials for families has increased which the Diaper Bank acknowledges and seeks to address.
Major Activities	Diaper distribution and creation of pop-up distribution centers in more rural areas across southern Arizona.
Goal	The program currently serves 22,500 individuals annually with diaper distribution, and with the additional grant money, the goal is to support an additional 23,000 individuals with emergency diaper distribution to low-income families throughout Arizona over the next two years. These low-income families were the ones most impacted by the COVID-19 pandemic.
Key Performance Indicators	Demographic information for clients; Number of product distributions; Shared impact stories
Disproportionately Impacted Communities Affected	81% of the families that receive diaper distributions from the Diaper Bank are currently under the poverty line, and with the negative economic impacts of COVID-19, this number has likely increased. The Diaper Bank is working to ensure these disproportionately impacted families can receive diapers for their infants, ensuring these infants can go to childcare and allow the families to achieve further economic independence.

Project	Humane Society of Southern Arizona
Funding Amount	\$508,000.00
Award Number	GR-ARPA-HSSA-031522-01
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
Timeline	3/15/2022 - 12/31/2023
Overview	The Humane Society of Southern Arizona (HSSA) is expanding their existing services to meet the increased demand due the COVID-19 pandemic. Due to the COVID-19 pandemic, HSSA has seen longer waiting lists for low-income veterinary appointments and is working to address the needs of pet owners that have been negatively impacted economically by the pandemic. Services will also include educational and learning opportunities for disproportionately impacted communities that were discontinued during the pandemic.
Major Activities	Provide families with low-cost veterinary services, design hands-on learning experiences for youth to inspire compassion towards animals.
Goal	Increase the number of families served by HSSA, reduce pet surrenders, and create programs and venues to increase children’s understanding and appreciation of pet welfare and encourage later career paths into veterinary sciences.
Key Performance Indicators	Provide 6,000 additional low-income families with low-cost veterinary services, add 1,200 wellness appointments at HSSA’s Roger Rd (Tucson) facility to reduce pet surrenders, increase low-cost vaccination clinics to serve an additional 7,500 clients, offer 600 low-cost spay/neuter appointments in Cochise County, provide 2,000 additional children (75% from disproportionately impacted communities) with onsite programs and distance learning through live webcasts and recorded programs/exercises, which more than 80% of post-activity respondents rate as increasing the child’s understanding and appreciation of animal welfare issues and the human-animal bond.
Disproportionately Impacted Communities Affected	Yes

Project	Southwest Autism Research and Resource Center (SARRC)
Funding Amount	\$250,000.00
Award Number	GR-ARPA-SARRC-030122-01
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
Timeline	3/3/2021 - 3/31/2022
Overview	The Southwest Autism Research and Resource Center serves Arizonans with autism by providing low-cost, high-quality preschool programming. Due to COVID-19, they have experienced higher therapist turnover and a reduction in their capacity to serve Arizona.
Major Activities	Increase in therapist compensation. Work of therapists includes early intervention programs, school consultation services, individualized programming, parent training, and vocational experiences for teens.

Goal	Currently, SARRC’s annual turnover is 20% higher than the past 5 years, so the goal is to invest in therapist compensation with this funding in order to retain therapists and improve the care for children with autism.
Key Performance Indicators	Number of therapists receiving hourly rate raises of 15%; Change in annualized turnover of therapists; Net number of therapists (in comparison to past rates)
Disproportionately Impacted Communities Affected	Yes

Project

Valle del Sol

Funding Amount	\$0.00
Award Number	GR-ARPA-VDS-100121-01
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
Timeline	10/1/2021 - 6/30/2023
Overview	COVID-19 has adversely affected Arizona communities’ mental health, contributing to increased substance abuse and related deaths. Valle Del Sol works to address these needs.
Major Activities	Administer mental health services, leadership development programs, and related services.
Goal	First, Valle Del Sol will work to invest in their therapeutic infrastructure due to the increase in individuals and families seeking mental health services as COVID-19 continues. Secondly, the goal is to further invest in its professional development program in order to train and support approximately 100 latino leaders throughout the state.
Key Performance Indicators	Number of Arizonans served through the program; Access to workforce opportunities and wage increases for program graduates; Length of wait times for those individuals seeking COVID-19 mental health support; Percentage of Valle Del Sol patients at or below the 185% of the Federal Poverty Line; Amount of patient back-log cleared.
Disproportionately Impacted Communities Affected	Approximately 82% of Valle Del Sol’s patients are living at or below the poverty line, and in 2020, over 19,000 individuals were served with healthcare services at no cost or reduced costs

Project

West Valley Arts Council

Funding Amount	\$250,000.00
Award Number	GR-ARPA-WVA-010122-01
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
Timeline	1/1/2022 - 12/31/2022
Overview	Through its Creative Aging Program, West Valley Arts provides art programs to Arizona's citizens to promote positive aging and mental health. Services are targeted to older adult senior citizens including those dealing with memory loss related conditions, such as Dementia and Parkinson's disease.

Major Activities	Administer and expand the Creative Aging Program, including recruitment and training of new artists, additional art supplies, and expansion of virtual programs.
Goal	Research shows that professionally-led arts education for older adults fosters positive aging and mental health, so the expansion of this program will support and foster positive mental health, in particular to senior citizens, that were isolated amid the COVID-19 pandemic.
Key Performance Indicators	Number of new participants enrolled; Number of new artist educators trained; Number of new video classes created
Disproportionately Impacted Communities Affected	Yes
Research Link	https://www.arts.gov/sites/default/files/NEA-Creativity-and-Aging-Cohen-study.pdf

Project	Women's Foundation for the State of Arizona
Funding Amount	\$4,200,000.00
Award Number	GR-ARPA-WF-020122-01
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
Timeline	2/1/2022 - 7/31/2023

Overview	The COVID-19 pandemic has exacerbated the difficulties of many working women across the nation and globally. The Women's Foundation for the State of Arizona will partner with additional nonprofit organizations throughout Arizona to pilot a new program to provide wrap-around services to single mothers.
Major Activities	Administer such wrap-around services, including tuition, childcare, transportation, and emergency stipends to assist the working mothers.
Goal	In the pandemic, women have lost several years of employment gains. This pilot program will work to address that issue by allowing these women to focus on their education and progress towards self-sufficiency, rather than childcare or other financial barriers.
Key Performance Indicators	Number of people to be impacted by the project; Demographics: Race, Gender, First Generation Students; Pre-program baseline data (such as income levels, education levels, and family financial history); During-program data (such as attitudinal and behavioral changes particularly with regard to parental engagement, education, job prospects, and future financial security, as well as learn program challenges and barriers that can be addressed); Post-program data (such as income changes and parental engagement changes); Preliminary Pilot Outcomes Measures.
Disproportionately Impacted Communities Affected	Yes

Project	YMCA of Southern Arizona
Funding Amount	\$250,000.00
Award Number	GR-ARPA-YMCA-100122-01
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
Timeline	10/1/2021 - 3/31/2022
Overview	The COVID-19 pandemic created many challenges across the community and led to a dramatic shift in funding due to mandated closures of gym and workout facilities, camp sessions and youth sports programs.
Major Activities	Continue sponsoring Early Childhood, Summer Enrichment Day Camp, Remote Learning, and Afterschool programs; Health and well-being programs and fitness programs that specifically cater to senior citizens in the area.
Goal	This funding will be used to provide support to the YMCA of Southern Arizona to ensure that they are able to continue operating programs that support both families and youth in the community.
Key Performance Indicators	Number of individuals served throughout the YMCA of Southern Arizona's programs.
Disproportionately Impacted Communities Affected	Yes

Project	YWCA of Southern Arizona
Funding Amount	\$250,000.00
Award Number	GR-ARPA-YWCA-021522-01
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
Timeline	2/15/2022 - 4/30/2023
Overview	The YWCA Southern Arizona works on efforts to increase career readiness, entrepreneurship, financial stability and economic mobility for disadvantaged women, especially women of color, through expansion of our Women's Economic Advancement and Women's Business Centers.
Major Activities	Jobs skills training, building partnerships to give clients access to bilingual and integrated economic development, financial capability and digital literacy programming. Increase clients' access to capital, scholarships, assistance with rent, utilities, and other immediate needs.
Goal	Through this grant, YWCA Southern Arizona will provide career improvement services to these women including economic development, financial capability and job readiness programming as well as support services to address basic socio-economic needs which have been exacerbated by COVID-19.

Key Performance Indicators Total number of clients served; Number of clients served through Women’s Economic Advancement Center programs, partnerships, job placements, and referrals, who: completed a job application and had it reviewed, completed a resume or secured interview, successfully entered/re-entered workforce; Number of scholarships given to women who completed a training or certification program; Number of clients who received Emergency Assistance with rent, utilities, and medical expenses who otherwise would experience an immediate barrier to continuing career-skills training; Number of microgrants of \$3-10k awarded to women-owned small businesses who completed Women’s Business Center programs, who: improved financial capability and completed new business plans

Disproportionately Impacted Communities Affected Yes

Project **Zion Institute**

Funding Amount \$500,000.00

Award Number GR-ARPA-ZION-010122-01

Project Expenditure Category 2.34 Assistance to Impacted Nonprofit Organizations

Timeline 1/1/2022 - 6/30/2023

Overview The Zion Institute provides early childhood education and behavioral health services to Arizona’s communities.

Major Activities Provide early childhood education services and behavioral health services to low-income families.

Goal Zion Institute currently provides essential services to the community at one location, but with new funding they will expand their services and assist an expanded Arizona community to recover from the COVID-19 pandemic.

Key Performance Indicators Number of childcare preschool centers operating in south Phoenix; Number of new jobs created within new centers; Number of additional children served; Number of children/families served with mental health services in Roosevelt School District.

Use of Evidence

Disproportionately Impacted Communities Affected The Roosevelt School District, where the Zion Institute is focusing their efforts, is one of the most disproportionately impacted communities in the State by the COVID-19 pandemic.

Research Link

Project **Arizona Board of Regents on Behalf of Northern Arizona University (Skybridge)**

Funding Amount \$5,000,000.00

Award Number ISA-ARPA-NAU-102022-36

Project Expenditure Category 2.35 Aid to Tourism Travel or Hospitality

Timeline	1/1/2023 - 12/31/2024
Overview	The hospitality and leisure industries were amongst the largest industries significantly affected by the COVID-19 pandemic. Northern Arizona University (NAU) will launch its Mesa Workforce Development Center ("Center") to offer a four-year hotel and restaurant management degree to develop/train human capital in this field, which is the second largest industry in Arizona.
Major Activities	The Center will increase enrollment in hospitality education/training programs, have high degree completion rates, expand job opportunities in the hospitality and leisure industry, contribute to building a hospitality workforce, provide affordable learning opportunities in the East Valley, and provide a variety of workshops and training programs in collaboration with business partners.
Goal	To reach 305 total major enrollment level and award a total of 263 degrees in 2028
Key Performance Indicators	Annual enrolled majors, annual degrees awarded, cumulative degrees awarded, sector of employer, and purpose of funds
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Exposition and State Fair: HVAC SES
Funding Amount	\$1,925,000.00
Award Number	ISA-ARPA-AESF-020122-01
Project Expenditure Category	2.35 Aid to Tourism Travel or Hospitality
Timeline	7/1/2022 - 3/1/2024
Overview	The need for HVAC systems able to maintain air movement and ventilation was heightened by the COVID-19 pandemic, this funding will assist a major State venue in addressing this issue.
Major Activities	Replace the electrical service entrance section (SES), air handlers, and three water return pumps.
Goal	To update and modernize the HVAC and electrical system of the Veterans Memorial Coliseum in order to ensure proper air circulation and temperature maintenance so events can be safely held.
Key Performance Indicators	Percent completion of construction design; Percent installation of SES, air handlers, and water pumps; Number of events held at the center during 2023 Fair run
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Exposition and State Fair: Personnel
Funding Amount	\$1,952,660.54
Award Number	ISA-AESF-ARPA-061721-01

Project Expenditure Category	2.35 Aid to Tourism Travel or Hospitality
Timeline	8/1/2021 - 3/1/2022
Overview	The COVID-19 pandemic resulted in a widespread cancellation of events to ensure community safety which included the 2020 Arizona State Fair, resulting in loss of revenue and an inability to cover payroll expenses or provide job opportunities.
Major Activities	Utilize the funding under this agreement to cover payroll expenses and carry out all necessary administrative activities to successfully operate the 2021 State Fair.
Goal	To ensure that the Arizona Exposition and State Fair is able to return to operations following the COVID-19 pandemic and ensure its success in the coming years.
Key Performance Indicators	Number of employees served, sector of employment; Number of 2021 State Fair attendees.
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Office of Tourism: Flight Attraction Program
Funding Amount	\$5,000,000.00
Award Number	ISA-AOT-ARPA-070121-05
Project Expenditure Category	2.35 Aid to Tourism Travel or Hospitality
Timeline	7/1/2021 - 6/30/2025
Overview	The state lost a significant amount of tourism due to COVID-19, resulting in lost revenue and related jobs, so the Office of Tourism is working to combat these negative effects.
Major Activities	Promote increased international and domestic flights through targets media buys/advertising campaigns
Goal	By offering marketing campaigns in potential departure cities, the goal is to increase demand for Arizona as a travel destination and to additionally expand domestic travel attractions in cities such as Chicago, Dallas, New York, and San Francisco.
Key Performance Indicators	Number of flights supported; Annual visitation from each respective destination; Brief narrative description of how assistance has responded to negative impacts of COVID-19.
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Office of Tourism: Golf Course
Funding Amount	\$2,617,500.00
Award Number	ISA-AOT-ARPA-070121-04
Project Expenditure Category	2.35 Aid to Tourism Travel or Hospitality
Timeline	7/1/2021 - 6/30/2025

Overview	The state lost a significant amount of tourism due to COVID-19, resulting in lost revenue and related jobs, so the Office of Tourism is working to combat these negative effects. Specifically, investments will focus on golf course infrastructure modernization projects that help the course reduce its dependence on water resources, thereby being more sustainable and responsive to the negative economic impacts of the pandemic.
Major Activities	Provide assistance and funding to eligible golf courses.
Goal	The Legacy Golf Course Revitalization Program will provide assistance to older golf courses to implement infrastructure updates in order to modernize and make the courses more sustainable, which is key as golf courses increase the tourism of Arizona.
Key Performance Indicators	Number of entities awarded; Number of dollars granted; Geographic locations of those dollars; Impact of projects funded on tourism/hospitality sector
Disproportionately Impacted Communities Affected	Yes

Project **Arizona Office of Tourism: Marketing Campaign**

Funding Amount	\$5,000,000.00
Award Number	ISA-AOT-ARPA-070121-06
Project Expenditure Category	2.35 Aid to Tourism Travel or Hospitality
Timeline	7/1/2021 - 6/30/2025
Overview	The state lost a significant amount of tourism due to COVID-19, resulting in lost revenue and related jobs, so the Office of Tourism is working to combat these negative effects.
Major Activities	Administer both an international and domestic marketing campaign, Visit Arizona Initiative.
Goal	To utilize this ad campaign in order to increase inbound visits to Arizona in order to create job opportunities and recovery in the tourism, travel, and hospitality industries.
Key Performance Indicators	Number of media in which marketing campaigns initiated; Annual visitation numbers; Brief narrative description of how assistance has responded to negative impacts of COVID-19.
Disproportionately Impacted Communities Affected	Yes

Project **Arizona Office of Tourism: Outdoor Attractions Revitalization Program**

Funding Amount	\$5,190,930.36
Award Number	ISA-AOT-ARPA-070121-03
Project Expenditure Category	2.35 Aid to Tourism Travel or Hospitality
Timeline	7/1/2021 - 6/30/2025

Overview	The state lost a significant amount of tourism due to COVID-19, resulting in lost revenue and related jobs, so the Office of Tourism is working to combat these negative effects.
Major Activities	Provide funding for on-site upgrades to attractions; monitor and disburse monies.
Goal	The creation of the Visit Arizona Outdoor Recreation Revitalization program, a competitive grant program that will strive to equitably award funds to qualified applicants in order to assist in marketing, sustainability, or infrastructure improvements to accelerate industry recovery.
Key Performance Indicators	Number of entities awarded; Number of dollars granted; Geographic locations of those dollars; Impact of projects funded on tourism/hospitality sector
Disproportionately Impacted Communities Affected	Yes

Project **Arizona Office of Tourism: Subgrantee Program**

Funding Amount	\$750,000.00
Award Number	ISA-AOT-ARPA-070121-07
Project Expenditure Category	2.35 Aid to Tourism Travel or Hospitality
Timeline	7/1/2021 - 6/30/2025
Overview	The state lost a significant amount of tourism due to COVID-19, resulting in lost revenue and related jobs, so the Office of Tourism is working to combat these negative effects.
Major Activities	To increase in-bound visits to Arizona by working with job fairs, continuing education programs, and statewide talent pipeline development as well as support for Local First Arizona’s rural destination development program.
Goal	To administer two subgrantee programs that are designed to reinvigorate the tourism industry due to COVID-19 and the lost revenue associated with its negative economic impacts.
Key Performance Indicators	For each subaward: Sector of employer (Note: additional detail, including list of sectors to be provided in a users’ guide); Purpose of funds (e.g., payroll support, safety measure implementation)
Disproportionately Impacted Communities Affected	Yes

Project **Arizona Office of Tourism: Visit Arizona Marketing Program**

Funding Amount	\$9,958,293.30
Award Number	ISA-AOT-ARPA-070121-02
Project Expenditure Category	2.35 Aid to Tourism Travel or Hospitality
Timeline	7/1/2021 - 6/30/2024

Overview	The state lost a significant amount of tourism due to COVID-19, resulting in lost revenue and related jobs, so the Office of Tourism is working to combat these negative effects.
Major Activities	Disburse and monitor funds of the Visit Arizona Initiative Marketing program.
Goal	The creation of the Visit Arizona Marketing program, a competitive grant program that will strive to equitably award Visit Arizona Initiative Funds to qualified applications in order to bring visitors to destinations across the state.
Key Performance Indicators	Number of entities awarded; Number of dollars granted; Geographic locations of those dollars; Impact of projects funded on tourism/hospitality sector
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Office of Tourism: Visit Arizona Partnership Program
Funding Amount	\$11,188,254.00
Award Number	ISA-AOT-ARPA-070121-01
Project Expenditure Category	2.35 Aid to Tourism Travel or Hospitality
Timeline	7/1/2021 - 6/30/2025
Overview	The state lost a significant amount of tourism due to COVID-19, resulting in lost revenue and related jobs, so the Office of Tourism is working to combat these negative effects.
Major Activities	Attract and provide funding to large, medium, and small-scale productions.
Goal	The creation of the Visit Arizona Partnership Grant, a competitive grant program that will strive to equitably award funds to qualified applicants in order to directly support Arizona in competing with other states to host conferences, expositions, festivals, and other events, collectively called “productions.”
Key Performance Indicators	Number of entities awarded; Number of dollars granted; Geographic locations of those dollars; Impact of projects funded on tourism/hospitality sector
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Small Business Association (Economic Development)
Funding Amount	\$150,000.00
Award Number	GR-ARPA-102022-20
Project Expenditure Category	2.35 Aid to Tourism Travel or Hospitality
Timeline	1/1/2023 - 12/31/2023

Overview	During the COVID-19 pandemic, Arizona's direct travel spending dropped billions of dollars, thus the need for investment in the industry is imminent.
Major Activities	Partner with 10 select economic development offices across the State, supporting their tourism traffic through investment in original video production and a digital placement plan.
Goal	Launch an initiative to support economic development efforts, tourism industries, and small businesses throughout the State through strategic promotion.
Key Performance Indicators	Number of communities served; Number of businesses served; Data analytics from social media marketing; Data analytics from website traffic
Disproportionately Impacted Communities Affected	Yes

Project

Aid to Impacted Industries

Funding Amount	\$16,014,867.00
Award Number	ISA-ARPA-ASU-010123-02
Project Expenditure Category	2.36 Aid to Other Impacted Industries
Timeline	1/1/2023 - 12/31/2025
Overview	This project will fill gaps left by funding shortages or funding diverted from the problem of human trafficking in Arizona to address the COVID-19 pandemic.
Major Activities	Build awareness and prevention of human trafficking through a statewide marketing campaign; provide training and awareness to community providers around Arizona, including corrections and social services; Provide support for a 24-hour human trafficking data hub to respond directly to the needs of callers; Provide legal assistance to victims; Provide support services for parents and families of victims through support group curriculum; Comprehensive program management and evaluation of services through data collection and report writing.
Goal	The purpose of this project is to address human trafficking (both sex and labor) in Arizona by providing prevention and awareness training, conducting structured and unstructured outreach in high risk areas, developing and supporting mentoring programs for survivors led by survivors, and providing support for victims in supportive housing and service programs.
Key Performance Indicators	Number of individuals served; Percent of successful program completions; Number of trained community members and services providers
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Commission on the Arts
Funding Amount	\$2,000,000.00
Award Number	ISA-ART-ARPA-070121-01
Project Expenditure Category	2.36 Aid to Other Impacted Industries
Timeline	7/1/2021 - 6/30/2022
Overview	Implement a sub-grant program that would invest in hundreds of cultural organizations as they initiate innovative and sustainable reopening strategies.
Major Activities	Manage subrecipient program investing in Arizona’s cultural organizations, utilizing funds to assist with payroll and facility costs, COVID-19 safety measures implementation, and marketing and promotional events to ensure the safe reopening.
Goal	This funding would help stabilize these organizations in the immediate aftermath of the public health crisis while supporting their necessary adaptations to the post-pandemic world.
Key Performance Indicators	Description of pandemic impact on industry and rationale for providing aid to the industry; number of sub-recipients awarded; number of positions supported; facilities cost supported; description of safety measures implemented; description of marketing and promotion implemented
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Department of Gaming: Gaming Quarter Horses
Funding Amount	\$7,200,000.00
Award Number	ISA-GAM-ARPA-070121-03
Project Expenditure Category	2.36 Aid to Other Impacted Industries
Timeline	7/1/2021 - 6/30/2024
Overview	Direct support to promote and improve the breeding of quarter horses within this state and to assist in the recovery of the racing industry in Arizona as a whole in response to the COVID-19 Public Health Emergency.
Major Activities	Support and encourage agricultural improvement and quality of the horse breeding in Arizona with funding, Complete purse enhancements to support live racing and ensure the industry can return to pre-COVID levels of financial success.
Goal	First, the \$600,000 for breeders’ awards will further support the Arizona live quarter-horse racing by enhancing the existing breeders’ award program. In addition, the remaining \$6.6 million will assist in racetrack purse enhancement measures that will assist the industry in attracting high-quality owners, trainers, and horses to Arizona.

Key Performance Indicators Track-related: Track attendance per live race, Number of track employees; Number of races held daily. Horse/Breeder-related: Number of Arizona-bred horses entered in Arizona races; Number of out-of-state quarter-horses ran in Arizona races; Number of (unique) breeders entered in Arizona races.

Disproportionately Impacted Communities Affected Yes

Research Link <https://www.bizjournals.com/phoenix/news/2016/10/11/study-turf-paradise-has-nearly-100m-economic.html>

Project **Arizona Department of Gaming: Racing Breeders**

Funding Amount \$12,000,000.00

Award Number ISA-GAM-ARPA-070121-02

Project Expenditure Category 2.36 Aid to Other Impacted Industries

Timeline 7/1/2021 - 6/30/2024

Overview This project will work to assist in the recovery of the racing industry in Arizona as a whole due to the negative impacts of the COVID-19 public health emergency.

Major Activities Disburse monies to Arizona bred Thoroughbred horses and to support live racing in Arizona through purse enhancements for race winners.

Goal The goal is twofold. First, to support and encourage agricultural improvement and quality of the Thoroughbred horse breed in Arizona and secondly, to offer purse enhancements to support live racing.

Key Performance Indicators Track-related: Track attendance per live race, Number of track employees; Number of races held daily. Horse/Breeder-related: Number of Arizona-bred horses entered in Arizona races; Number of out-of-state Thoroughbred-horses ran in Arizona races; Number of (unique) breeders entered in Arizona races.

Disproportionately Impacted Communities Affected Yes

Project **Arizona Department of Gaming: Track Improvement**

Funding Amount \$12,952,450.67

Award Number ISA-GAM-ARPA-070121-01

Project Expenditure Category 2.36 Aid to Other Impacted Industries

Timeline 1/1/2022 - 12/31/2026

Overview Each of Arizona's major race tracks were unable to operate as safe during COVID-19, therefore they were unable to generate revenue in order to ensure the tracks remain in good working order. This investment will seek to improve the safety of tracks that were delayed or paused due to the COVID-19 pandemic and ensure that the horse racing industry can recover.

Major Activities	Conduct necessary track maintenance and improvements to the Turf Paradise, Arizona Downs, and Rillito race tracks.
Goal	To provide economic assistance via funding to Arizona horse tracks in order to ensure track safety and ensure necessary improvements, maintenance, and operations expenses.
Key Performance Indicators	Track-related: Track attendance per live race, Number of track employees; Number of races held daily; Ensure 25% of expenditures related to track safety enhancements in each fiscal quarter
Disproportionately Impacted Communities Affected	Yes

Project	County Fair Promotion
Funding Amount	\$2,300,000.00
Award Number	Multiple contracts were awarded
Project Expenditure Category	2.36 Aid to Other Impacted Industries
Timeline	7/1/2021 - 6/30/2022
Overview	As a result of the COVID-19 pandemic, the majority of Arizona's county fairs were unable to run in 2021. This has impacted counties and their ability to function effectively.
Major Activities	Disburse funding.
Goal	Disburse funding to 13 different county fairs in order to support their safe and effective operations in 2022.
Key Performance Indicators	Total number of attendees at the fair, Number of shows/events held on fairgrounds, Number of youth livestock participants, Number of payroll hours covered.
Disproportionately Impacted Communities Affected	Yes

Project	ABOR - Arizona Teachers Academy
Funding Amount	\$6,400,456.27
Award Number	ISA-ARPA-ABOR-070122-01
Project Expenditure Category	2.37 Economic Impact Assistance: Other
Timeline	7/1/2022 - 12/31/2023
Overview	This program funds scholarships for both traditional and non-traditional degree seeking participants in the Arizona Teachers Academy, and instructs higher education institutions to further develop ATA degree pathways for non-education degree seeking participants.
Major Activities	Allocate scholarships; accelerate program models for high demand teacher specializations including special education, science, technology, engineering and mathematics; Critical need areas including low income public schools, public schools location on Indian reservations, rural public schools, and public schools serving primarily

students with disabilities; individuals seeking baccalaureate coursework that results in professional certification; teachers who are currently teaching a dual enrollment course; students in non-education programs to complete one or more teacher preparation courses; Prioritization of scholarship awards for students of junior and senior standing.

Goal	Increase the State's rate of qualified k-12 public school teachers
Key Performance Indicators	Report the total enrollment number (both state and Agreement funded participants) for the ATA for each participating Arizona higher education institution. Report that details the efforts and progress made to date on streamlining the process to further develop ATA degree pathways for non-education degree seeking participants
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project **American Heart Association**

Funding Amount	\$386,064.43
Award Number	GR-ARPA-AHA-010122-01
Project Expenditure Category	2.37 Economic Impact Assistance: Other
Timeline	1/1/2022 - 12/31/2022

Overview Due to the COVID-19 pandemic, Arizona hospitals were required to shuffle around and repurpose staff in order to test, treat, and care for COVID-19 patients, especially those in critical care. Now, there is a need to fill the knowledge gap that has been created in regards to infant CPR-care due to the previous intense focus on COVID-19.

Major Activities AHA will partner with Newborn Intensive Care Units (NICUs), Federally Qualified Health Care Centers (FQHCs), and tribal leaders across Arizona providing Infant CPR Anytime Kits that include self-directed training and lifesaving skills for parents.

Goal To fill the knowledge gap created by COVID-19 and ensure that families are training in infant CPR and choking relief in order to ensure the safety of Arizona infants.

Key Performance Indicators Number of Arizona families that have been empowered with the skills of infant CPR and choking relief; Survey results of program impact and effectiveness completed by hospital personnel; Distribution of training solutions with demographic info (prioritization given to those serving those most in need including qualified census tracts and diverse communities).

Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Board of Regents on Behalf of Northern Arizona University (Wildfire Initiative)
Funding Amount	\$5,000,000.00
Award Number	ISA-ARPA-NAU-022223-01
Project Expenditure Category	2.37 Economic Impact Assistance: Other
Timeline	1/9/2023 - 12/31/2024
Overview	Reduced access to recruitment and training opportunities has caused workforce stagnation, and precautions aimed at reducing COVID-19 spread slowed the pace and scope of forest management efforts to protect at-risk communities and resources.
Major Activities	Launching of an on-line/hybrid undergraduate Fire and Forestry Certificate for professionals, exploring a new on- line/hybrid Applied Fire Science Degree, expansion of on-line Natural Resources Graduate Certificate into an on-line/hybrid Natural Resources master’s degree, and expansion of our current on campus Forestry B.S. program while maintaining our high- quality field-based instruction to assist in workforce development.
Goal	Increase workforce capacity related to wildfire risk reduction, management, recovery, and community outreach in response to pandemic-era workforce attrition.
Key Performance Indicators	Number of students enrolled; Number of degrees conferred; Number of students trained; Hours of continuing education credits completed ; Number of webinar attendees ; Number of field trips ; Number of workshops; Number of social media materials downloaded; Number of contacts between members of the public and community liaison; Percentage increase of AZ FireWise and Fire Adapted Communities
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Career Pathways
Funding Amount	\$2,000,000.00
Award Number	GR-ARPA-ACP-010122-01
Project Expenditure Category	2.37 Economic Impact Assistance: Other
Timeline	1/1/2022 - 12/31/2024
Overview	Arizona Career Pathways (ACP) provides training certification and additional support to prepare students for in-demand living-wage jobs ACP's program targets students who are at or below 200% of the poverty level preparing them to enter the job-market in the current and post COVID-19 economy.
Major Activities	Training of low-income persons in technical competencies in high demand fields, along with mentoring and training in workplace competencies. Includes: case management, counseling and educational support, motivational and financial coaching, peer

mentoring, tuition subsidy, financial support for books and materials, supplemental financial support services, job placement assistance, and continued post-graduation follow-up.

Goal	Train 450 low-income persons to enter in-demand fields and earn living wage jobs, benefiting the current pandemic economy. The program will also work to expand to more rural areas.
Key Performance Indicators	Number of participants enrolled this year; Number of students who have successfully graduated with certifications/degrees; Number of participants who will continue to the second year of training; Number of graduates who have become gainfully employed at a living wage in their career area; Average pay of graduates; Geographic breakdown of participants.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	All ACP students are at or below 200% of the federal poverty level, thus this program supports those in income brackets that were disproportionately impacted by COVID-19.

Project	Arizona Center for African American Resources, Inc. (AZCAAR)
Funding Amount	\$250,000.00
Award Number	GR-ARPA-AZCAAR-040122-01
Project Expenditure Category	2.37 Economic Impact Assistance: Other
Timeline	4/1/2022 - 6/30/2022
Overview	Arizona Center for African American Resources, Inc. (AZCAAR)
Major Activities	Conduct quarterly classes on understanding the impact of adverse childhood experiences and on culturally-relevant parenting, as well as expanding the community-based literacy program.
Goal	To increase the support and resources to mitigate the disproportionate impact of the COVID-19 pandemic on the African American community.
Key Performance Indicators	Increase number of certified trainers; Increase number of participating parents; Implement literacy for children of incarcerated parents
Use of Evidence	Adverse childhood experiences (ACE) disproportionately impact the African American community.
Disproportionately Impacted Communities Affected	There is vast evidence that shows the COVID-19 pandemic impacted the African-American community, resulting in the need for greater support and resources.
Research Link	https://www.ncbi.nlm.nih.gov/pmc/articles/PMC7762908/ ; https://pubmed.ncbi.nlm.nih.gov/33734798/

Project	Arizona Criminal Justice Commission: Crime Victim Assistance I
Funding Amount	\$1,200,000.00
Award Number	ISA-ACJC-ARPA-070121-01
Project Expenditure Category	2.37 Economic Impact Assistance: Other
Timeline	1/1/2022 - 12/31/2022
Overview	The need for victim assistance has risen during the pandemic and currently allocated resources are not currently sufficient to meet the needs.
Major Activities	Provide compensation and assistance to crime victims, consistent with the rules of the State Victim Compensation and Assistance Fund.
Goal	This additional funding will work to better address the needs of those affected by crime in the state of Arizona.
Key Performance Indicators	Amount of funds that are allocated to evidence-based intervention; Demographics on who the funds have served, including geographic location and whether recipients are at/below Federal Poverty Line.

Project	Arizona Criminal Justice Commission: Crime Victim Assistance II
Funding Amount	\$10,000,000.00
Award Number	ISA-ARPA-ACJC-010123-01
Project Expenditure Category	2.37 Economic Impact Assistance: Other
Timeline	7/1/2022 - 12/31/2024
Overview	The victim compensation program is the payer of last resort, which means that all other collateral sources of economic recovery must be exhausted before any compensation benefit can be paid. If a claimant has accessed all available collateral sources and is still left with eligible losses related to the crime, then the compensation program should cover the remaining expense. This means the claim for which the program has paid an expense, does not have other means to cover out of pocket expenses related to victimization.
Major Activities	Funds will be used for victim compensation benefits allowable under the Arizona crime victim compensation program rules of the Arizona Administrative Code A.A.C. § R10-4-101 through A.A.C. § R10-4-111, for out of pocket expenses resulting from a crime, which include: Medical/Dental Expenses, Mental Health Expenses, Funeral Expenses, Work Loss/Loss of Support, Crime Scene Cleanup, and Transportation. Funds will also be used to provide awards for public agencies, tribal agencies, and private non-profit organizations to provide victim assistance services or services addressing victimization in the State of Arizona through the Crime Victim Assistance program. Services may include crisis intervention, emergency services such as temporary shelter and emergency financial assistance, support services and assistance, court related services, notification services, training of staff or volunteers, and producing materials to describe services available.

Goal	Provide financial assistance to victims of crime and strengthen Arizona services to better support crime victims.
Key Performance Indicators	Number of people for whom an application was made; number of victims whose victimization is the basis for the application; victim demographics; number of new applications received during a reporting period; number of applications approved during the reporting period; reason(s) for denial or close status applicable for the reporting period; benefit expense types paid by types of crime; crime type information; number of services provided, etc.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project **City of Phoenix: Covid-19 Mitigation**

Funding Amount	\$3,000,000.00
Award Number	IGA-ARPA-PHX-010123-01
Project Expenditure Category	2.37 Economic Impact Assistance: Other
Timeline	1/1/2023 - 12/31/2024
Overview	These funds are intended to be used by the City to mitigate the negative impacts of the COVID-19 pandemic.
Major Activities	These funds are intended to be used by the City to mitigate the negative impacts of the COVID-19 pandemic.
Goal	These funds are intended to be used by the City to mitigate the negative impacts of the COVID-19 pandemic.
Key Performance Indicators	City's mitigation of the negative impacts of the COVID-19 pandemic.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project **EMS Staffing Solutions, LLC**

Funding Amount	\$250,000.00
Award Number	GR-ARPA-102022-17
Project Expenditure Category	2.37 Economic Impact Assistance: Other
Timeline	1/1/2022 - 9/30/2024
Overview	EMS Workforce Center (EMS) faced negative consequences due to COVID-19 and supports a disproportionately impacted population in need of Behavioral Health support.
Major Activities	Provide therapy, housing and employment specialists, case managers, and peer specialists to individuals seeking assistance.

Goal	Increase mental health and substance abuse services for homeless and at-risk veterans, minorities, and individuals reintegrating into the community post-incarceration and increasing stabilization of individuals through employment, education, and housing retention within six months of program enrollment.
Key Performance Indicators	Number of persons served each quarter; Demographics of persons served each quarter; Percent of persons served who report increased mental health stability upon discharge each quarter; Number of case management encounters each quarter as specified in Attachment A under Goal 2.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project **Equality Health: Blue Zones Project**

Funding Amount	\$500,000.00
Award Number	GR-ARPA-EHF-010122-01
Project Expenditure Category	2.37 Economic Impact Assistance: Other
Timeline	1/1/2022 - 6/30/2022

Overview Arizona’s underserved communities have been disproportionately impacted by COVID-19. So, Equality Health seeks to address this by creating their Blue Zones Project, an initiative that seeks to establish certain policies and practices that promote healthy living and reduced morbidity and mortality rates.

Major Activities Preplanning, Focus groups and one-on-one meetings and group events, value presentation, policy assessment, innovation engagement, photography, media outreach, Blue Zones Impact Analysis.

Goal To assess multiple zip codes and provide a “Readiness Evaluations” report in order to articulate the feasibility of a Blue Zones Project community in South Phoenix in order to improve population health and economic vitality.

Key Performance Indicators Establishment of local steering committee (10-15 members) reflecting the racial and ethnic diversity of the communities to be served in South Phoenix; Total number of people that participate in surveys, neighborhood presentations, neighborhood tours, and community events; Total number of people that participate in community activation activities and stakeholder interviews; Provide assessment and readiness report, including key findings and recommendations relative to the social of determinants of health with a focus on economic and racial equity; Provide transformation plan, including Value Brief articulating the feasibility of Blue Zones Community Transformation; Delivery proposal and readout presentation to steering committee and community stakeholders.

Use of Evidence Studies have shown that 80% of how long the average person lives is dictated by their lifestyle. So, the Blue Zones Project Communities have worked to shape these environments and have been able to increase life expectancy, reduce obesity, and make the healthy choice the easy choice for millions of Americans.

Disproportionately Impacted Communities Affected Yes

Research Link <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC6125071/>

Project **Lutheran Social Services of the Southwest**

Funding Amount \$250,000.00

Award Number GR-ARPA-LSSSW-040122-01

Project Expenditure Category 2.37 Economic Impact Assistance: Other

Timeline 4/1/2022 - 6/30/2023

Overview The Lutheran Social Services of the Southwest serves Arizona communities who have been disproportionately impacted by the COVID-19 pandemic and works to ensure their economic independence.

Major Activities Training and support to families, increasing their protective factors, family coaching and case management for program participants, creation of a basic needs fund where staff can refer families to case managers that can distribute emergency funding to families on an as-needed basis.

Goal COVID-19 hurt all communities, but not all communities equally. In response to increased need in these communities that were hurt significantly, LSSW will work to increase support available to these families, from training and coaching to additional support as they enter the workforce.

Key Performance Indicators Number of families that have received training, coaching and assistance; Percent of participants that will demonstrate an increase in knowledge and skills; Percent of participants that will demonstrate an increase in protective factors; Percent of households served will be low-income.

Use of Evidence In Arizona, 15% of children live in high poverty areas compared with the national average of 9%, and in 2019, 9% of Arizona children are without health insurance compared with the national average of 6%. In addition, the report shows the COVID-19 pandemic could erase nearly a decade of progress in economic equality. Thus, LSSW is working to ensure these families disproportionately impacted receive the resources they need to.

Disproportionately Impacted Communities Affected Thus, LSSW is working to ensure these families disproportionately impacted receive the resources they need to.

Research Link <https://azchildren.org/news-and-events/arizona-families-with-children-continue-to-struggle-during-the-pandemic/>

Project	Money Management International, Inc,
Funding Amount	\$500,000.00
Award Number	GR-ARPA-MMI-110121-01
Project Expenditure Category	2.37 Economic Impact Assistance: Other
Timeline	11/1/2021 - 6/30/2023
Overview	Financial difficulties by lower-income households have been exacerbated by the pandemic, and Money Management International will assist these families by providing targeted financial recovery assistance.
Major Activities	Financial recovery and literary services;
Goal	Map out individualized plans to financial recovery and literacy, utilizing 1:1 Sessions, virtual training sessions, and coaching on topics from debt management to student loan repayment counseling. Services will also be offered in both English and Spanish.
Key Performance Indicators	Number of clients served; Demographic and financial reporting, in aggregate, on clients served, to include % LMI status, race and ethnicity breakdown, household budget, debt levels and credit scores; Number of clients financially impacted by COVID-19; Number of clients who work with their counselors to create a priority budget; Number of clients who consent to a credit report review; Type of session (housing, debt and budget, student loan, etc.)
Use of Evidence	According to a 2020 survey by the Pew Research Center, 46% of lower-income adults have reported challenges paying their bills since the onset of the COVID-19 pandemic, with 32% reporting difficulty with their rent or mortgage. Lower-income individuals also reported using money from savings accounts (44%) and borrowing from family or friends (35%) to make ends meet during the pandemic. And, the path to economic recovery for these individuals, begins with smart money management.
Disproportionately Impacted Communities Affected	MMI will specifically target low-income, disadvantaged, or otherwise vulnerable households in these economic recovery literacy programs.
Research Link	https://www.pewresearch.org/social-trends/2020/09/24/economic-fallo-ut-from-covid-19-continues-to-hit-lower-income-americans-the-hardest

Project	RIP Medical Debt: Medical Debt Elimination
Funding Amount	\$20,000,000.00
Award Number	CTR069205
Project Expenditure Category	2.37 Negative Economic Impacts - Economic Impact Assistance: Other
Timeline	3/1/2024 - 12/31/2026
Overview	The Office of the Governor of the State of Arizona (the “Governor’s Office”) will partner with RIP Medical Debt to purchase and retire the medical debt of State of Arizona residents who are unable to cover their outstanding medical bills because they are experiencing financial

hardship. The initial \$20 million Program shall retire an estimated \$1.5 billion or more in medical debt, because medical debt can be acquired for pennies on the dollar.

Major Activities	Identify recipients who meet Program Eligibility Criteria; Acquire qualified medical debt; Collect metrics; communicate on behalf of the Governor’s Office with eligible Program recipients whose debt is retired; and Report on programmatic success and milestones
Goal	Retire an estimated \$1.5 billion or more in medical debt for residents of the State of Arizona that have incomes up to 400% of FPG or have medical debt that will be canceled under this Program that equals 5% or more of their estimated household annual income.
Key Performance Indicators	Develop and Submit Brief Program Administration Plan; Develop and Implement Plan to Recruit Medical Providers; Acquire and Cancel \$1.5 Billion in Medical Debt
Use of Evidence	
Disproportionately Impacted Communities Affected	Individuals with incomes up to 400% of FPG

Project Summit Wellness Foundation

Funding Amount	\$350,000.00
Award Number	GR-ARPA-SWF-020122-01
Project Expenditure Category	2.37 Economic Impact Assistance: Other
Timeline	2/1/2022 - 8/31/2023
Overview	The COVID-19 pandemic has compounded Arizona’s mental behavioral and cognitive health needs, contributing to an increasing caregiver turnover rate. The Summit Wellness Foundation addresses these needs by investing in technology upgrades which will provide training person-centered care and automation to assist caregivers.
Major Activities	Administer caregiver technology improvements, monitor caregiver turnover and analyze retention rates, report on caregiver effectiveness with online training.
Goal	To fund technology companies that are using technology (i.e. mobile and/or web-based applications) to deliver person-centered care approaches, automate caregiver functions, and training with the intention to automate steps and/or roles to assist long-term care communities whose needs are rampant due to COVID-19.
Key Performance Indicators	Number of impacted residents with mental health and cognitive impairment deficits; Number of caregivers impacted; Improvement in caregiver engagement from baseline; Change in caregiver turnover/retention rates; Caregiver effectiveness of online training; Results of person-centered approaches with frequency of behavior as measured by the Behavior Activity Report.
Use of Evidence	Yes
Disproportionately Impacted Communities Affected	Yes

Project**Unite USA****Funding Amount**

\$4,720,000.00

Award Number

GR-ARPA-102022-18

Project Expenditure Category

2.37 Economic Impact Assistance: Other

Timeline

1/1/2022 - 9/30/2024

Overview

The project will allow government agencies to proactively identify and outreach to the most vulnerable populations in Arizona and those that were most affected by COVID-19. This effort will focus on the State's large veteran population and will connect those in need to wrap-around services to improve health and wellbeing.

Major Activities

The grant initiative provides access to (i) the Unite Us Platform for certain government agencies and programs within agencies that do not have access to the Unite Us Platform through CommunityCares, including Arizona Department of Veterans' Services, (ii) data analytics tools that facilitate identifying veterans with social, environmental, and economic needs so that participating organizations can tailor their programs to meet the assessed needs of veterans, conduct proactive outreach through the most relevant channels, and refer veterans to relevant wraparound services; and (iii) Unite Us Social Care Coordination, which enables Unite Us Platform users within government agencies serving veterans to send referrals to Unite Us' Care Coordination team to route veterans' referrals to a community-based organization that can meet the veterans' needs. These additional Unite Us offerings are not in scope through CommunityCares.

Goal

Streamlined and efficient connection of veterans to services; inform program measurement, evaluation, and strategic investment; integrate social care into care plans and workflows.

Key Performance Indicators

Number of programs across Arizona serving veterans; the percent of accepted referred cases; the percent of closed cases with a resolved outcome.

Use of Evidence

Yes

Disproportionately Impacted Communities Affected

Yes

Expenditure Category 3: Negative Economic Impact Public Sector Capacity

Project	Vernon Fire District
Funding Amount	\$350,000.00
Award Number	GR-ARPA-VFD-020122-01
Project Expenditure Category	3.1 Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
Timeline	2/1/2022 - 6/30/2024
Overview	This Agreement provides funding to support Vernon Fire District in their efforts to meet the increased public need from the COVID-19 pandemic.
Major Activities	First responder services, emergency fire and medical services, as well as public education services for the community, including CPR and First Aid training, and elementary children fire safety.
Goal	Due to COVID-19, there has been an increase in the number of calls to the station, from domestic violence to overdoses and COVID-related deaths. In order to better respond and increase the safety and well-being of staff and citizens, additional staff is necessary.
Key Performance Indicators	Increase to 3 firefighters on duty to augment operations and capacity; Number of responses to calls; Percent of time to meet the OSHA 29 CFR 1910.134(G) standards; Improve daily staffing and employee's retention
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Board of Regents - University Support
Funding Amount	\$15,000,000.00
Award Number	ISA-ARPA-ABOR-050123-01-P1
Project Expenditure Category	3.4 Public Sector Capacity: Effective Service Delivery
Timeline	5/1/2023 - 12/31/2024
Overview	Provide funds to: Arizona State University, University of Arizona, Northern Arizona University
Major Activities	Gave 8M to ASU for Student enrollment and grants to help with student support. \$5M went to UofA for Payroll Costs as outlined in final rule. \$2M went to NAU for institutional support.
Goal	To fund the universities to help offset the loss of enrollment and employment due to Covid-19.

Project	Arizona Department of Administration: Rural 911
Funding Amount	\$10,000,000.00

Award Number	ISA-ARPA-ADOA-031723-01
Project Expenditure Category	3.4 Public Sector Capacity: Effective Service Delivery
Timeline	4/1/2022 - 6/30/2025
Overview	COVID-19 has taken its toll on many workforces, and had a particularly strong effect on public safety and emergency response personnel. These funds seek to update Arizona's antiquated, statewide system.
Major Activities	Support the implementation of the Next Generation 9-1-1- Project.
Goal	To migrate Arizona to the Next Generation 9-1-1- platform to meet national industry standards and better coordinate with rural communities.
Key Performance Indicators	Percent of 911 outages by rural county pre-upgrade, percent of 911 outages by rural county post-upgrade, percent of successful implementation and completion of project by phase; Number of PSAP's that are connected to the new upgrade.
Disproportionately Impacted Communities Affected	This funding will directly support those living in rural communities, communities that were disproportionately impacted by the pandemic, specifically as it relates to response time and public safety measures.

Project	Arizona Department of Economic Security: 2-1-1 Program
Funding Amount	\$12,500,000.00
Award Number	ISA-ARPA-DES-020823-01
Project Expenditure Category	3.4 Public Sector Capacity: Effective Service Delivery
Timeline	7/1/2022 - 6/30/2023
Overview	2-1-1 is the easy to remember three-digit dialing number designated in 2000 by the Federal Communications Commission (FCC) for 24/7 access to information and referrals for health and human services. Amid the COVID-19 pandemic, State funding for the 2-1-1 program in Arizona was unstable, thus the program is in need of further support from the Arizona Department of Economic Security.
Major Activities	Administer the State's 2-1-1 Program.
Goal	Ensure every citizen of Arizona has access to the crisis mobile team and dispatch services.
Key Performance Indicators	Number of calls received; Number of call referrals
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Department of Economic Security: Unemployment Insurance (UI) Replacement System
Funding Amount	\$43,100,000.00
Award Number	ISA-ARPA-DES-070122-02
Project Expenditure Category	3.4 Public Sector Capacity: Effective Service Delivery

Timeline	7/1/2023 - 6/30/2025
Overview	The COVID-19 pandemic resulted in an unprecedented number of Arizonans without a job and seeking unemployment insurance programs, creating a burden for the aged and difficult-to-adapt current UI benefit system in the State.
Major Activities	Create an updated software system and implement the system statewide.
Goal	Support the Modernization of the DES Arizona's Workforce Systems: Unemployment Insurance (UI) Benefits System.
Key Performance Indicators	Unemployment Insurance Benefits System Project milestone completion.
Disproportionately Impacted Communities Affected	Yes

Project	Industrial Commission of Arizona: Arizona Fire Districts
Funding Amount	\$20,000,000.00
Award Number	ISA-ARPA-ICA-031523-01
Project Expenditure Category	3.4 Public Sector Capacity: Effective Service Delivery
Timeline	1/1/2023 - 6/30/2025
Overview	Administer a reimbursement-based grant program open to all eligible Arizona Fire Districts to help defray the expenses incurred in responding to and recovering from the COVID-19 pandemic.
Major Activities	Arizona Fire Districts may seek reimbursement for eligible expenses incurred due to COVID-19

Project	Office of the Arizona Attorney General: Legal Services
Funding Amount	\$5,000,000.00
Award Number	ISA-ARPA-AG-052623-01
Project Expenditure Category	3.4 Public Sector Capacity: Effective Service Delivery
Timeline	5/26/2023 - 12/31/2024
Overview	These funds are intended to be used for legal services, as needed, in the State's response to the COVID-19 public health emergency.
Major Activities	Personnel funded by this project will investigate, mediate, and litigate complaints alleging violations of Arizona Civil Rights Act and seek to reduce discriminatory conduct through education, outreach, conflict resolution services, and mediation training programs.
Goal	To protect all Arizonans' Civil Rights.
Key Performance Indicators	Civil Right intakes; Civil Right cases closed
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Administrative Office of the Courts: Administrative Courts Technology
Funding Amount	\$2,000,000.00
Award Number	ISA-AOC-ARPA-070121-01
Project Expenditure Category	3.5 Public Sector Capacity: Administrative Needs
Timeline	7/1/2021 - 6/30/2024
Overview	During the COVID-19 public health emergency, case backlogs developed creating an increasingly dangerous environment in our justice system. Additional resources are necessary to eliminate this backlog.
Major Activities	Utilize the funding provided to: Purchase licenses for teleconferencing solutions for virtual hearings and remote work/collaboration; Expand broadband capacity and cybersecurity to handle the continued virtual hearings and remote work throughout Arizona Courts that has become necessary during the public health emergency; Hire part-time judicial officers and support staff to assist with processing the estimated backlog of criminal and civil cases created by the public health emergency.
Goal	To utilize hybrid and remote digital technologies to continue operations and recover from the negative impacts of COVID-19 and process backlogged cases expeditiously.
Key Performance Indicators	Number of employees hired; Number of cases from backlog completed using funding from this Agreement
Disproportionately Impacted Communities Affected	Yes

Project	Arizona Department of Economic Security: Unemployment Insurance (UI) and Quality Assurance (QA) Fraud Investigators
Funding Amount	\$6,000,000.00
Award Number	ISA-ARPA-DES-070122-01
Project Expenditure Category	3.5 Public Sector Capacity: Administrative Needs
Timeline	7/1/2021 - 6/30/2025
Overview	The Department needs to properly address potential overpayments, fraud, and appeals that have occurred as a result of the surge in claims due to the COVID-19 pandemic.
Major Activities	Evaluating all referrals for potentially fraudulent activities, gathering evidence and initiating the process into criminal or civil prosecution if necessary; Also increasing accuracy and reviewing outcomes and processes in order to ensure accurate services.
Goal	To ensure that DES is providing the best service possible to UI claimants while adhering to state and federal rules and reducing fraud in the State.

Key Performance Indicators Number of staff hired with this funding; Vacancy rates for Fraud Investigators/QAIA; Number of investigations closed

Disproportionately Impacted Communities Affected Yes

Project **Arizona Department of Health Services: Administrative Needs**

Funding Amount \$5,834,284.00

Award Number ISA-ARPA-DHS-010323-01

Project Expenditure Category 3.5 Public Sector Capacity: Administrative Needs

Timeline 7/1/2021 - 6/30/2024

Overview The Department of Health Services received an increase in federal funds as a result of the COVID-19 pandemic, thus there is a need to increase administrative solutions for the State.

Major Activities Implementation of an enterprise financial reporting solution that allows for improved financial expenditure and budgetary reporting for all funding sources.

Goal Implement an enterprise tool to improve internal operations and improve operational services the department provides to external partners.

Key Performance Indicators Successful implementation of the solution; Staff trained on new tool

Disproportionately Impacted Communities Affected Yes

Expenditure Category 4: Premium Pay

Project	State Agencies Essential Workers Premium Pay
Funding Amount	\$93,032,977.81
Award Number	Multiple contracts were awarded
Project Expenditure Category	4.1 Public Sector Employees
Timeline	7/1/2021 - 6/30/2022
Overview	To provide premium pay to essential workers exceptionally impacted by the COVID-19 pandemic at state agencies.
Major Activities	Distribute premium pay funds
Goal	To ensure functional essential services by retaining workers with premium pay amid the COVID-19 pandemic.
Key Performance Indicators	Number of employees to receive premium pay, employee retention rates, employee turnover rates

Project	External Essential Workers Premium Pay: CoreCivic Red Rock, GEO Services, Arizona State Prison Marana
Funding Amount	\$5,318,356.77
Award Number	Multiple contracts were awarded
Project Expenditure Category	4.2 Private Sector: Grants to other employers
Timeline	1/1/2022 - 6/30/2022
Overview	Premium payments made to essential eligible workers in private prisons that have regular in-person interactions to ensure uninterrupted services and help improve retention in areas hard hit by the health emergency
Major Activities	Distribute premium pay funds
Goal	To ensure functional essential services by retaining workers with premium pay amid the COVID-19 pandemic.
Key Performance Indicators	Number of employees to receive premium pay, employee retention rates, employee turnover rates

Expenditure Category 5: Infrastructure

Project	Arizona Department of Administration: Parks Wastewater
Funding Amount	\$102,838,417.00
Award Number	ISA-ADOA-ARPA-070121-01
Project Expenditure Category	5.5 Clean Water: Other sewer infrastructure
Timeline	9/21/2021 - 12/31/2025
Overview	As the COVID-19 pandemic impacted families, the utilization of outdoor recreational spaces has been significantly impacted. Due to the momentous increase in visitation, there has been a strain on the existing wastewater system and broadband infrastructure of individual parks.
Major Activities	Wastewater capital infrastructure project, planning and execution of further capital infrastructure projects.
Goal	To rehabilitate, renovate, and expand wastewater treatment at select parks and to improve and expand infrastructure and ensure clean water at select parks in order to keep up with the surge of visitation due to COVID-19.
Key Performance Indicators	Projected/actual construction start date; Projected/actual initiation of operations date; National Pollutant Discharge Elimination System; Public Water System ID Number

Project	Arizona Department of Water Resources: Drought Resilience
Funding Amount	\$45,000,000.00
Award Number	ISA-ARPA-ADWR-123022-01
Project Expenditure Category	5.8 Clean Water: Water Conservation
Timeline	1/1/2023 - 1/1/2026
Overview	A focus on improving drought resilience across the State took place amid the COVID-19 pandemic as so many citizens were stuck indoors.
Major Activities	Construct more efficient groundwater infrastructure to maximize use of available water suppliers.
Goal	Improve drought resilience for irrigation districts in Pinal County, conserve groundwater for municipal users, and heal to improve water quality for tribal members.
Key Performance Indicators	Volume of irrigation district water going through canal; percentage of irrigation water going through canal

Project	Arizona Department of Water Resources: Irrigation District Grant Program
Funding Amount	\$20,000,000.00
Award Number	ISA-WR-ARPA-070121-01
Project Expenditure Category	5.8 Clean Water: Water Conservation
Timeline	7/1/2021 - 6/30/2026
Overview	Help alleviate economic hardship as a result of COVID-19 and ensure Arizona remains active in Arizona’s Drought Contingency Plan (DCP).
Major Activities	Manage a subgrant program for qualifying irrigation districts.
Goal	Provide water infrastructure that facilitates continued access to water by members of the agricultural community and are a key element of Arizona’s participation in the Drought Contingency Plan for the Colorado River Basin.
Key Performance Indicators	Subrecipient reports, including: Funds Awarded/Expended; Number of projects completed; Annual amount of groundwater to be generated; Projected/actual construction start date (month/year); Projected/actual initiation of operations date (month/year); National Pollutant Discharge Elimination System (NPDES) Permit Number (if applicable; for projects aligned with the Clean Water State Revolving Fund); Public Water System (PWS) ID number (if applicable; for projects aligned with the Drinking Water State Revolving Fund)

Project	Arizona Department of Water Resources: Water Deliveries Forbearance
Funding Amount	\$30,000,000.00
Award Number	ISA-WR-ARPA-100121-02
Project Expenditure Category	5.8 Clean Water: Water Conservation
Timeline	10/1/2021 - 12/31/2024
Overview	The Department of Water Resources is looking to facilitate the forbearance of water deliveries to reduce the risk of reductions in the state’s Colorado River and Lake Mead supplies.
Major Activities	Enter into agreements with various entities in order to pay them to forgo their delivery of a specified volume of Colorado River water that they are entitled to.
Goal	By paying individuals to forego their delivery of expected water from the Colorado River, the goal is to reduce the risk of reductions in Arizona’s Colorado River supplies by reducing the risk of lake elevations dropping to critical levels, something that has become even more important due to COVID-19.
Key Performance Indicators	Number of Acre Feet of water kept in Lake Mead; Projected/actual construction start date (month/year); Projected/actual initiation of operations date (month/year); Public Water System (PWS) ID number (if applicable; for projects aligned with the Drinking Water State Revolving Fund)

Project	Arizona State University: Water Technology Incubator
Funding Amount	\$40,000,000.00
Award Number	ISA-ARPA-ASU-102022-40
Project Expenditure Category	5.8 Clean Water: Water Conservation
Timeline	1/1/2023 - 12/31/2026
Overview	This funding will establish the "Arizona Water Innovation Initiative," which is designed to provide immediate, actionable, and evidence-based solutions to the state's pressing water challenges and further mitigate the negative economic impacts of the COVID-19 public health emergency. The Arizona Water Innovation Initiative will establish the "Global Center for Water Technology" (the Center) to be the global leader in water technology, conservation, and innovation. The Arizona Water Innovation Initiative will also establish an "Advanced Water Observatory and Decision Support" center to revolutionize water measurement, modeling, and prediction and provide data necessary to identify critical risks, vulnerabilities, and capabilities.
Major Activities	The Global Center for Water Technology will advance a full range of solutions for water augmentation, conservation, and decentralized water treatment, across agricultural, municipal, and industrial sectors throughout the state. The Center will also support applied research programs, development, technology transfer, inventions, patents, and startups to support economic growth, development, and water security. The Advanced Water Observatory and Decision Support center will aid policy makers and managers critical, relevant, and timely information necessary to clarify decision alternatives that directly benefit Arizona citizens, private industries, and public sector agencies at the local and state level.
Goal	To strengthen water resilience, while enhancing economic competitiveness, supporting high-value job creation, and recruiting and retaining leading industries
Key Performance Indicators	Strategic plan completed, partner engagement events conducted; number of R&D personnel recruited and employed; number of State of Arizona agencies engaged, number of Arizona industry partners engaged, number of Global Center for Water Technology Testbeds launched, number of Advanced Water Observatory & Decision Support products developed, number of patents developed, number of spin-off companies created, number of new companies attracted to Arizona, number of high-wage jobs stimulated, number of learners completing workforce development programs, and return on state investment

Project	UA/Yuma County
Funding Amount	\$6,000,000.00
Award Number	GR-ARPA-YUMA-123022-01
Project Expenditure Category	5.8 Clean Water: Water Conservation
Timeline	1/1/2022 - 4/12/2024
Overview	This infrastructure project promotes AgTech with agricultural producers which supports agricultural productivity, and essential water resource management. Agriculture has evolved in the past several years and its growing dependence on AgTech requires the use of broadband to keep farmers informed with real-time statistics. The AgTech allows for new automation and data collection processes which improve irrigation decision making and actions.
Major Activities	Approximately 180,000+ acres of farmable land and more than 470 farms will have direct capabilities to promote water conservation through precision farming efforts requiring fiber infrastructure connectivity.
Goal	Research of real-time water accounting equates to an estimated water savings of 30,000 acre-feet within a single growing season.

Project	University of Arizona: On-Farm Irrigation Efficiency
Funding Amount	\$29,753,792.00
Award Number	ISA-ARPA-UOA-070122-02
Project Expenditure Category	5.8 Clean Water: Water Conservation
Timeline	7/1/2022 - 6/30/2026
Overview	The purpose of the program is to educate the agricultural community about water-saving crops and systems and provide incentives to scientifically and dramatically reduce water usage for Arizona’s agricultural producers, who were impacted by the COVID-19 pandemic.
Major Activities	Demonstration projects that show different water systems used for agriculture, including center pivot, surface drip, and subsurface gravity drip; provide incentives.
Goal	Increase state water efficiency and assist agricultural producers to adopt water-saving systems and crops.
Key Performance Indicators	Number of enrolled participants; Participant data by region; Number of applicants received ; Number of applicants approved ; Number of applicants denied; Number of reimbursements to approved participants; Total amount disbursed; Projects completed by system type (drip, pivot; Number of acres improved ; Amount of water saved

Project	Water Infrastructure Finance Authority of Arizona
Funding Amount	\$200,000,000.00
Award Number	ISA-ARPA-WIFA-070122-01
Project Expenditure Category	5.8 Clean Water: Water Conservation
Timeline	1/1/2022 - 6/30/2024
Overview	As required by State Senate Bill 1740, this agreement will create the Water Conservation Grant Fund.
Major Activities	Administer the Water Conservation Grant Fund.
Goal	Assist in water conservancy efforts across the State, a need that was highlighted by various impacts of the COVID-19 pandemic.
Key Performance Indicators	Estimated/Expected Acre-Feet of water use saved per year, number of grants awarded, number of local governments or other government entities participating in the grant program

Project	Arizona Department of Forestry and Fire Management: Lower Gila River Vegetation Management Project
Funding Amount	\$10,000,000.00
Award Number	ISA-ARPA-DFFM-070122-01
Project Expenditure Category	5.9 Clean Water: Nonpoint Source
Timeline	7/1/2023 - 6/30/2025
Overview	These funds allow for the removal of an invasive species, Tamarisk 'salt cedar', along the Lower Gila River. The removal of Tamarisk, between the western boundary of Avondale and the bridge at Highway 85, will reduce the risk of flooding/wildfire in Maricopa County and secure a cleanwater nonpoint source for the State.
Major Activities	Conduct habitat enhancement and restoration activities along the Lower Gila River in Maricopa County.
Goal	To clean 2,000 acres for habitat enhancement and restoration activities.
Key Performance Indicators	Number of acres of tamarisk treated, number of acres of revegetation with native species, number of native trees and shrubs planted
Disproportionately Impacted Communities Affected	Communities of Goodyear, Buckeye, Palo Verde and Arlington

Project	Arizona Department of Environmental Quality (ADEQ): Tucson Area Remediation Project (TARP)
Funding Amount	\$1,667,009.50
Award Number	ISA-ADEQ-ARPA-061721-01
Project Expenditure Category	5.10 Drinking water: Treatment
Timeline	7/1/2021 - 6/30/2022

Overview	ADEQ is supporting the City of Tucson to build a temporary pipeline and continue operations at the Tucson Area Remediation Project treatment plant to address PFAS groundwater contamination issues.
Major Activities	Protect drinking water for citizens in Tucson and mitigate related coronavirus concerns within the community by ensuring clean drinking water readily available.
Goal	ADEQ will provide support to implement an agreement with the City of Tucson to return the TARP treatment plant to service by enabling treated water to be discharged to the Santa Cruz, which will prevent loss of plume capture for all contaminants.
Key Performance Indicators	Percentage of construction complete; Projected TARP discharge in gallons per day after construction

Project **Arizona Department of Environmental Quality (ADEQ): Tucson Area Remediation Project (TARP) Phase 2**

Funding Amount	\$25,000,000.00
Award Number	ISA-ARPA-ADEQ-102022-64
Project Expenditure Category	5.10 Drinking Water: Treatment
Timeline	1/1/2023 - 12/31/2026
Overview	Increasing and high per and poly-fluoroalkyl substances in the groundwater near Tucson Airport are creating unreasonable costs and risks, which this funding seeks to mitigate.
Major Activities	Administer the addition of per and polyfluoroalkyl substances (PFAS) treatment to the TARP.
Goal	The community within the footprint of the highest PFAS levels in groundwater is a mix of neighborhoods that are categorized as disadvantaged, and therefore disproportionately impacted by the pandemic, thus these funds would ensure safe drinking water to these communities.
Key Performance Indicators	Percent of project completion; Performance to schedule; Performance to budget; Percent mass removal; Final treated water concentrations in accordance to US EPA levels

Project **Arizona Department of Administration: Chandler Water Main**

Funding Amount	\$7,999,999.64
Award Number	ISA-ADOA-ARPA-070121-02
Project Expenditure Category	5.13 Drinking water: Source
Timeline	7/31/2021 - 6/30/2022
Overview	To provide additional support to the City of Chandler for the Loop 202/Price Road Water Main Project.
Major Activities	Complete construction for the Water Main Project; mitigate the spread of COVID-19 by ensuring clean drinking water to homes, businesses, and hospitals.

Goal The City of Chandler has experienced many hardships due to COVID-19, and this funding will be able to restore the compromised Chandler Water Main Pipe near the Loop 202/Price Road Interchange which is critical infrastructure to improve the public health of the City.

Key Performance Indicators Projected/actual construction start date (month/year); Projected/actual initiation of operations date (month/year); National Pollutant Discharge Elimination System (NPDES) Permit Number (if applicable; for projects aligned with the Clean Water State Revolving Fund); Public Water System (PWS) ID number (if applicable; for projects aligned with the Drinking Water State Revolving Fund).

Project **Local First Arizona Foundation: Rural Renewable Drinking Water Program**

Funding Amount \$9,500,000.00

Award Number GR-ARPA-102022-28

Project Expenditure Category 5.15 Drinking water: Other water infrastructure

Timeline 11/1/2022 - 12/31/2026

Overview Equip homes, schools, and community centers with renewable drinking water supply.

Major Activities Fund the Rural Renewable Drinking Water Program to equip homes, schools, and community centers in rural and remote underserved and water-stressed areas of Arizona.

Goal Utilize ARPA funding to create the Rural Renewable Drinking Water Program.

Key Performance Indicators National Pollutant Discharge Elimination System (NPDES) Permit Number (if applicable - for projects aligned with the Clean Water State Revolving Fund); H. Public Water System (PWS) ID number (if applicable - for projects aligned with the Drinking Water State Revolving Fund); Median Household Income of service area; Lowest Quintile Income of the service area

Project **Pinal County**

Funding Amount \$15,000,000.00

Award Number IGA-ARPA-Pinal-010124-01

Project Expenditure Category 5.18 Water and Sewer: Other

Timeline 1/1/2024 - 9/30/2026

Overview Arizona Water Company has created a project plan designed to address the immediate critical needs for infrastructure improvements within the defined project area. AWC will use the requested funds to expand existing water systems, and add new water systems

Major Activities Construct over 12,000 linear feet of water mains; drill, case, and equip one new well; expand existing arsenic removal facilities 542 gpm; re-equip the existing well to improve production to 1,059 gpm; expand existing arsenic removal facilities to 1,059 gpm.

Goal Pinal County, in partnership with the City of Casa Grande, and Arizona Water, seek funding to address critical water infrastructure needs in the southwestern portion of Casa Grande, Arizona.

Key Performance Indicators Provide improved water service to over 4,400 customers; Provide additional water production capacity of over 1,000 gallons per minute; Increase efficiencies in water usage; Expand water access to more users; Increase overall capacity to treat water and protect the environment; Projected/actual construction start date; Projected/actual initiation of operations date; Location Type; Location Details; National Pollutant Discharge Elimination System (NPDES) Permit Number; Public Water System (PWS) ID Number; Median Household Income of service area; Lowest Quintile Income of the service area

Project **The City of Douglas**

Funding Amount \$8,900,000.00

Award Number GR-ARPA-102022-50

Project Expenditure Category 5.18 Water and Sewer: Other

Timeline 1/1/2023 - 12/31/2025

Overview This project consists of water/sewer and broadband conduit design and construction of water and sewer facilities to serve the new Douglas Commercial port of entry (POE) and surrounding development.

Major Activities Complete water and sewer construction on the port of entry.

Goal COVID-19 partially shut down the border in the City, costing \$76,000 less revenue per month, the new commercial POE and expansion will allow a response to the effects of the pandemic by providing two secure ports to allow safe entry of trade between the US and Mexico.

Key Performance Indicators Number of new jobs created; Number of new entities connected to the water and sewer; NPDES Permit Number; PWS ID Number; Median Household Income of service area; Lowest Quintile Income of the service area

Project **Arizona Department of Administration: Parks Broadband**

Funding Amount \$20,600,000.00

Award Number ISA-ADOA-ARPA-070121-03

Project Expenditure Category 5.21 Broadband: Other projects

Timeline 7/29/2022 - 6/30/2024

Overview Amid the COVID-19 pandemic, outdoor state facilities became even more important. This funding will identify specific parks with surrounding unserved/underserved areas to prioritize providing services to.

Major Activities Expand broadband access via prioritized State Park facilities.

Goal Identify key communities to prioritize with broadband access, connecting the Arizona Department of Administration and the ASPB.

Key Performance Indicators Projected/actual construction start date; Projected/actual initiation of operations date; Location (for broadband, geospatial location data); Speeds/pricing tiers to be offered; Technology to be deployed; Miles of fiber; Cost per mile; Cost per passing; Number of households connected; Number of institutions/businesses connected

Project **Arizona Department of Transportation: I-19, I-17 and I-40 Broadband**

Funding Amount \$158,100,000.00

Award Number ISA-ADOT-ARPA-060421-01

Project Expenditure Category 5.21 Broadband: Other projects

Timeline 3/3/2021 - 12/31/2026

Overview ADOT plans to increase fiber capacity along two Interstate routes, 17 and 19, in what are best described as "Trunk Lines" that will both decrease costs for high-speed internet through one-time multiple use trenching and provide access to unserved and underserved areas within the State along these Trunk Lines.

Major Activities Install telecommunications infrastructure along two major coordinates, Interstates 17 and 19. Build 142 miles of broadband conduit and fiber, along I-17 and build 62 miles of broadband conduit and fiber along I-19.

Goal To expand access to unserved and underserved areas within the State by providing broadband access and to further develop telecommunication infrastructure serving state agencies and enhancing connectivity.

Key Performance Indicators Projected completion of project; Construction start date actual/intended.

Disproportionately Impacted Communities Affected Increasing access to broadband not only increases economic growth, but increases economic opportunities in rural areas, giving unserved and underserved communities increased access to work from home, find educational opportunities, and reduce the need and desire to move to urban areas.

Research Link <https://www.intel.com/content/dam/www/public/us/en/documents/white-papers/world-ahead-broadband-paper.pdf>

Expenditure Category 6: Revenue Replacement

Project	Revenue Replacement	
Funding Amount		\$800,389,715.00
Award Number	RevReplacement	
Project Expenditure Category	6.1 Revenue Replacement	
Timeline	7/1/2021 - 12/31/2024	
Overview	Funds to reimburse general government services under the tax conformity requirements.	
Major Activities	Distribution of funds.	
Goal	Increase tourism, public safety, and other government services that were negatively impacted by the COVID-19 pandemic.	
Key Performance Indicators	None should be required, per Treasury.	

Expenditure Category 7: Administrative

Project	Grants Admin	
Funding Amount		\$27,171,873.21
Award Number	Admin	
Project Expenditure Category	7.1 Administrative Expenses	
Timeline	1/1/2021 - 12/31/2024	

Project	Maricopa County Community College District: Aliento Outreach	
Funding Amount	\$550,000.00	
Award Number	IGA-ARPA-MCCCD-070123-01	
Project Expenditure Category	7.2 Transfers to Other Units of Government	
Timeline	12/15/2023 - 9/30/2024	
Overview	Subcontractor Aliento outreaches students, parents, practitioners, institutional leaders, and the broader public in order to educate populations on prop 308 (student financial aid)	
Major Activities	Outreach students and parents, train practitioners and institutional leaders, and partner with higher education institutions to provide training, and reach the broader community through ads and media	
Goal	Outreach 2000 students, 1000 parents. Train 1000 practitioners and 100 institutional leaders. Provide at least 1 training per year from higher education institutions. Reach one million community members through ads/media.	

Use of Evidence Yes

Disproportionately Impacted Communities Affected Yes

Project **The City of Tucson**

Funding Amount \$3,000,000.00

Award Number IGA-ARPA-TUC-050123-01

Project Expenditure Category 7.2 Transfers to Other Units of Government

Timeline 5/1/2023 - 6/30/2024

Overview These funds are intended to be used by the City to mitigate the negative impacts of the COVID-19 pandemic.

Major Activities These funds are intended to be used by the City to mitigate the negative impacts of the COVID-19 pandemic.

Goal These funds are intended to be used by the City to mitigate the negative impacts of the COVID-19 pandemic.

Key Performance Indicators City's mitigation of the negative impacts of the COVID-19 pandemic.

Project **Grants Admin - Staff & Legal Costs**

Funding Amount \$13,513,832.36

Award Number Admin-StaffLegal

Project Expenditure Category 7.3 Costs Associated with Satisfying the Administrative and Other Legal Requirements of the SLFRF Program After the Obligation Deadline has Passed

Timeline 1/1/2025 - 4/30/2027